

Process – A1.1 Replacement Adult Card Fulfilment

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
0.1	Feb 2015	William Cheke	First draft
0.2	Mar 2015	William Cheke	Amendments following feedback from Journeycall

0.2 File Name & Location

T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\1 Work in progress\Lost and Stolen Fulfilment\2

0.3 Reference Documents

Ref.	Name	File location
RD1	Adult Card Telesales and Fulfilment for Batch 1	\\Onelondon.tfl.local\shared\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Fulfilment\Adult (including Lost and Stolen)

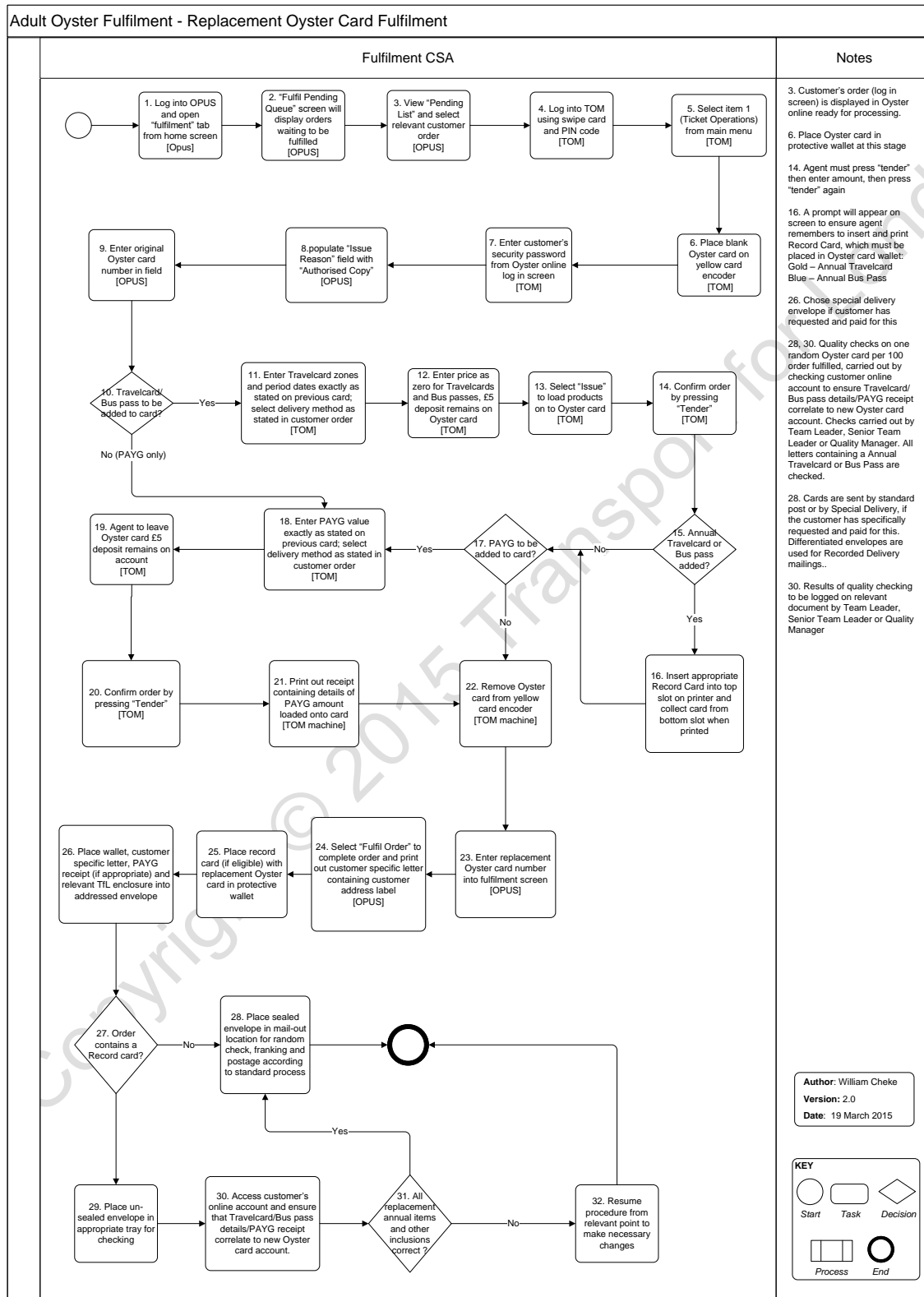
0.4 Document roles

Role	Name	Title
Author	William Cheke	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	Replacement Oyster Card Fulfilment
Group	Adult Card Telesales and Fulfilment for Batch 1
Description	The back end process for issuing a replacement card that has been reported to TfL as Lost or Stolen
Activities	<ul style="list-style-type: none"> • The agent logs into OPUS and opens replacement fulfilment pending queue tab from the home screen and selects relevant customer order. • The agent then logs into TOM and places blank Oyster card on reader and inputs customer's details. • Input customer's product including prices and confirm order. • Print out receipt and remove Oyster card from TOM. • Print out accompanying letter • Place products (Oyster card, letter and receipt) into envelope for franking and postage • Verify from Oyster online that the products match.
SAP CRM reason codes	Not currently logged on SAP-CRM

2. Process map



3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		10 June 2015

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Process – A2.1 New Issue Travel Card/ Buss Pass

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0. Document Control

0.1 Document Summary

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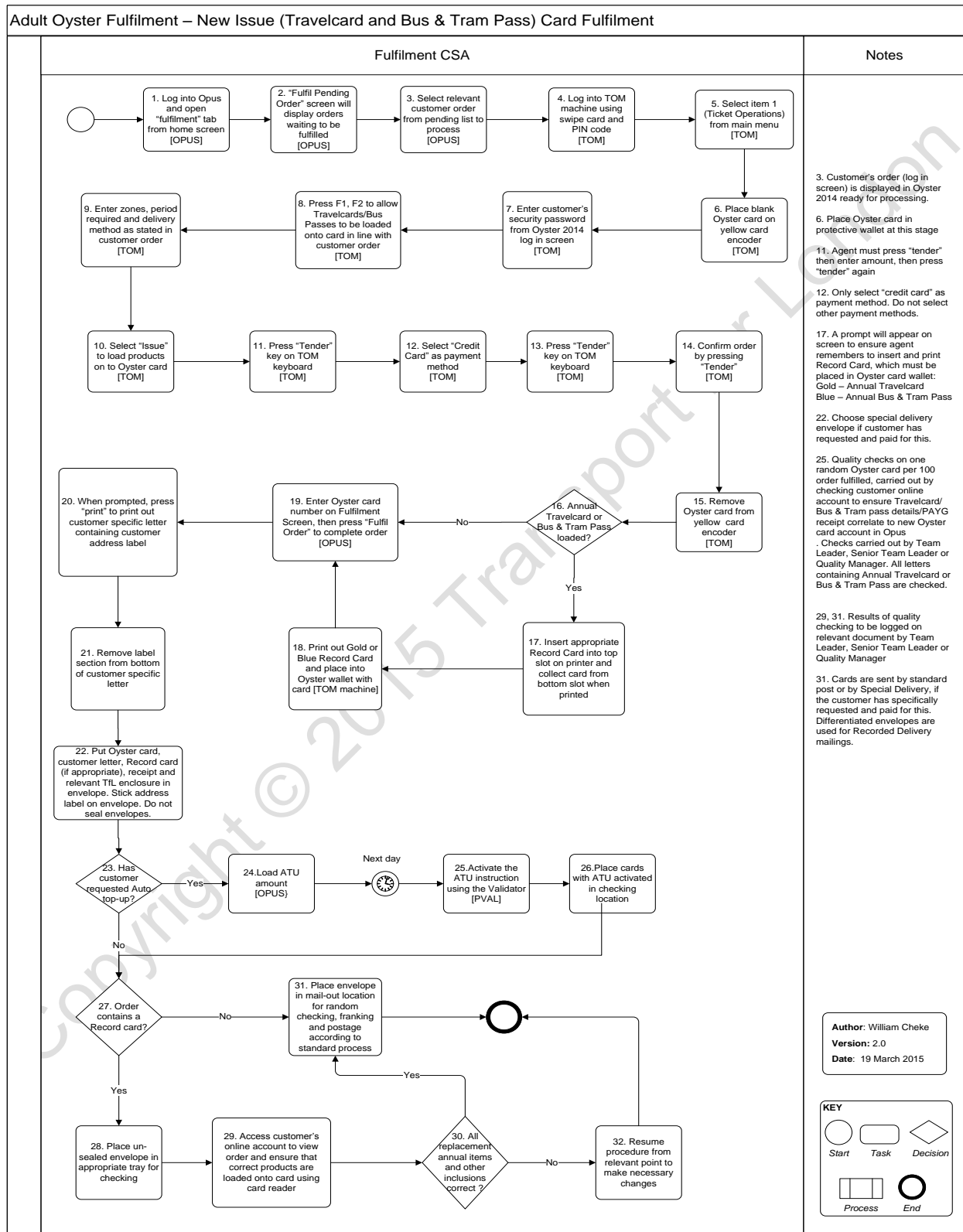
0.4 Document roles

Role	Name	Title
Author	William Cheke	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	New Issue Travel Card/ Bus Pass
Group	Adult Card Telesales and Fulfilment for Batch 1
Description	This is the TfL after sales process for creating and sending out Oyster cards with Travelcards and Bus & Tram passes. This is done after the order has been placed by the customer online or through telesales.
Activities	<ul style="list-style-type: none"> • Log into OPUS and open fulfilment queue tab from home screen • Select relevant customer order from pending list to process • Log into TOM, select Ticket Operations from main menu and place card on TOM • Enter ticket customers' password details and load onto the card. • Select credit card as a payment method, press tender and remove Oyster card from POM • Input Oyster card number on fulfilment screen and complete order. • Print out accompanying letter, receipt and Record card (where applicable) • Place in envelope for franking and postage
SAP CRM reason codes	<ul style="list-style-type: none"> • Not logged on SAP
Notes	

2. Process map



3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		10 Jun 2015

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Process – A2.2 New Issue PAYG

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0. Document Control

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0.2	19 Mar 2015	William Cheke	Amendments following reviews by Andy Douglas
0.3	5 May 2015	William Cheke	Amendments following reviews by Natalie Stouchbury

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0.3 Reference Documents

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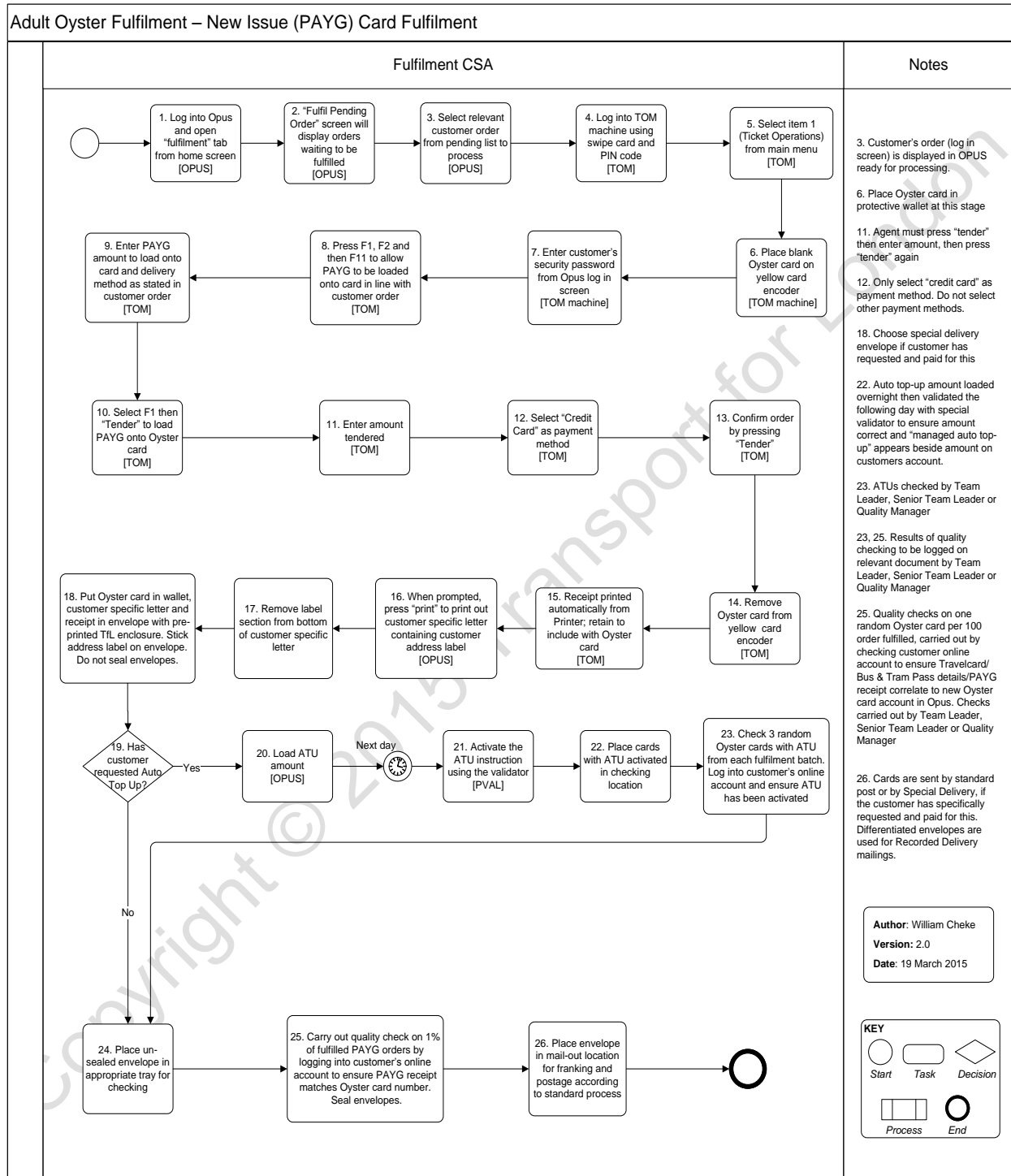
0.4 Document roles

Role	Name	Title
Author	William Cheke	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	New Issue PAYG (Pay as you go)
Group	Adult Card Telesales and Fulfilment for Batch 1
Description	TfL provides an after sales process for creating and sending out Oyster cards with PAYG. This is carried out by the fulfilment team and carried out after the order has been placed by the customer.
Activities	<ul style="list-style-type: none"> • Log into OPUS and open fulfilment tab from home screen • Select relevant customer order from pending list to process • Log into TOM, select Ticket Operations from main menu and place card on TOM • Enter PAYG amount, customer's password details and load onto the card. • Select credit card as a payment method, press tender and remove Oyster card from POM • Input Oyster card number on fulfilment screen and complete order. • Print out accompanying letter, receipt and Record card (where applicable) • Check to see if the customer has requested ATU and add instructions to the card and place on validator to pick up for the following day • Place in envelope for franking and postage • Carry out quality check on 1% of fulfilled PAYG orders
SAP CRM reason codes	<ul style="list-style-type: none"> • Not logged on SAP
Notes	

2. Process map



3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		10 Jun 2015

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Process – A2.3 Gold Card

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
0.1	20 Feb 2015	William Cheke	First draft
0.2	23 Apr 2015	William Cheke	Amendments to process map following feedback from Alison Chree and Ashley Cuthill (Journeycall)
0.3	5 May 2015	William Cheke	Amendments following review by Natalie Stouchbury

0.2 File Name & Location

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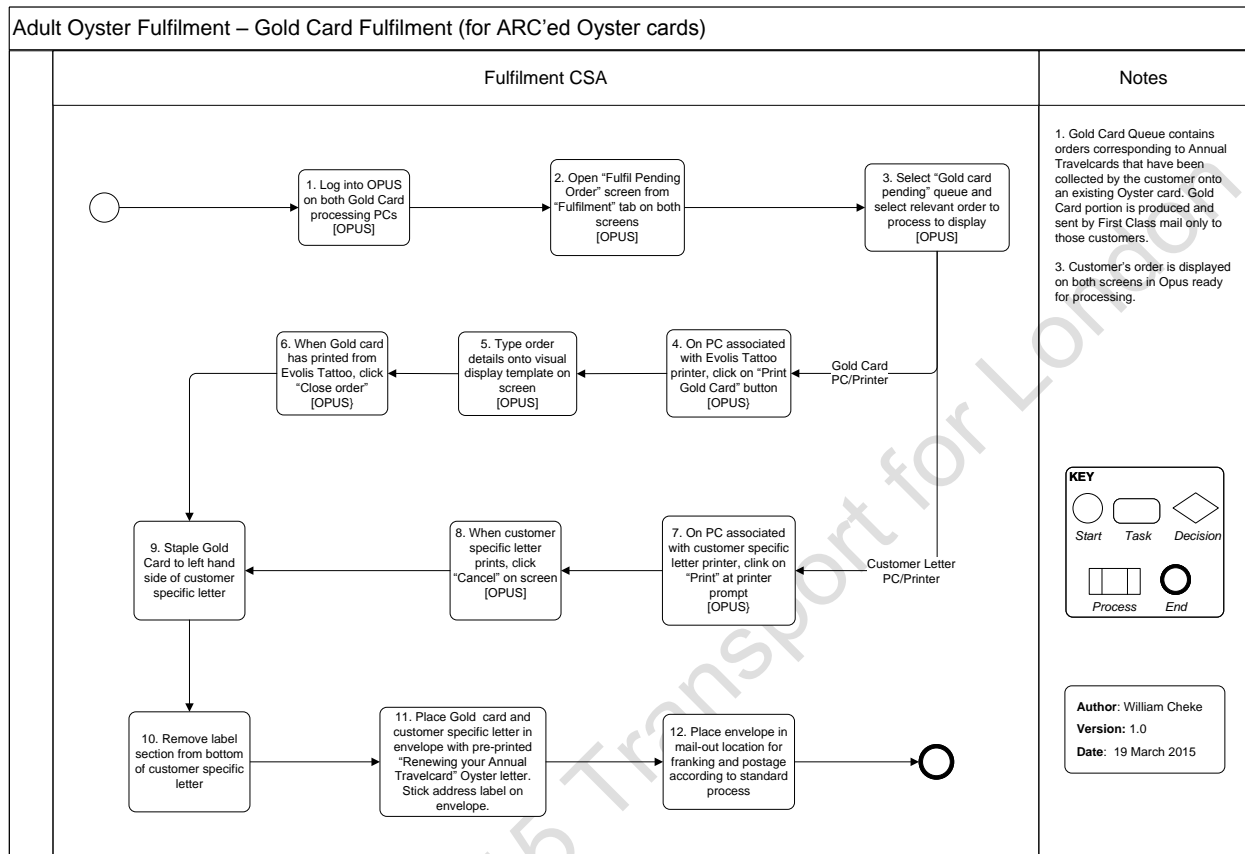
0.4 Document roles

Role	Name	Title
Author	William Cheke	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	Gold Card
Group	Adult Card Telesales and Fulfilment for Batch 1
Description	TfL provides Gold (Record) cards to customers who purchase annual season tickets. When a customer reports the loss of their Oyster card, a replacement Gold card can also be reissued.
Activities	<ul style="list-style-type: none">• Log into OPUS on both Gold card processing PCs• Open 'Fulfil Pending order' screen and select 'Gold card pending' fulfilment queue and select relevant order to process display• On PC associated with Evolis Tattoo printer click on 'Print Gold card' button• Print Gold card and close order• Attach Gold card and accompanying letter and place for franking and posting.
SAP CRM reason codes	<ul style="list-style-type: none">• Not logged on SAP
Notes	

2. Process map



3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		10 Jun 2015

Process – A2.4 Damaged Card during fulfilment process

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0.2	Mar 2015	William Cheke	Amendments following feedback from Journeycall

0.2 File Name & Location

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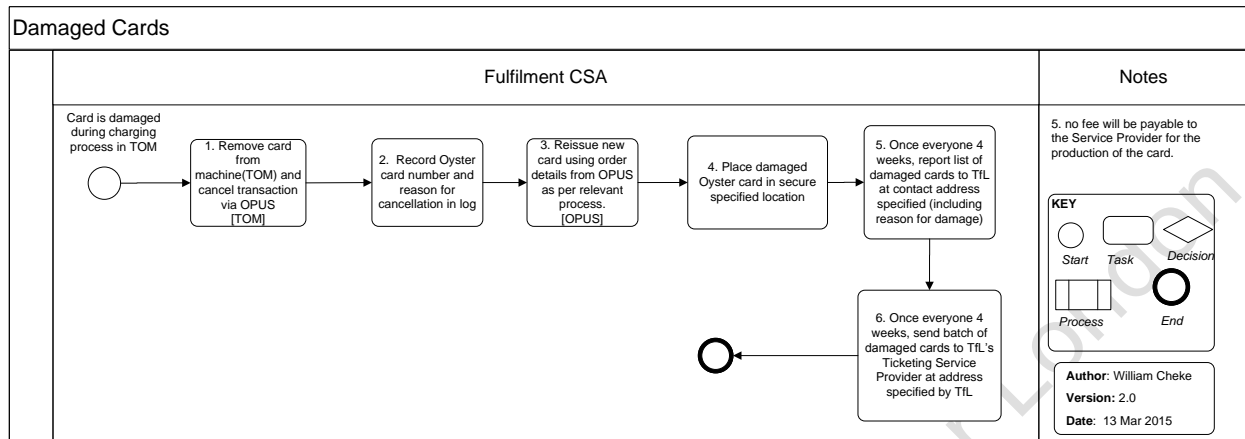
0.4 Document roles

Role	Name	Title
Author	William Cheke	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	Damaged card
Group	Adult Card Telesales and Fulfilment for Batch 1
Key owner	
Description	During the fulfilment process an Oyster card may become damaged or corrupted and needs to be replaced. This may occur when the details from Oyster online are migrated onto the card via the Train Operator Machine (TOM)
Activities	<ul style="list-style-type: none">• Remove card from machine and cancel transaction• Record Oyster card number and reason for cancellation in log.• Place damaged Oyster card in secure specified location.• Once every 4 weeks, report list of damaged cards to TfL at contact address specified (including reason for damage)• Once every 4 weeks, send batch of damaged cards to TfL's Ticketing Service Provider at address specified by TfL
SAP CRM reason codes	Not currently logged on SAP-CRM
Notes	

Process map



2. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		10 Jun 2015

Process – A2.5 Reissue Replacement Card (Lost in Post)

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0. Document Control

0.1 Document Summary

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0.1	20 Feb 2015	William Cheke	First draft
0.2	19 Mar 2015	William Cheke	Amendments following feedback from A. Douglas
0.3	23 Apr 2015	William Cheke	Amendments to process definition following feedback from Alison Chree and Ashley Cuthill (JourneyCall)

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0.3 Reference Documents

Ref.	Name	File location
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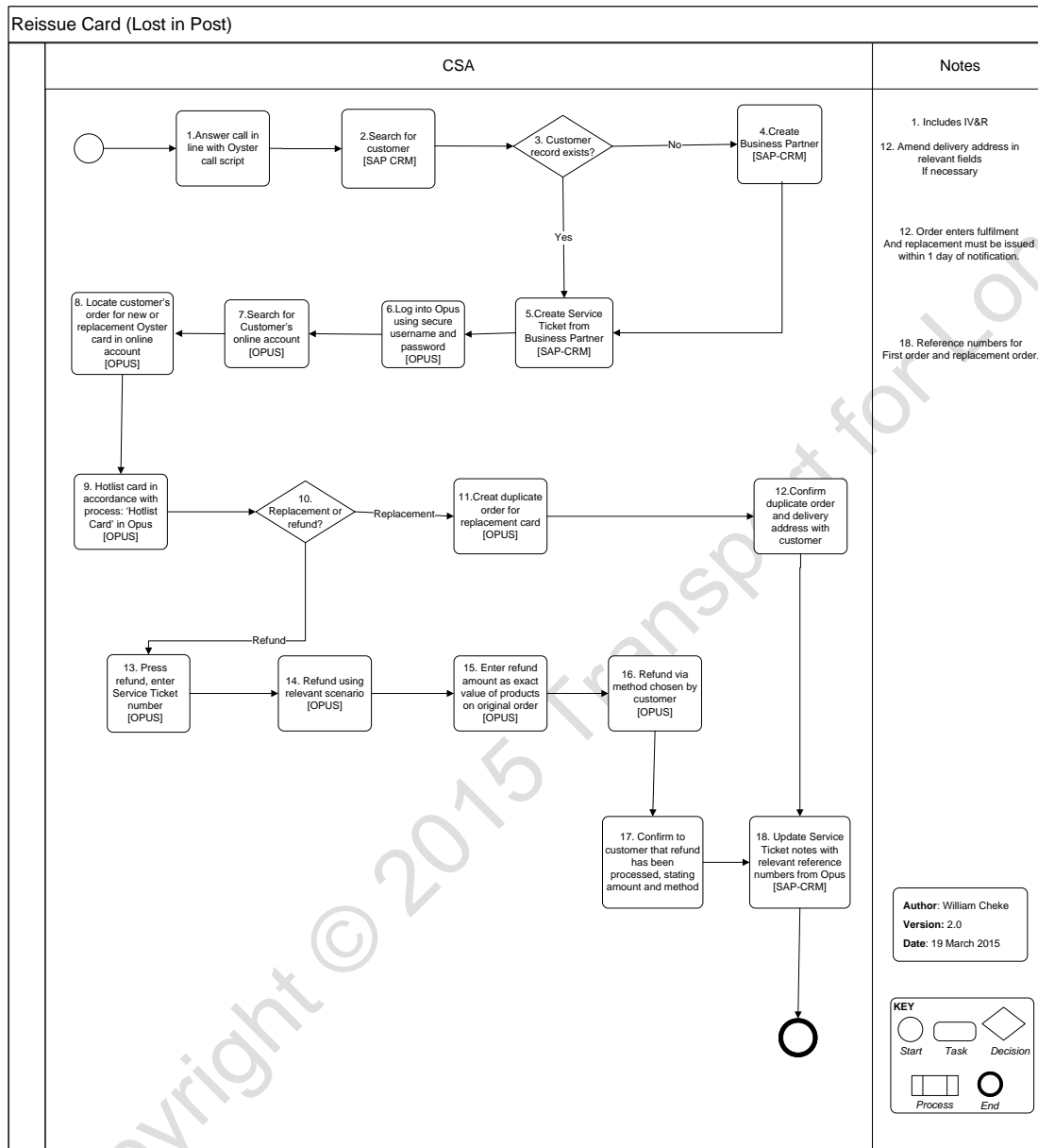
0.4 Document roles

Role	Name	Title
Author	William Cheke	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	Reissue Replacement Card (Lost in Post)
Group	Adult Card Telesales and Fulfilment for Batch 1
Description	The process for sending out a replacement Oyster card or offering a refund for a card that was lost in transit to the customer.
Activities	<ul style="list-style-type: none"> • Answer call in line with Oyster script • Search for customer in SAP-CRM and create Business Partner if one does not exist. • Create Service Ticket number • Log into OPUS, search for customer's online account and locate order for the card that was lost in post. • Confirm with customer if they want refund or replacement • Hotlist the card and use either the 'Refund' or 'Replace' options in OPUS • If a refund, confirm refund amount • Update service ticket with relevant notes
SAP CRM reason codes	<ul style="list-style-type: none"> • Replacement Adult Cards – Lost – Replacement Postal
Notes	Where the replacement card has not been received by the customer within 5 days of despatch, the lost card will be hotlisted in accordance with section 3.11 Conditions of carriage and the Service Provider is to issue a replacement within one working day.

2. Process map



3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		10 Jun 2015

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Process – A2.6 Returned Cards

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0. Document Control

0.1 Document Summary

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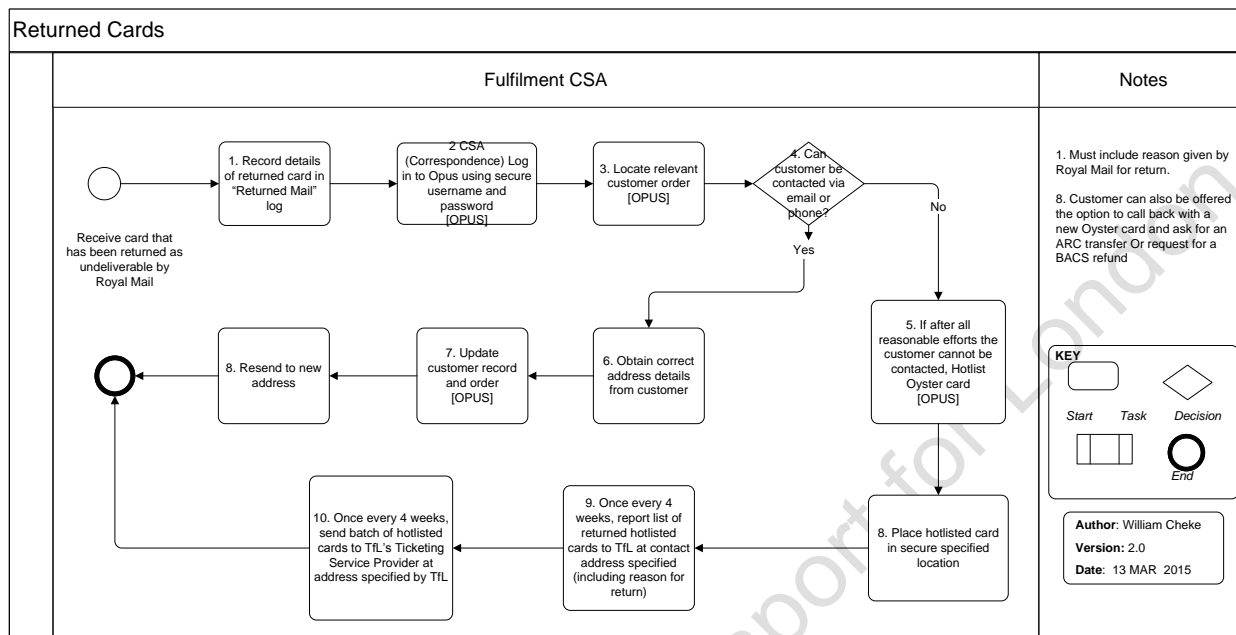
0.4 Document roles

Role	Name	Title
Author	William Cheke	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	Returned Cards
Group	Adult Card Telesales and Fulfilment for Batch 1
Description	Occasionally Oyster cards that cannot be delivered to the customer are returned back to TfL. Where the customer can be contacted, TfL will obtain and update address details from the customer so that that the card can be resent or refunded.
Activities	<ul style="list-style-type: none"> Record details of returned card in 'Returned Mail' log Log into OPUS and locate customer's order and details If the customer can be contacted, obtain correct address details, update and resend to new address If after all reasonable efforts have been made the customer can't be contacted, Hotlist Oyster card. Once every 4 weeks report list of returned hotlisted cards to TfL
SAP CRM reason codes	Not currently logged on SAP-CRM
Notes	The Service Provider may receive cards returned by the Royal Mail, which they have been unable to deliver. A record of these must be kept, the accompanying documentation retained and the address details amended where possible. In such cases the Service Provider will make all reasonable efforts to trace the applicant, primarily by telephone, in order that confirmation of the applicant's address can be obtained and the card re-sent. A detailed note of any changes in address must be recorded on the applicant's database record and reported to TfL.

2. Process map



3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		10 Jun 2015

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Process – A2.7 Receipt without Oyster card (for transferred Oyster cards)

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0.1 Document Summary

Ver	Date	Author	Changes since previous issue
0.1	Feb 2015	William Cheke	First draft
0.2	23 Mar 2015	William Cheke	Amendments following feedback from Journeycall
0.3	23 Apr 2015	William Cheke	Amendments to process map following feedback from Alison Chree and Ashley Cuthill (Journeycall)

0.2 File Name & Location

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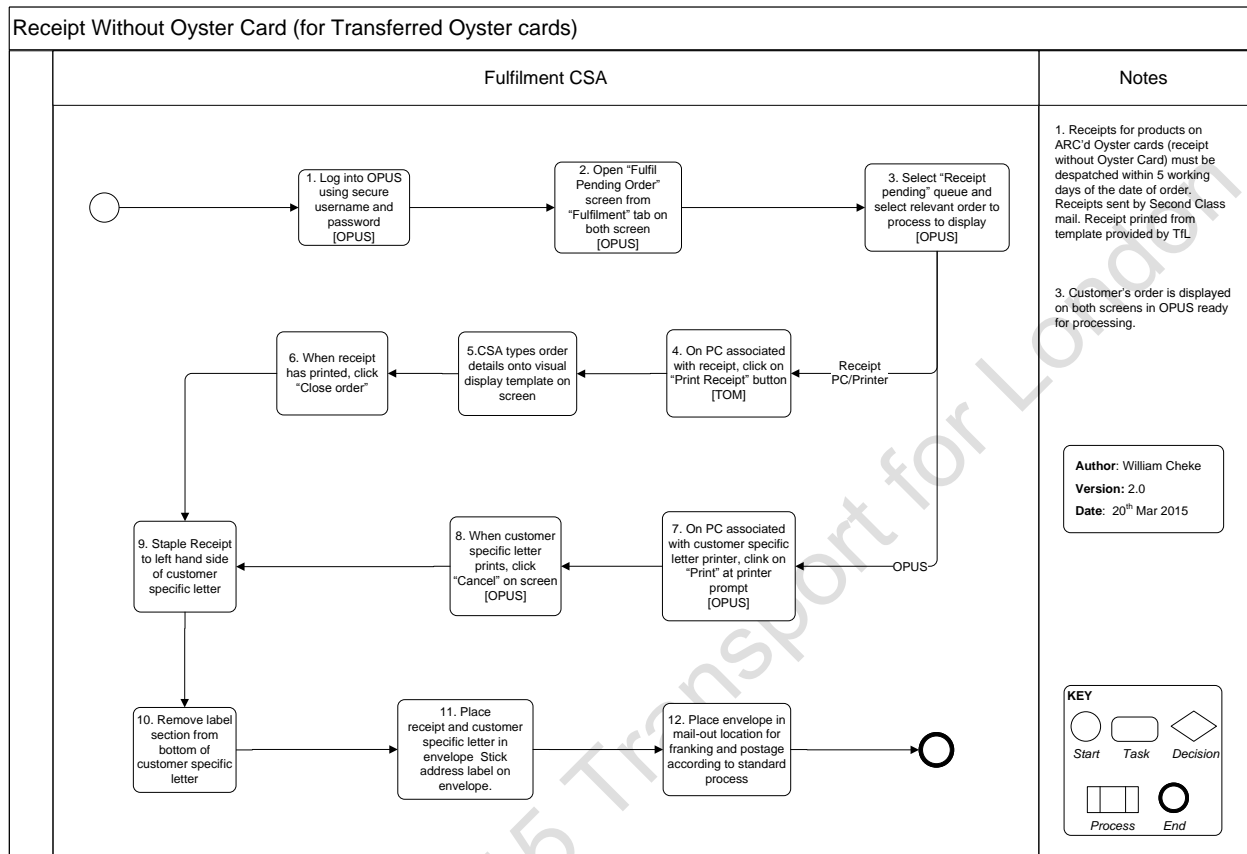
0.4 Document roles

Role	Name	Title
Author	William Cheke	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	Receipt received without Oyster card
Group	Adult Card Telesales and Fulfilment for Batch 1
Description	The process for despatching receipts for products transferred to a replacement card the customer has in their possession.
Activities	<p>Within 5 working days from date of product purchase, 'Receipt without Oyster card' requests must be fulfilled as follows:</p> <ul style="list-style-type: none">• Create receipt (standard template) using product purchased information• Print a receipt and customer address slip using the Ticketing Application functionality;• Despatch the receipt.
SAP CRM reason codes	Not currently logged on SAP-CRM
Notes	

2. Process map



3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		10 Jun 2015

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Process – A3.1 Lost and Stolen Telephony

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0. Document Control

0.1 Document Summary

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0.1	Feb 2015	William Cheke	First draft
0.2	Mar 2015	William Cheke	Addition of notes and amendments following feedback from Journeycall
0.3	26 Mar 2015	William Cheke	Amendments to process map following feedback from A. Douglas
0.4	5 May 2015	William Cheke	Amendments following review from Natalie Stouchbury

0.2 File Name & Location

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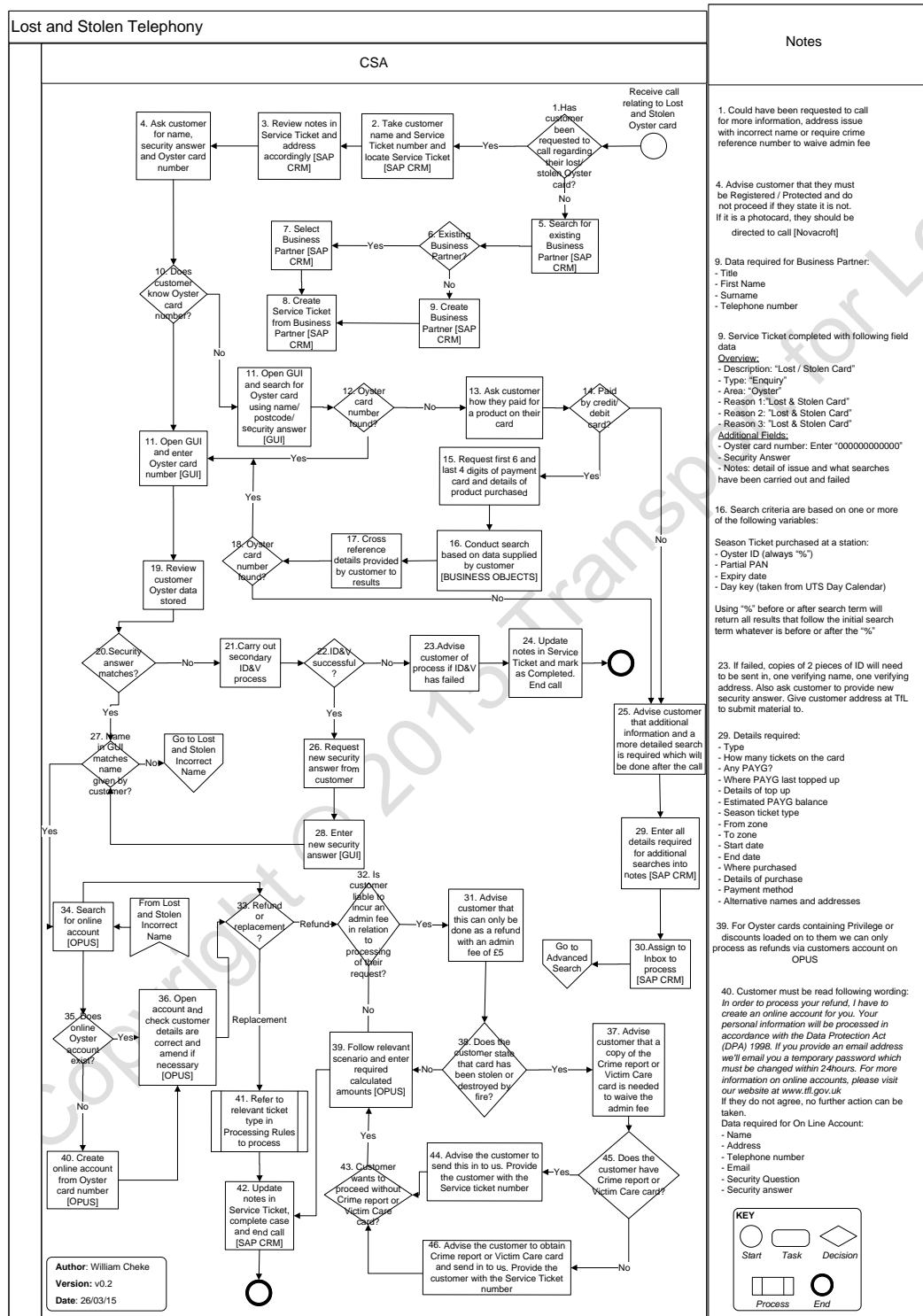
0.4 Document roles

Role	Name	Title
Author	William Cheke	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	Lost and Stolen Telephony
Group	Adult Card Telesales and Fulfilment for Batch 1
Description	TfL provides a service for the replacement of registered lost or stolen Oyster cards. Once the details of the lost/stolen card can be located and verified, TfL offers the customer the option to have their products on their Oyster card transferred to another card over night and ready for collection when the customer makes a Tube, DLR, Overground or Tram journey. The customer may also opt to have a replacement card sent out to them in the post.
Activities	<ul style="list-style-type: none"> • Receive call relating to lost or stolen Oyster card • Establish if customer has called in relation to Oyster card and search/create service ticket number via CRM • Retrieve Oyster card number from the customer or by searching for details in GUI • Once Oyster card number has been obtained, confirm customer's security details. • Search for existing customer online account in OPUS or create one where it does not exist • Choose either the replacement or refund option (£5 admin fee charge will incur) and follow the required rules to processing • Where Oyster card has been reported stolen advise customer to send in a copy of their Crime Report or Victim Crime Card to have the £5 admin fee waived. • Update Service Ticket and complete case
SAP CRM reason codes	<ul style="list-style-type: none"> • Lost – Lost – Replacement ARC • Lost – Lost – Replacement Post • Lost – Lost – Policy • Lost – Lost – One and done refund • Lost – Lost – Failed ID&V • Stolen – Stolen Replacement ARC • Stolen – Stolen – Replacement Post • Stolen – Stolen – Policy • Stolen – Stolen – One and done refund • Stolen – Stolen – Failed ID&V
Notes	For Oyster cards that have been reported Lost and stolen holding a Privilege or Discount, the CSA will need to refund the customer the value of the product via the customer's

2. Process Map



3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		10 Jun 2015

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Process – A3.2 Advanced Search

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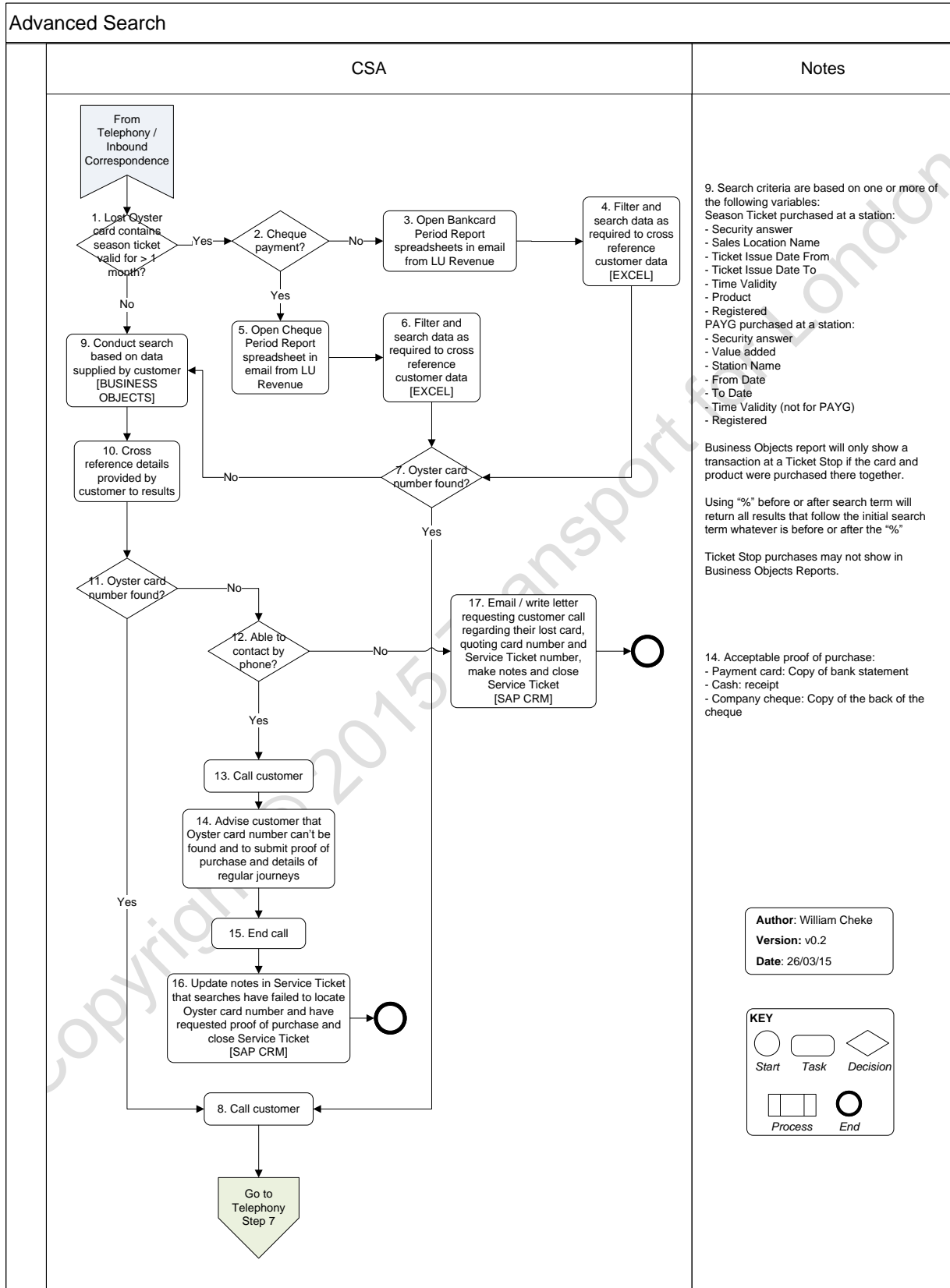
0.4 Document roles

Role	Name	Title
Author	William Cheke	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	Advanced Search
Group	Adult Card Telesales and Fulfilment for Batch 1
Description	The process for using advanced search methods to find a lost/stolen Oyster card number where it can't be found from OPUS/GUI. A customer's details may not have filtered through the system correctly making it difficult to verify the details held on the card. In such circumstances payment methods and other search filters may be required to find the information relating to the cardholder.
Activities	<ul style="list-style-type: none"> • Establish if the payment method for the season ticket was either via payment card or cheque. • For payment card transactions open Bankcard Period Report spreadsheet in email from LU Revenue • For cheque payments open Cheque Period Report spreadsheet in email from LU Revenue • Filter and search data as required • If the Oyster card number is found, email/write to the customer requesting for them to call regarding their lost/stolen Oyster card quoting card number and service ticket number. Make notes in CRM and close Service Ticket. • If the Oyster card number can't be found call customer and advise them to send in proof of purchase and details of regular journeys. Update notes in CRM and close Service Ticket.
SAP CRM reason codes	<p>Lost – Lost - Advanced Search</p> <p>Stolen – Stolen – Advanced Search</p>
Notes	

2. Process Map



3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		10 Jun 2015

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Process – A3.3 Inbound Correspondence

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0.2 File Name & Location

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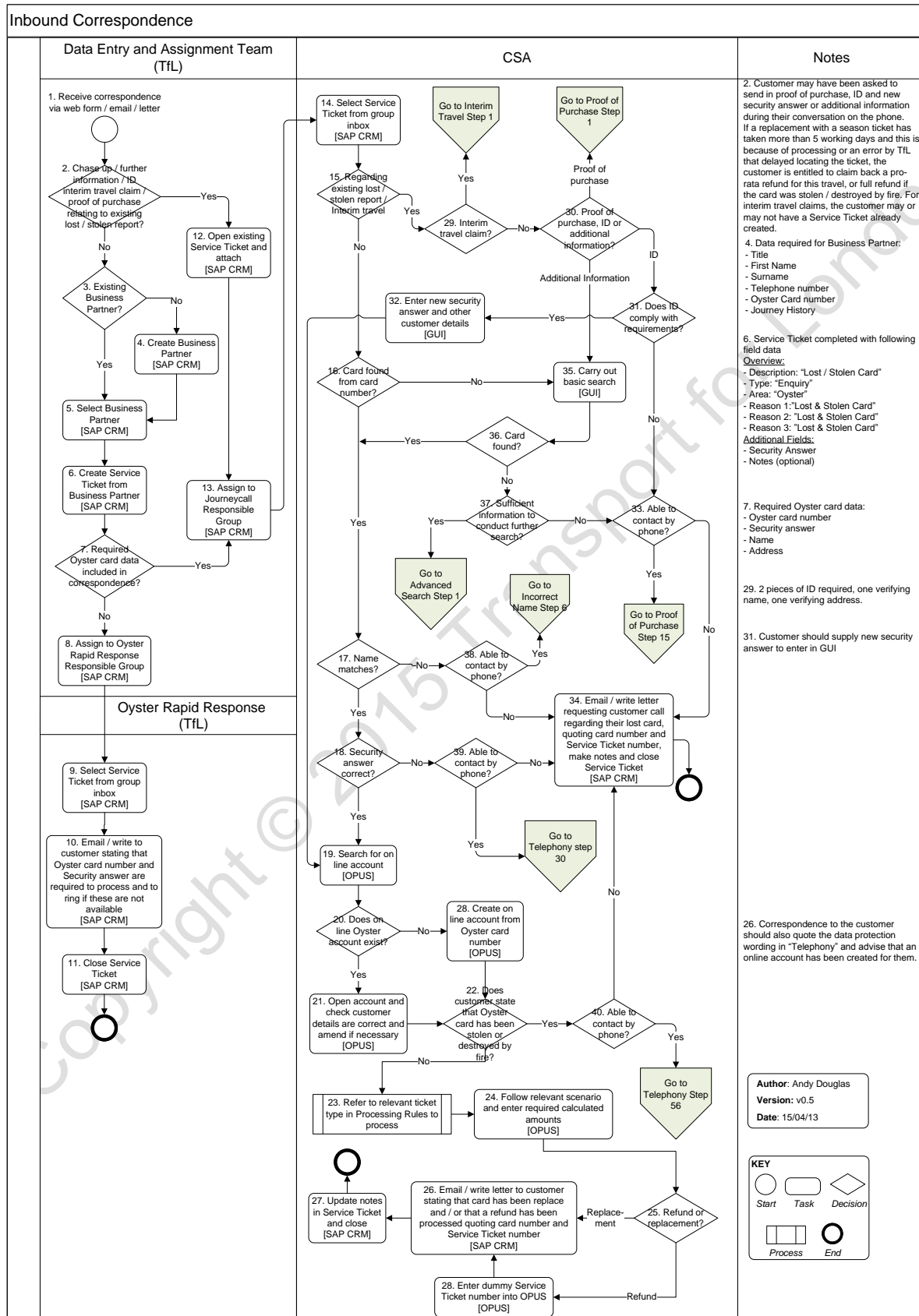
0.4 Document roles

Role	Name	Title
Author	William Cheke	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	Inbound Correspondence for Lost and Stolen process
Group	Adult Card Telesales and Fulfilment for Batch 1
Description	The process for responding to customers' correspondence following a request to replace a lost/stolen Oyster card.
Activities	<ul style="list-style-type: none"> • Data Entry Assignment Team (TfL) receives correspondence from customer (via web email, letter or web form) chasing up or requesting for further information relating to existing lost or stolen report • Where data received is incorrect assign to Oyster Rapid Response Team who will email the customer informing the customer that the documents provided are don't match what we hold • Where the data received is correct the Data Entry Assignment team attach relevant documents and assign to Journeycall SAP-CRM inbox • CSA selects Service Ticket from SAP CRM and determines if card is Lost/Stolen or if the customer is claiming for interims • CSA checks that Oyster card number can be found by the information provided by the customer. • check customer details are correct and amend as necessary than open account on Opus • Follow the relevant scenario and enter required calculated amounts via OPUS • CSA chooses either to refund or replace and writes to the customer to confirm which method has been chosen and why. The Service Ticket number should be quoted in the correspondence. • Update notes on SAP CRM and close case
SAP CRM reason codes	<p>Lost – Lost - Advance Search</p> <p>Stolen – Stolen – Advance Search</p>
Notes	

2. Process Map



3. Document Approvals

Name	Title	Signature	Date

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Process – A3.4 Incorrect Name

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
0.1	Feb 2015	William Cheke	First draft
0.2	19 Mar 2015	William Cheke	Amendments following feedback with A. Douglas

0.2 File Name & Location

T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - Journeycall\1 Work in progress\Lost and Stolen Fulfilment\Process – A3.4 Incorrect Name.doc

0.3 Reference Documents

Ref.	Name	File location
RD1	Adult Card Telesales and Fulfilment for Batch 1	\\Onelondon.tfl.local\shared\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Fulfilment\Adult (including Lost and Stolen)

0.4 Document roles

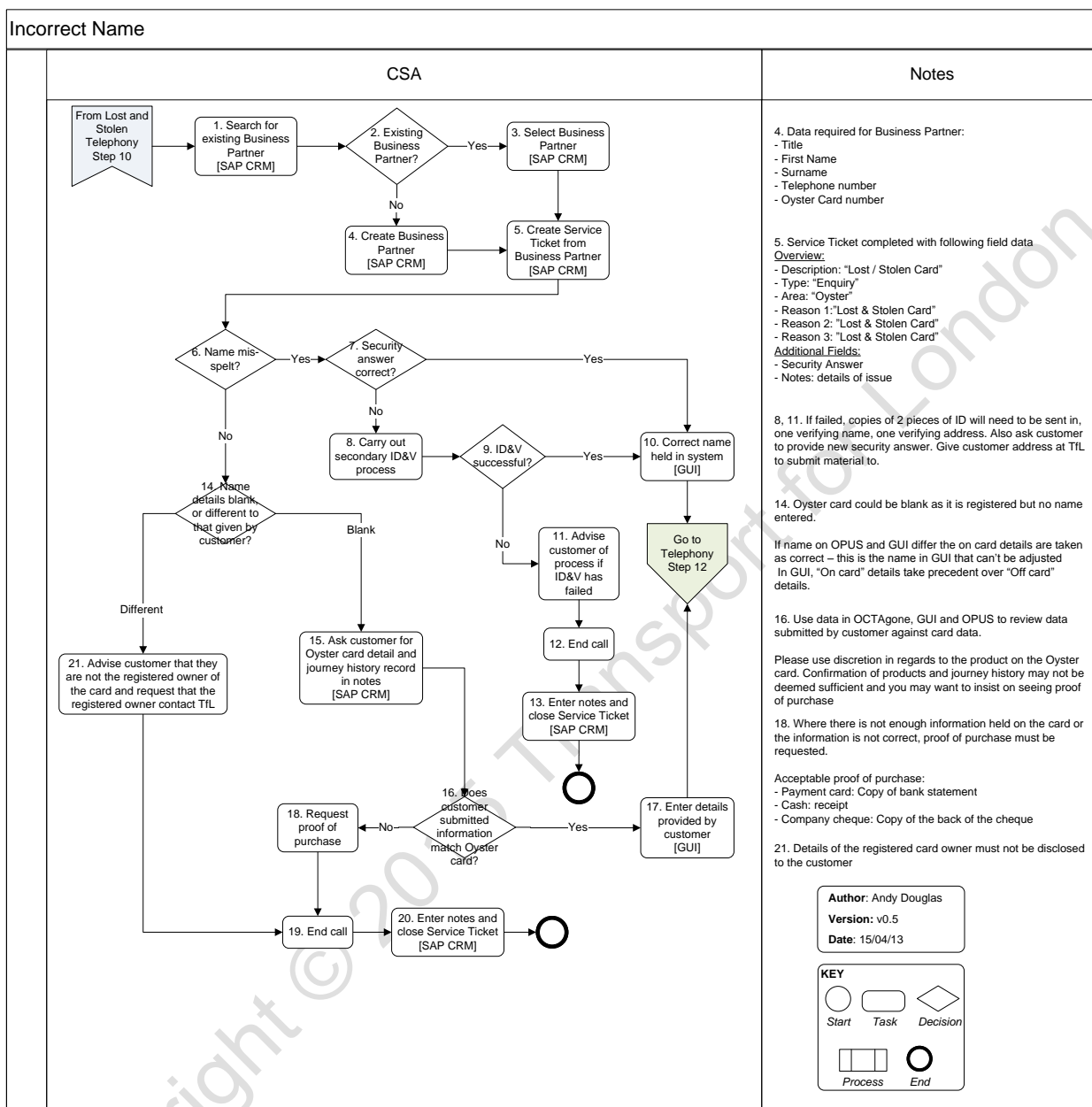
Role	Name	Title
Author	William Cheke	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	Incorrect Name
Group	Adult Card Telesales and Fulfilment for Batch 1
Description	Customers may contact TfL regarding a lost/stolen card where the name they gave does not match that held in relation to the Oyster card.
Activities	<ul style="list-style-type: none"> • Search for existing Business Partner in SAP CRM and create one where none exists • Check with customer if name is misspelt, verify security answer is correct and update in GUI • If the customer's name is different from what is held on card, advice customer that they are not the registered owner and request that the registered owner contact TfL • Where Name details are blank, ask customer for Oyster card details and journey history. Failing that request customer to send in proof of purchase • Enter notes and close Service Ticket (SAP CRM)
SAP CRM reason codes	<p>Lost – Lost – Policy</p> <p>Stolen – Stolen - Policy</p>
Notes	

CCO Sourcing – Contract 1

2. Process Map



3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		10 Jun 2015

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Process – A3.5 Lost and Stolen Proof of Purchase

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
0.1	Feb 2015	William Cheke	First draft

0.2 File Name & Location

T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\1 Work in progress\Lost and Stolen Fulfilment

0.3 Reference Documents

Ref.	Name	File location
RD1	Adult Card Telesales and Fulfilment for Batch 1	\\Onelondon.tfl.local\shared\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Fulfilment\Adult (including Lost and Stolen)

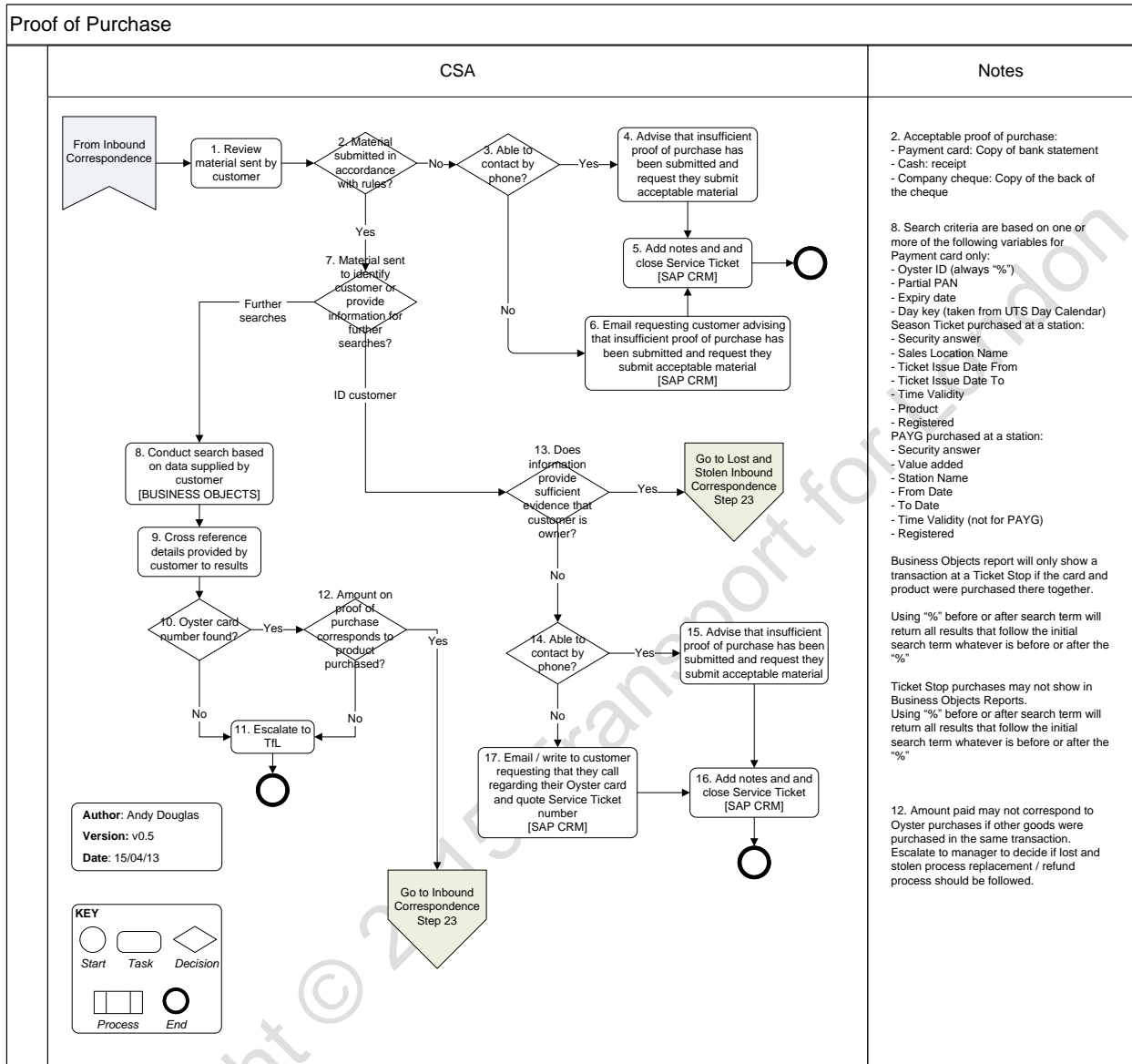
0.4 Document roles

Role	Name	Title
Author	William Cheke	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	Lost and Stolen Proof of Purchase
Group	Adult Card Telesales and Fulfilment for Batch 1
Description	The process for checking proof of purchase for Lost or stolen Oyster card which may be required if the customers Oyster card details can't be located
Activities	<ul style="list-style-type: none"> Review material sent in by customer that is in accordance with rules. Where it does not meet the rules, contact the customer and advise that insufficient proof of purchase has been submitted and request that they resubmit acceptable material. Add notes and close Service Ticket. Where the material obtained by the customer is sufficient, ID&V the customer and determine if the information is sufficient to provide evidence that the customer is the owner. Where customer has provided material for further searches then agent must conduct search via Business Objects and cross reference details provided by customer to results. Where the Oyster card number can still not be obtained escalate to TfL
SAP CRM reason codes	<ul style="list-style-type: none"> Replacement Adult Cards – Lost – Policy
Notes	

2. Process Map



3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		10 Jun 2015

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Process – A3.6 Interim Refunds

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
0.1	Feb 2015	William Cheke	First draft

0.2 File Name & Location

DocumeT:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\1 Work in progress\Lost and Stolen Fulfilment\7

0.3 Reference Documents

Ref.	Name	File location
RD1	Adult Card Telesales and Fulfilment for Batch 1	\\Onelondon.tfl.local\shared\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Fulfilment\Adult (including Lost and Stolen)

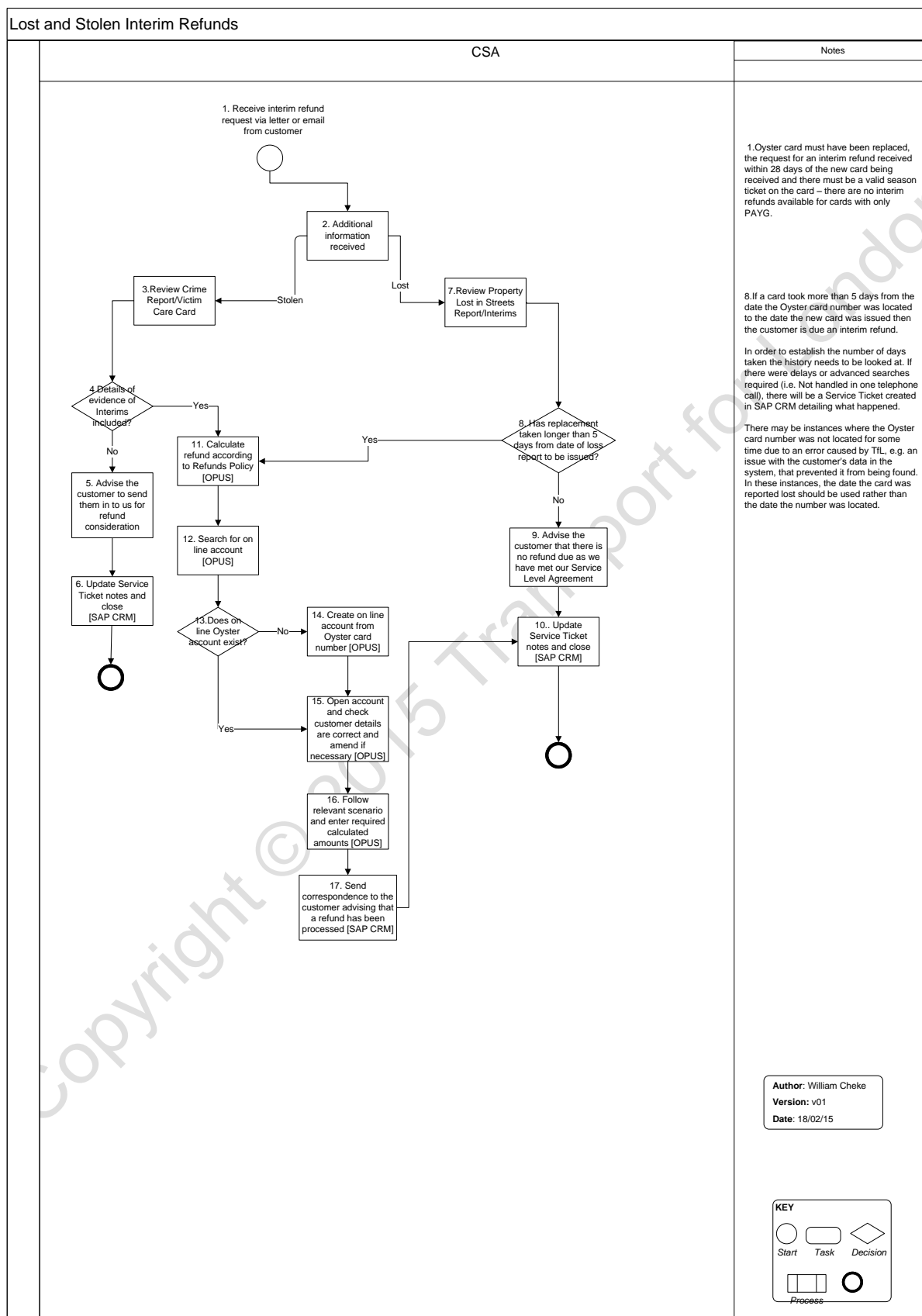
0.4 Document roles

Role	Name	Title
Author	William Cheke	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	Interim Refunds
Group	Adult Card Telesales and Fulfilment for Batch 1
Description	The process for handling interim refund requests for lost or stolen Oyster cards
Activities	<ul style="list-style-type: none"> • Receive Interim request from customer via letter or email (lost and stolen inbound correspondence) and check information received. • Determine and review if information is for either Crime Report or Oyster card lost in streets. • If Crime Report is enclosed, check that interims are enclosed, calculate according to Refund Policy and refund via Opus. Where interims are not enclosed contact customer and advise them to send them in for refund consideration. Update notes via SAP CRM and close case. • For interims for lost cards, determine if replacement has taken longer than 5 days from the date of loss reported to TfL. Where it has taken less than 5 days, advise the customer that no refund is due as we have met our service level agreement. Update notes on Service Ticket. • Where it has taken more than 5 days to issue a replacement, refund according to refund policy via OPUS.
SAP CRM reason codes	<ul style="list-style-type: none"> • Refunds – Interim – Interim Ticket Policy
Notes	

2. Process Map



3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		10 Jun 2015

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Process – A4.01 New Card

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0. Document Control

0.1 Document Summary

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0.2	Mar 2015	William Cheke	Amendments following visit to Journeycall

0.2 File Name & Location

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0.3 Reference Documents

Ref.	Name	File location
RD1	Adult Card Telesales and Fulfilment for Batch 1	\\Onelondon.tfl.local\shared\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Fulfilment\Adult (including Lost and Stolen)

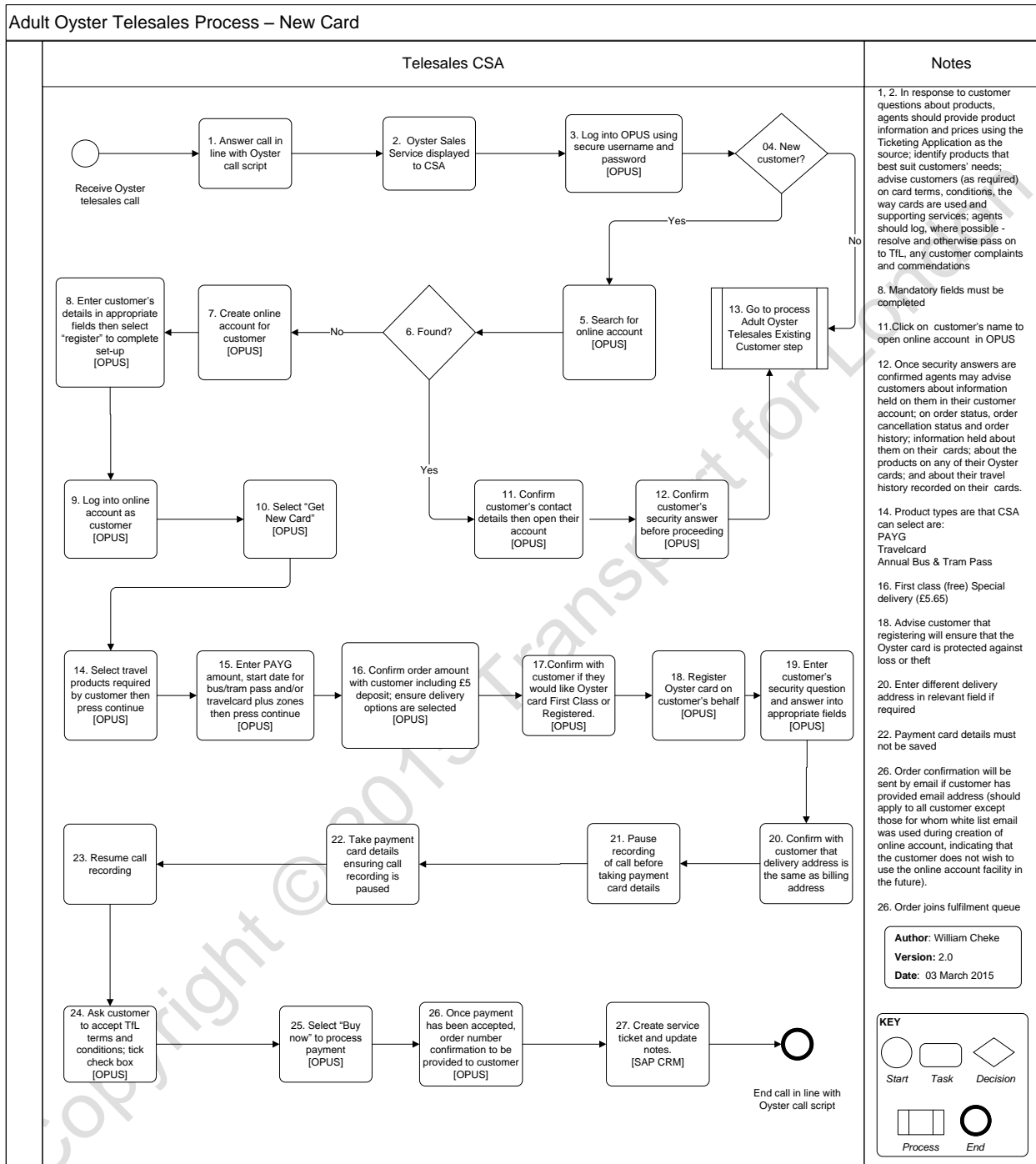
0.4 Document roles

Role	Name	Title
Author	William Cheke	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	New Card
Group	Adult Card Telesales and Fulfilment for Batch 1
Description	Customers contacting TfL to purchase an Oyster card will need to have their cards protected online before being able to add a product. The sales team will do this on behalf of the customer and provide them with an Order number. The Oyster card is then dispatched by post to the address of the registered customer.
Activities	<ul style="list-style-type: none"> • Customer comes through the IVR via the sales option. • Determine if customer is a new or existing customer and follow the relevant ID&V process • Log onto OPUS and create an online account for customer if there isn't one already in existence. • Select travel products i.e. PAYG, Travelcard or Bus & Tram pass • Register Oyster card on customers behalf and enter security question and answer in relevant fields. • Confirm delivery address and take down payment details and ask customer to accept TfL terms and conditions • Select 'Buy now' and give customer Order number as confirmation of purchase.
SAP CRM reason codes	Oyster Website - Online Purchase - How To
Notes	

2. Process Map



3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		20 Jun 2015

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Process – A4.02 Existing Card

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0. Document Control

0.1 Document Summary

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0.1	Mar 2015	William Cheke	First draft
0.2	24 Mar 2015	William Cheke	Amendments following feedback from A. Douglas

0.2 File Name & Location

T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\1 Work in progress\Lost and Stolen Fulfilment

0.3 Reference Documents

Ref.	Name	File location
RD1	Adult Card Telesales and Fulfilment for Batch 1	\\Onelondon.tfl.local\shared\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Fulfilment\Adult (including Lost and Stolen)

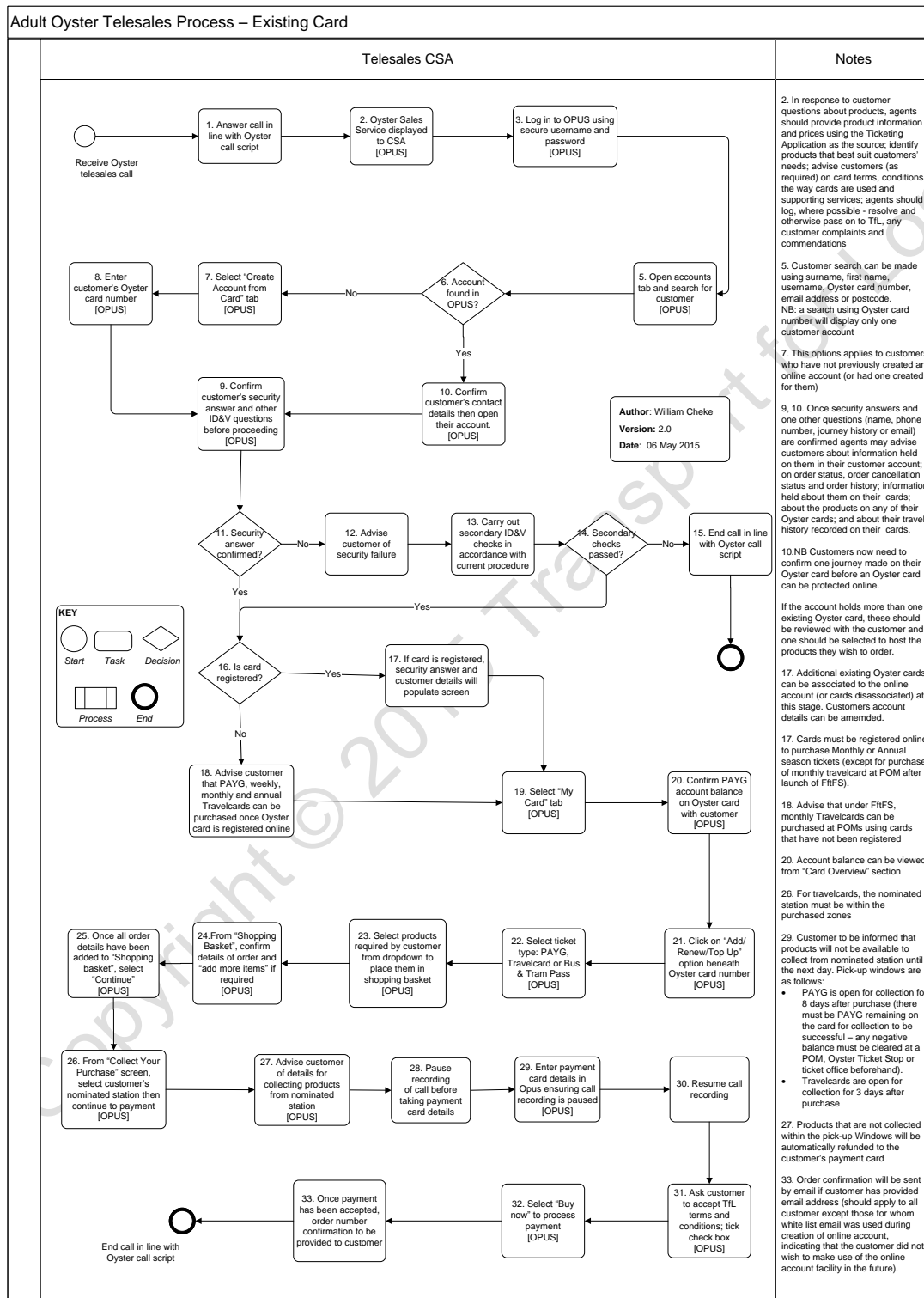
0.4 Document roles

Role	Name	Title
Author	William Cheke	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	Existing card
Group	Adult Card Telesales and Fulfilment for Batch 1
Description	The process for selling Oyster products on a card already held by a customer
Activities	<ul style="list-style-type: none"> • Customer comes through the IVR via the sales option. • Determine if customer is a new or existing customer and follow the relevant ID&V process • If customer fails ID&V process end call in line with Oyster script • Log onto OPUS and create an online account for customer if there isn't one already in existence. • Where customer is unregistered, protect Oyster card on customers behalf and enter security question and answer in relevant fields. • Select travel products and advise that only PAYG, Weekly, Monthly and Annual season tickets can be purchased. (No Bus & Tram purchases) • Explain to customer how the pick up process works and ask them to nominate a station from where they will pick the product on their card at the start of their journey. • Take payment details from the customer • Select 'Buy now' and give customer Order number as confirmation of purchase.
SAP CRM reason codes	Website - Online Purchase - How To
Notes	

2. Process Map



3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		10 Jun 2015

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Process – A4.03 Cancel / Amend Order

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
0.1	Mar 2015	William Cheke	First draft

0.2 File Name & Location

T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\1 Work in progress\Lost and Stolen Fulfilment

0.3 Reference Documents

Ref.	Name	File location
RD1	Adult Card Telesales and Fulfilment for Batch 1	\\Onelondon.tfl.local\shared\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Fulfilment\Adult (including Lost and Stolen)

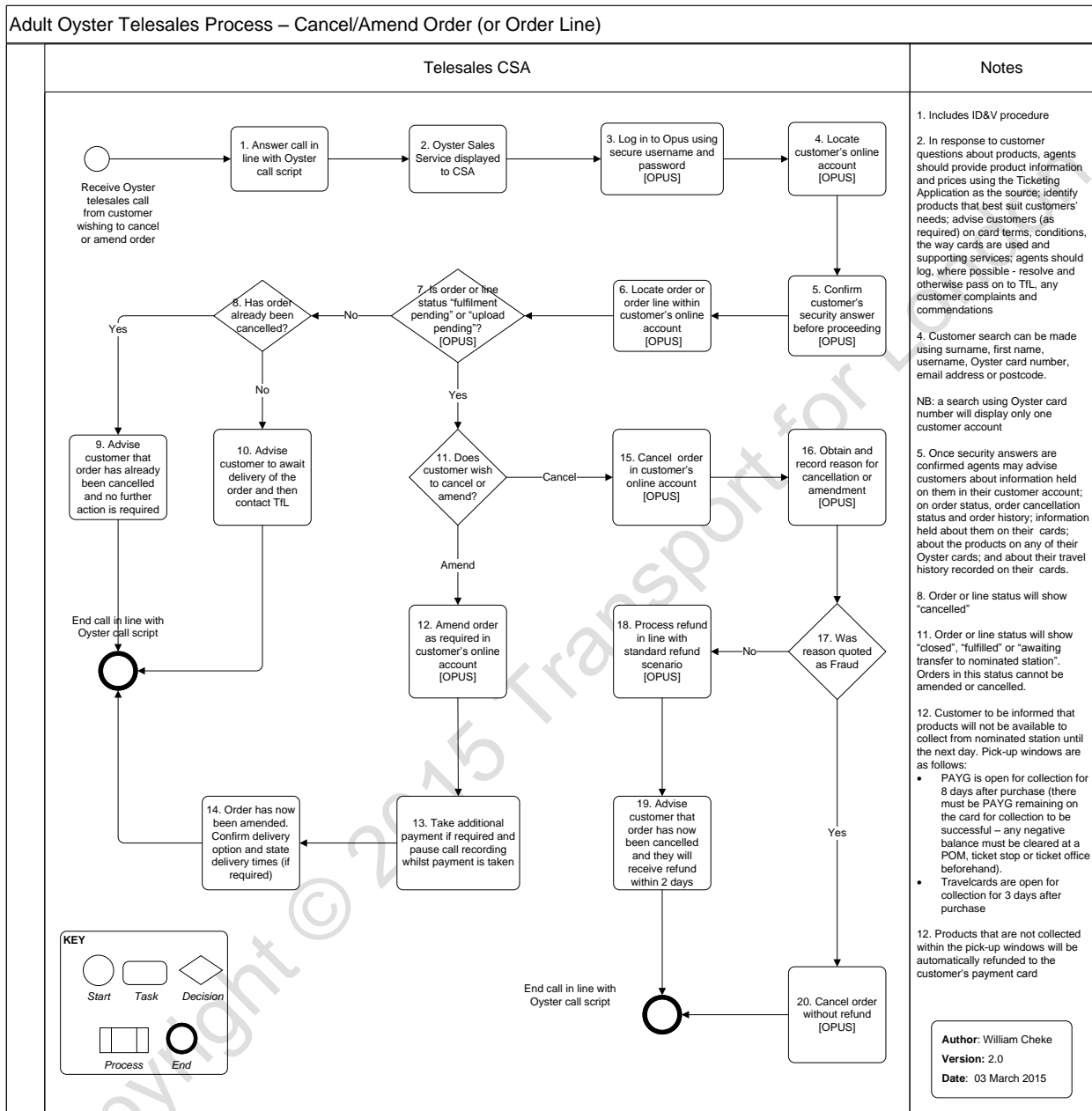
0.4 Document roles

Role	Name	Title
Author	William Cheke	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	Cancel or Amend Order
Group	Adult Card Telesales and Fulfilment for Batch 1
Description	The process for when a customer calls up to amend or cancel an existing order
Activities	<ul style="list-style-type: none"> Log into the online customer's account using the current customer authentication process Review with the customer any unfulfilled orders and order lines and select one with status 'Fulfilment Pending' or 'Upload Pending'. If the order has already been cancelled inform the customer. If the order line status is 'Closed' or 'Fulfilled' or 'Awaiting Transfer to nominated station' advise the customer to await the delivery of the order and then to contact TfL. Record the customer's reason for the cancellation or amendment in the ticketing application. If the reason for cancellation was fraud, select 'Cancel without refund'. Cancel or modify the order taking payment, or making a refund as required. Advise the customer that the cancellation/amendment has been carried out and that they will be refunded within 48 hours.
SAP CRM reason codes	Not Applicable/Not logged on SAP
Notes	

2. Process Map



3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		10 Jun 2015

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Process – A4.04 Order Not Delivered (New Card)

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0. Document Control

0.1 Document Summary

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0.1	Mar 2015	William Cheke	First draft
0.2	Mar 2015	William Cheke	Amendments following visit to Journeycall
0.3	23 Apr 2015	William Cheke	Amendments to process map following feedback from Alison Chree and Ashley Cuthill (Journeycall)

0.2 File Name & Location

DocumeT:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\1 Work in progress\Lost and Stolen Fulfilment\7

0.3 Reference Documents

Ref.	Name	File location
RD1	Adult Card Telesales and Fulfilment for Batch 1	\\Onelondon.tfl.local\shared\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Fulfilment\Adult (including Lost and Stolen)

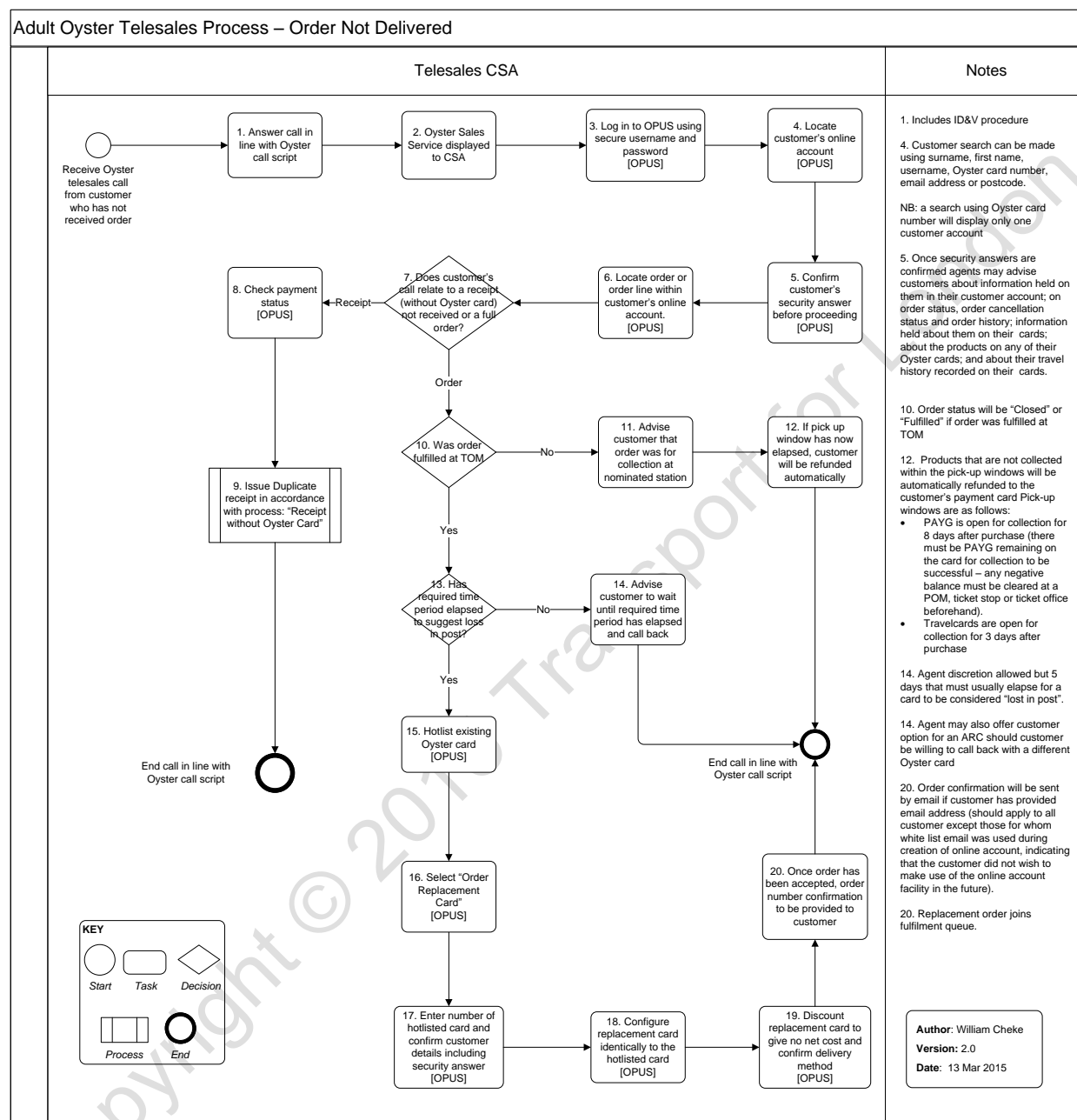
0.4 Document roles

Role	Name	Title
Author	William Cheke	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	Order not delivered (New card)
Group	Adult Card Telesales and Fulfilment for Batch 1
Description	The process for when a customer contacts us for an order of an Oyster card that has not been delivered
Activities	<p>If a customer reports that a card or receipt has not been delivered follow these procedures.</p> <ul style="list-style-type: none"> Find the order details in the Ticketing Application. For receipts, check the payment status and issue a duplicate receipt; otherwise: For Oyster card check the order has been fulfilled at the TOM as indicated by the status 'Closed' or 'Fulfilled' and that sufficient time has passed to imply the card may have been lost. Hotlist the card In the Ticketing Application, select 'Order replacement cards', enter the number of the card hotlisted and confirm the customer details (including the card security Q&A), configure the replacement card identically to the one hotlisted, discount the replacement to give no net cost and offer confirmation by email.
SAP CRM reason codes	Not Applicable/Not logged on SAP
Notes	

2. Process Map



3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		10 Jun 2015

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Process – A4.5 Order Not Delivered As Requested (New Card)

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0. Document Control

0.1 Document Summary

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0.1	22 Mar 2015	William Cheke	First draft
0.2	06 May 2015	William Cheke	Amendments following review by Natalie Stouchbury

0.2 File Name & Location

T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\1 Work in progress\Lost and Stolen Fulfilment

0.3 Reference Documents

Ref.	Name	File location
RD1	Adult Card Telesales and Fulfilment for Batch 1	\\Onelondon.tfl.local\shared\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Fulfilment\Adult (including Lost and Stolen)

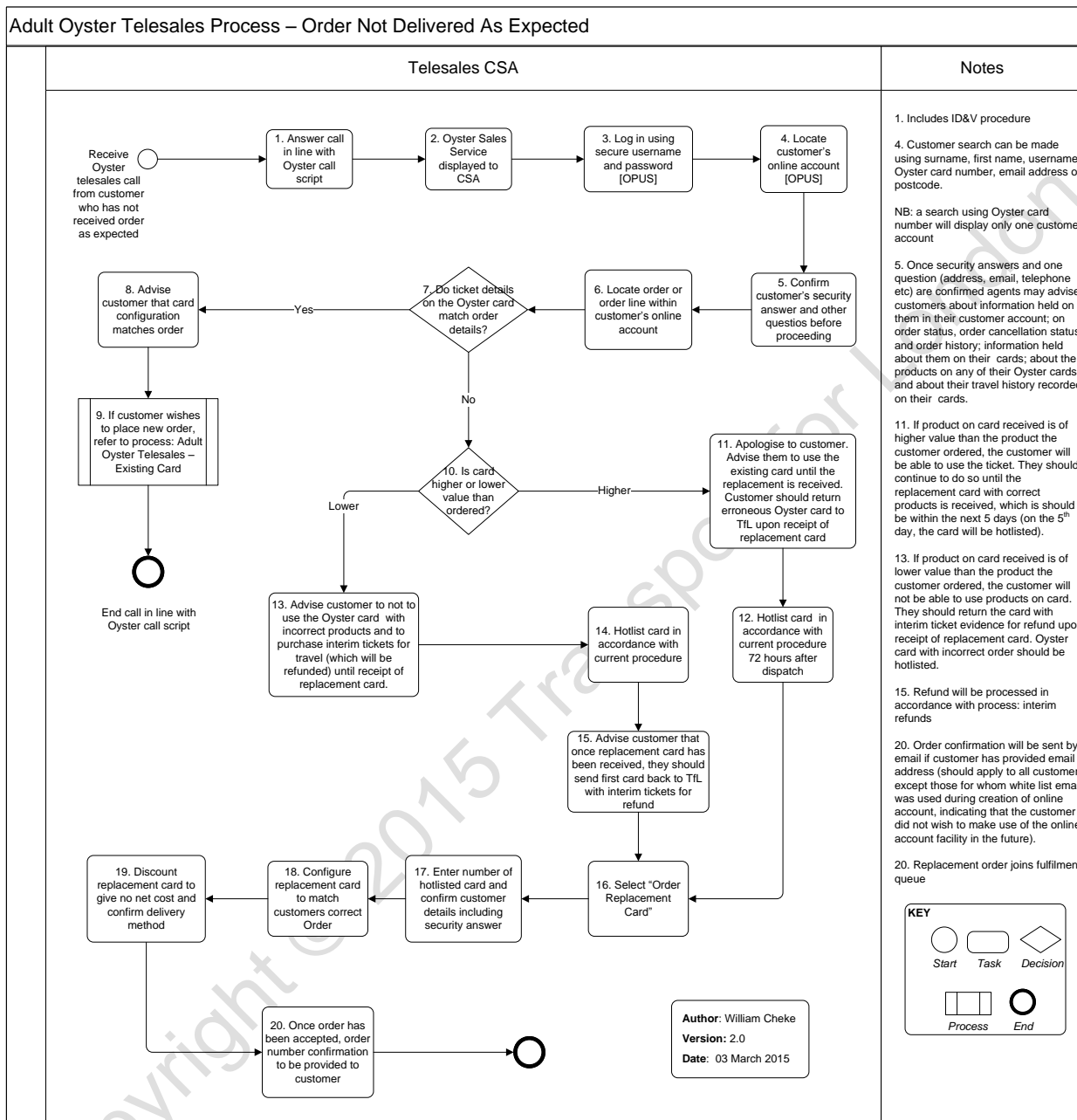
0.4 Document roles

Role	Name	Title
Author	William Cheke	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	Order not delivered as requested (New card)
Group	Adult Card Telesales and Fulfilment for Batch 1
Description	The process for when a customer contacts us for an order not delivered as expected e.g. Incorrect zones on season ticket or wrong PAYG amount
Activities	<p>If a customer reports that a card has not been delivered with the correct products follow these procedures.</p> <ul style="list-style-type: none"> Find the order details in the OPUS and confirm customer security details Check order details in OPUS and determine if they match. If they match advise customer accordingly. If the order does not match check with customer and establish if the value they have received is higher or lower than what they ordered. If higher value advise customer to continue to use the card until a replacement is received in the post. If lower advise the customer not to use the card and but to purchase interims until receipt of replacement card which we will refund. Hotlist card on the 5th day and advise customer to send back old card. Configure replacement card with the correct order details and discount replacement card to give no net cost. Provide new order number to customer as confirmation.
SAP CRM reason codes	<p>Website Content- Oyster online content issue</p> <p>Website Content – incorrect information (web)</p>
Notes	

2. Process Map



3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support		10 Jun 2015

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Process – A5.1 Bulk (Corporate) Oyster card orders

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0. Document Control

0.1 Document Summary

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0.1	13 Mar 2015	William Cheke	First draft following visit to Journeycall
0.2	24 Mar 2015	William Cheke	Amendments to process map following feedback from Andy Douglas
0.3	23 Apr 2015	William Cheke	Amendments to process map following feedback from Alison Chree and Ashley

0.2 File Name & Location

0.3 Reference Documents

Ref.	Name	File location
RD1	Adult Card Telesales and Fulfilment for Batch 1	\\Onelondon.tfl.local\shared\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Fulfilment\Adult (including Lost and Stolen)

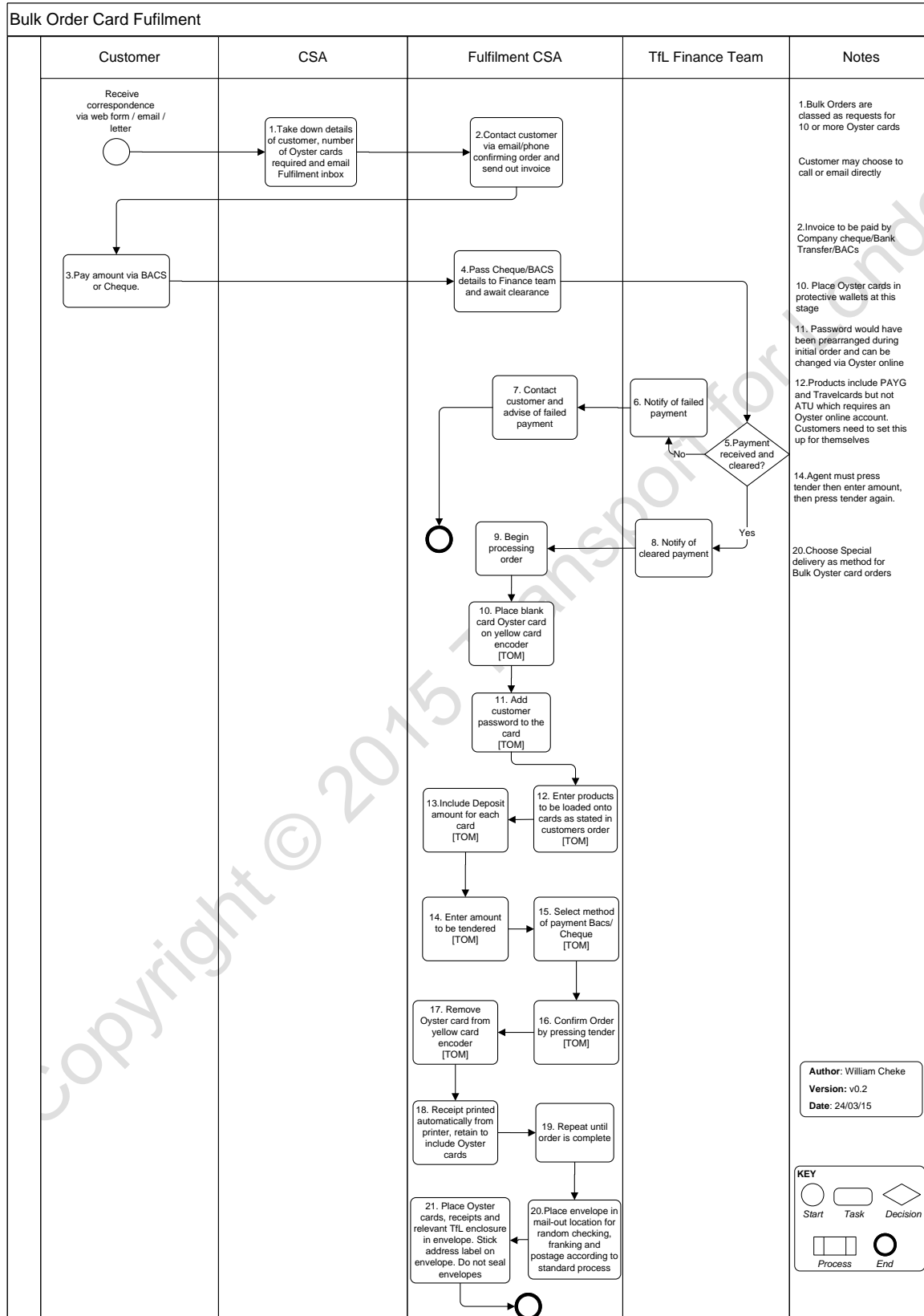
0.4 Document roles

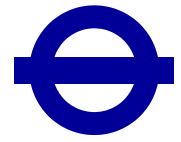
Role	Name	Title
Author	William Cheke	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	Bulk Oyster card order
Group	Adult Card Telesales and Fulfilment for Batch 1
Description	The process to be followed when customers request bulk orders for Oyster cards
Activities	<ul style="list-style-type: none">• CSA receives request from customer requesting a bulk order for Oyster cards.• CSA takes down customer details and product details and passes along to fulfilment team• Fulfilment team prepares invoice and emails customers amount expected to pay via BACS or company cheque.• Once payment has been confirmed, Fulfilment team pass payment details to TfL Finance team and await clearance.• Once clearance is confirmed, fulfilment team begins processing bulk order.
Notes	The process is done via the TOM with no reliance on OPUS.

2. Process map





3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		10 Jun 2015

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CCO Sourcing – Contract 1

Process – A6.01 Telephone Identification, verification and Logging Adult Oyster related calls

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
0.1	03 March 2015	William Cheke	First draft
0.2	28 May 2015	William Cheke	Amendments to process map

0.2 File Name & Location

T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\1 Work in progress

0.3 Reference Documents

Ref.	Name	File location
RD1	Processes Documentation for all processes in scope for Batch 1	\\cisvfl008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Full Process Documentation for Batch 1.docx

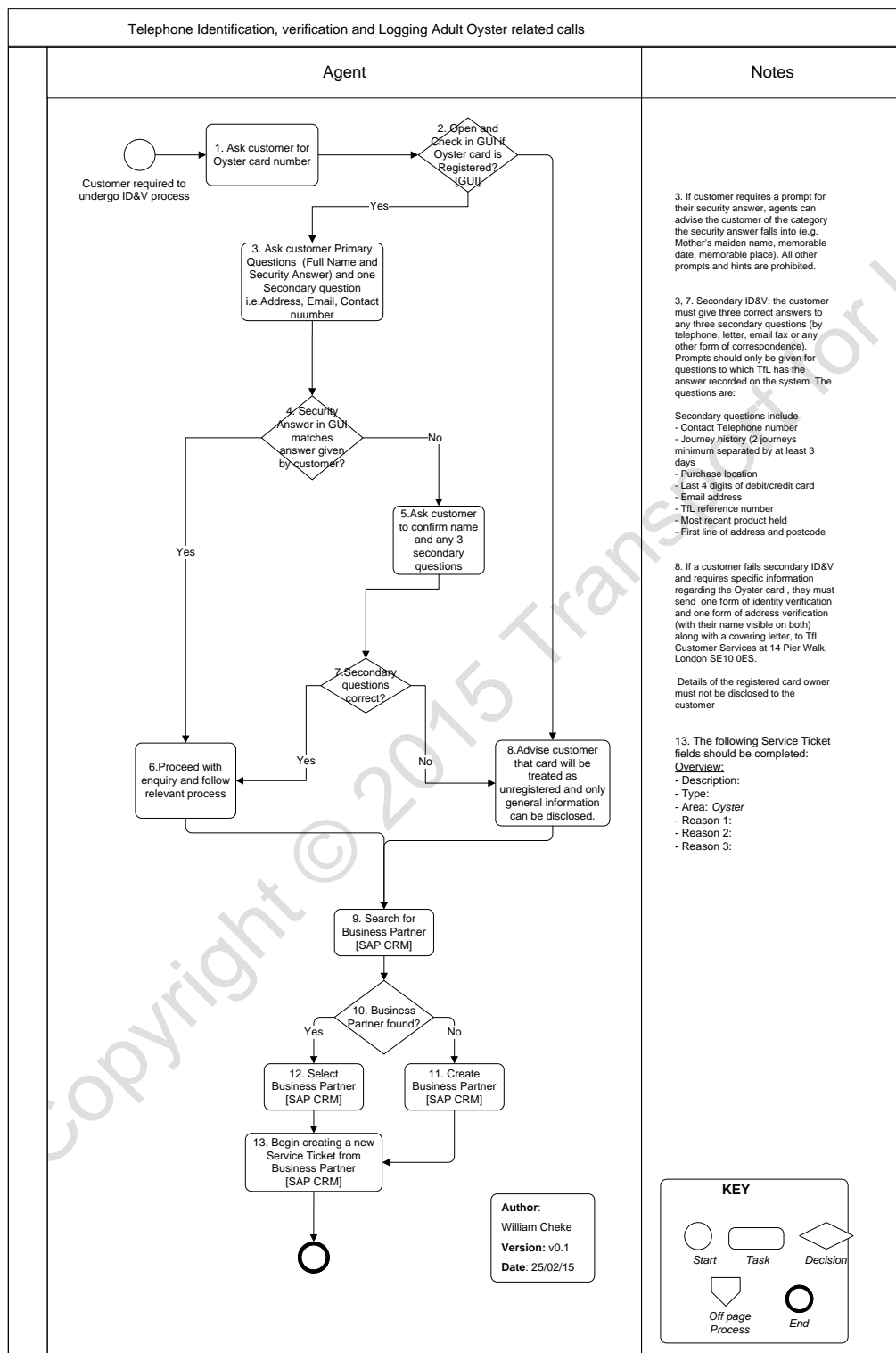
0.4 Document roles

Role	Name	Title
Author	William Cheke	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	Telephone ID&V Process
Group	B1 Oyster Telephony
Description	This process details the security questions that agents need to ask if they are contacted by a customer requesting for personal information in relation to their Oyster card. It details whether the customer has passed ID&V (Identification and Verification) and what level of information can be disclosed to a customer based on ID&V rules and how / when a Service Ticket is created in SAP CRM
Activities	<ul style="list-style-type: none"> • Customer comes through via the IVR • Oyster card number taken from customer and checked via GUI to see if card is registered. • Where the card is registered CSA must confirm full name, security answer and one secondary answer from customer. • Where customer cannot recall their security answer, CSA must ask customer to answer any 3 secondary questions. • Where customer fails at ID&V stage than the call will be treated as unregistered and only generic information should be provided. • Where customer fails ID&V, they may be required to send in one form of identity verification and one form of address verification along with a covering letter.
SAP CRM reason codes	N/A - Will be based on the subject matter of the call.

2. Process map



CCO Sourcing – Contract 1

3. Primary and secondary questions

The table below lists the information that customers must confirm when calling making an enquiry on their registered Oyster card

Adult Oyster card holders	
Level	Rule
Primary questions	Security Answer (Mandatory and Card holders Full Name (mandatory)
Secondary questions	<ul style="list-style-type: none"> • Contact telephone number • Journey history (confirm 2 journeys minimum, separated by at least 3 days) • Purchase location for most recent product and payment method • Last 4 digits of debit/credit card number (if applicable) • Email address • TfL reference number (case letter reference, service Ticket number) • Most recent product held • First line of address and postcode

4. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		10 Jun 2015

Process – B1.01 Entry / Exit

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0. Document Control

0.1 Document Summary

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0.1	05 Feb 2015	Etisyai Ince	First draft
0.2	20 Feb 2015	William Cheke	Amendments to process map
0.3	16 Mar 2015	William Cheke	Amendments following feedback from Natalie Stouchbury

0.2 File Name & Location

T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\1 Work in progress

0.3 Reference Documents

Ref.	Name	File location
RD1	Processes Documentation for all processes in scope for Batch 1	\\cisvfl008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Full Process Documentation for Batch 1.docx
RD2	Ticketing Calls (T1, T4, T6, T7, T8) - Processes for Batch 1	\\cisvfl008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Ticketing\Ticketing Calls For BAU\Ticketing Calls for Batch 1.docx

0.4 Document roles

Role	Name	Title
Author	William Cheke	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	Entry/Exit
Group	B1 Oyster Telephony
Description	<p>TfL will refund customers that have been overcharged by the system when using Oyster Pay-As-You-Go (PAYG). This normally happens when a PAYG customer incurs a maximum fare charge due to an “incomplete journey” because they did not correctly tap their Oyster card at an entry or exit validation point during their journey. TfL undertakes to refund these overcharges wherever possible, either through automatic refunds based on customers’ regular journey patterns, self-serve refunds that customers can apply for using their online accounts, or in response to customers making contact about incorrect charges.</p> <p>“Entry-Exit” is the process followed by telephone agents when refunding customers who have been charged the maximum fare for a journey or who have an unresolved incomplete journey. The refund is normally applied as an Ad Hoc Load to the customer’s Oyster card, which can be picked up by tapping the reader at the customer’s nominated station.</p>
Activities	<ol style="list-style-type: none"> 1. Receive call from an Oyster card holder stating that they have been incorrectly charged PAYG. 2. Establish whether the Oyster card is registered and/or protected. If Oyster card is not registered and/or protected, the customer must confirm the details of the specific journey they wish to making a claim for. Agent should advise the customer that the refund query will be investigated but no other journey details or specific information can be disclosed. Any refund due can only be made by ad hoc load; if customer wants specific information, they must register/protect their Oyster card. Continue by refunding as unregistered card, from standard refund process below (bullet point 7). 3. For registered/protected Oyster cards, carry out current ID&V process to verify caller. 4. Search for existing Business Partner in SAP-CRM; if found, press “Confirm”. 5. If no record for the customer is found, create new Business Partner by asking the customer to provide the following details: title, name, address including postcode, phone number, email and Oyster card number (if relevant); 6. Create Service Ticket; 7. Enter Entry-Exit into “Description” field; 8. Chose “complaint”, “enquiry” or other that is relevant from drop-down list of contact types; 9. Choose Oyster from drop-down list of areas; 10. Select PAYG Charge Queries for reason 1, select relevant mode from 2 drop down list and select relevant scenario from reason 3 drop-down list; 11. Populate any relevant additional fields including Oyster card number; 12. Check for any previous refunds related to the journey in SAP-CRM and OPUS to ensure no duplicate payments are issued. If found, advise customer accordingly. 13. View Oyster card journey history in OCTAgone to check whether a refund is due. 14. If a refund is due, check OPUS to ascertain if a Self-Service Refund was generated for the journey in question. If a Self-Service Refund was generated: 15. If it has not been processed, request and enter station for customer to collect refund and re-send. 16. If it has been processed, check that amount was correct using OXNR and advise the customer. If the amount appears correct and the customer disputes it, escalate in accordance with current process.

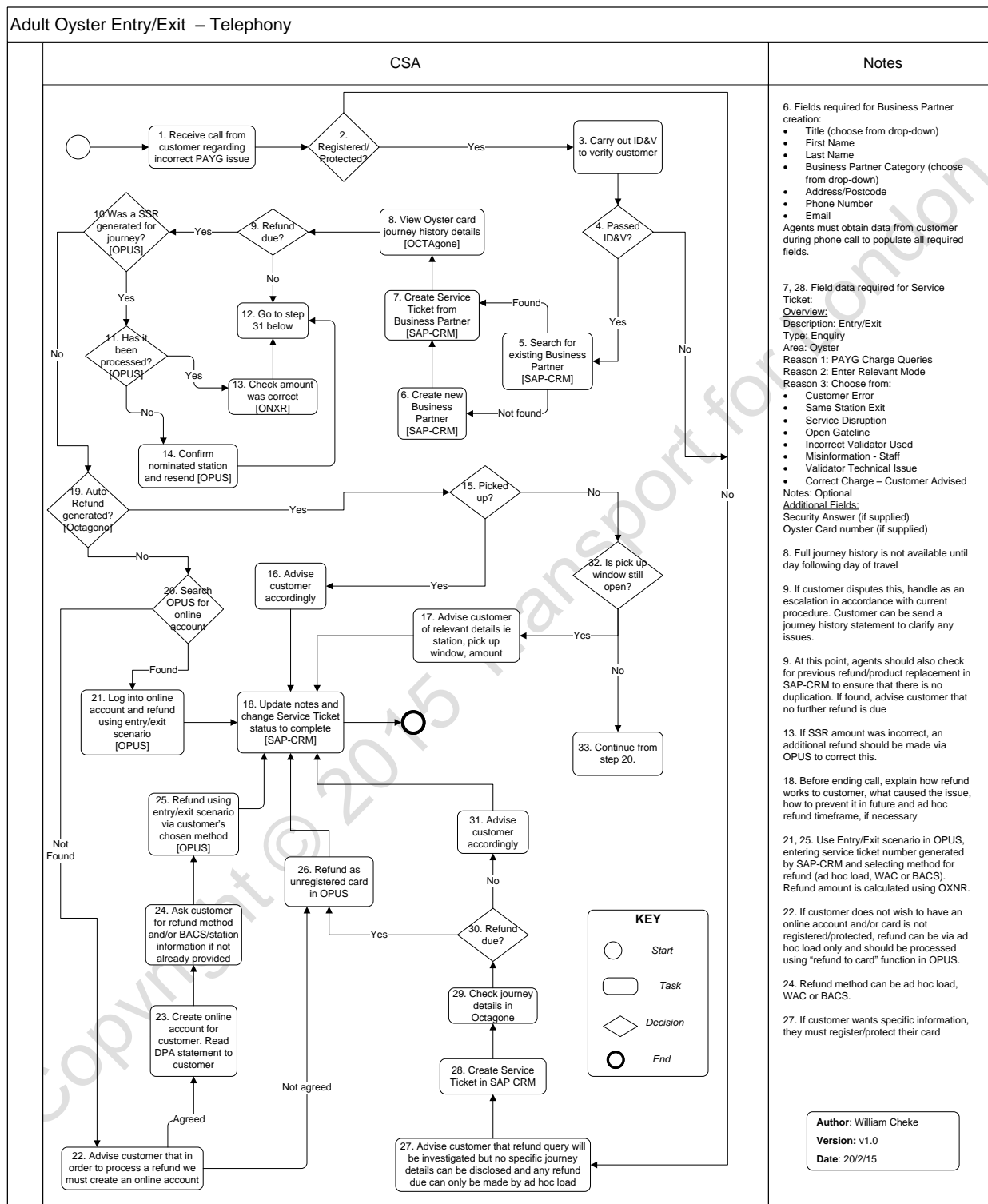


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	<ol style="list-style-type: none"> 17. If the amount is incorrect, an additional refund should be made to correct this via OPUS (using standard entry/exit refund process below). 18. If no Self-Service Refund was generated, view journey history in OCTAgone to ascertain if an Auto Refund was generated for the journey in question. If an Auto Refund was generated: 19. If it has been picked up, advise the customer where and when. 20. If it has not been picked up, advise the customer where to pick it up and how long the pick-up window is for; or if the pick-up window has closed, continue from standard entry/exit refund process below. 21. Standard entry/exit refund process: if there was no Auto-Refund or Self-Serve Refund and a refund is due (i.e. there is a valid incomplete journey that has not already been refunded), process the refund in OPUS: 22. Search for customer's online account in OPUS. If there is no online account, advise customer that they can only be refunded by ad hoc load without an online account. If customer agrees, create an online account and read out the data protection statement. 23. Calculate the refund amount using OXNR and journey history in OCTAgone. 24. Refund using Entry / Exit scenario in OPUS and enter Service Ticket number. Enter amount and select refund method chosen by customer – ad hoc load, WAC or BACS. If customer has not opted to create an online account, refund as ad hoc load and process refund as an unregistered card using the "refund to card" function. 25. If there was no Auto-Refund or Self-Serve Refund and a refund is not due, advise the customer accordingly. 26. Record all details in SAP-CRM Service Ticket including refund order number from OPUS. Change Service Ticket status in SAP-CRM to complete and press end. 27.
<p>SAP CRM reason codes</p>	<ul style="list-style-type: none"> • PAYG Charges – All Modes – Customer Error • PAYG Charges – All Modes – Same Station Exit • PAYG Charges – All Modes – Service Disruption • PAYG Charges – All Modes – Open Gateline • PAYG Charges – All Modes –Incorrect Validator Used • PAYG Charges – All Modes – Misinformation Staff • PAYG Charges – All Modes – Validator Technical Issue • PAYG Charges – All Modes – Correct Charge Customer Advised • Website – Self Service Refunds – How To • Website – Self Service Refunds – Customer Cannot Complete
<p>Notes</p>	



2. Process map



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3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		10 Jun 2015

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Process – B1.02 Season Ticket Left at Home

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
0.1	05 Feb 2015	Etisyai Ince	First draft
0.2	16 Mar 2015	William Cheke	Amendments following feedback from Natalie Stouchbury

0.2 File Name & Location

Docum T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\1 Work in progress\ent3

0.3 Reference Documents

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0.4 Document roles

Role	Name	Title
Author	William Cheke	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	Season Ticket Left at Home
Group	B1 Oyster Telephony
Description	<ul style="list-style-type: none"> TfL allows its customers to claim 2 refunds in each rolling 12 month calendar year for occasions where they have mislaid their season ticket or left it at home, and had to purchase another ticket or tickets to cover their travel for that day. This is called a Season Ticket Left At Home (STLAH) refund. Most STLAH refunds require the customer to send in their interim ticket evidence to TfL customer services by post and therefore can only be processed via the correspondence channel. However, if the customer holds their season ticket on Oyster and purchased their interim travel using PAYG Oyster on a separate Oyster card, the refund is processed whilst the customer is on the phone. This is also applies to customers who wish to claim interims via their CPC. If the CPC is registered, they can provide their email address (or other contact details) in order for us to calculate how much they've spent on interims. If not, they'll have to give us a call with their CPC handy using FTP options and we'll be able to review how much they've spent on interims
Activities	<ul style="list-style-type: none"> Receive call from holder of a season ticket on an Oyster card wishing to claim a refund for season ticket left at home. To receive STLAH refund, following criteria must be met: <ul style="list-style-type: none"> Claims over £10 must be made within 28 days. However, if claim is outside the 28 day deadline, discretion can be exercised as to whether a refund is paid, dependent upon evidence presented. (If outside 28 day deadline, agent should check in OPUS and/or SAP-CRM whether customer has already received a refund within the 28 day period) All claims under £10 can be paid; Season Ticket must not have been used on the day (s) claimed for (NB: TfL travel day is defined from 04:30 to 04:29 the following morning). Only 2 STLAH refunds will be paid in rolling 12 month period; STLAH refund can be given to all holders of season tickets purchased from TfL and holders of season tickets purchased from National Rail on Oyster if the interim tickets were purchased from TfL. STLAH refund is not available to holders National Rail paper season ticket holders or National Rail Oyster season tickets if the interim tickets were purchased from National Rail. (Customers should be advised to contact National Rail for any enquiries about refunds on National Rail season tickets). Interim tickets must be provided as evidence (unless a PAYG Oyster card or CPC was used, in which case the Oyster card number or token ID is required as evidence). This can be either the original tickets sent by post or scanned copies of the tickets sent by email. Ascertain whether the customer holds a TfL season ticket on Oyster and if yes, ask whether they used a different PAYG Oyster card for their interim travel. If yes, the journey history can be consulted in OCTAgone and can be used to decide if the customer is eligible for a STLAH refund. In this case, the customer will not need to provide physical interim ticket evidence and the refund can be processed whilst the customer is on the phone using standard process for STLAH on Oyster below: <ol style="list-style-type: none"> ID&V customer in accordance with current procedure; Check in OCTAgone that the customer's season ticket was not used on the



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day/days claimed. If it was, advise customer that no refund can be paid for those journeys. Consult journey history for the PAYG Oyster card in OCTAGone and ensure travel was made on the day(s) claimed using the PAYG Oyster card given by the customer.

- c) Check in OPUS that the customer has not already exceeded the maximum permitted 2 refunds per rolling calendar year for Season ticket left at home. If 2 refunds have already been paid in the rolling calendar year, advise customer that no further refund can be paid. Agents should also check for previous Service Tickets related to STLAH in SAP CRM, as a refund in OPUS may not have been processed under the correct scenario.
 - d) If the above criteria are met and customer is eligible for refund, create a Service Ticket in SAP-CRM.
 - e) Search for existing Business Partner in SAP-CRM; if found, press "Confirm".
 - f) If no record for the customer is found, create new Business Partner by asking the customer to provide the following details: title, name, address including postcode, phone number, email and Oyster card number (if relevant);
 - g) Create Service Ticket;
 - h) Enter STLAH into "Description" field;
 - i) Chose "complaint", "enquiry" or other most relevant from drop-down list of contact types;
 - j) Choose Oyster from drop-down list of areas;
 - k) Select Refunds from reasons 1 drop down list, select Interim from reason 2 drop-down list and select Season Ticket Left At Home from reason 3 list;
 - l) Populate any relevant additional fields including Oyster card number where relevant;
 - m) Search for customer's online account. If not found, create an online account for the customer and read out the data protection statement (online account is required for this refund type).
 - n) Process refund using STLAH scenario in OPUS: enter Service Ticket number and select refund method chosen by customer – ad hoc load, WAC or BACS. For holders of TfL season tickets, the pro-rata refund amount is calculated by OPUS under this scenario. For holders of NR season tickets on Oyster, the full face value of the interim tickets should be refunded; this amount should be manually entered into OPUS.
 - o) If unable to process refund using STLAH scenario in OPUS due to a system error, calculate pro-rata refund value in OXNR and process refund as a goodwill gesture (choose STLAH option from drop-down).
 - p) Update notes, change Service Ticket status to complete and press End.
 - q) All details recorded in SAP-CRM including refund order number from OPUS.
- If interim travel was not made using PAYG Oyster, the customer must provide the interim ticket evidence in order to obtain the 2 permitted refunds per year and these refunds can only be processed via the correspondence channel. Where the customer paid for their interims using a CPC, if the CPC is registered, they can provide their email address (or other contact details) in order for us to calculate how much they've spent on interims. If not, they'll have to give us a call with their CPC handy using FTP options and we'll be able to review how much they've spent on interims

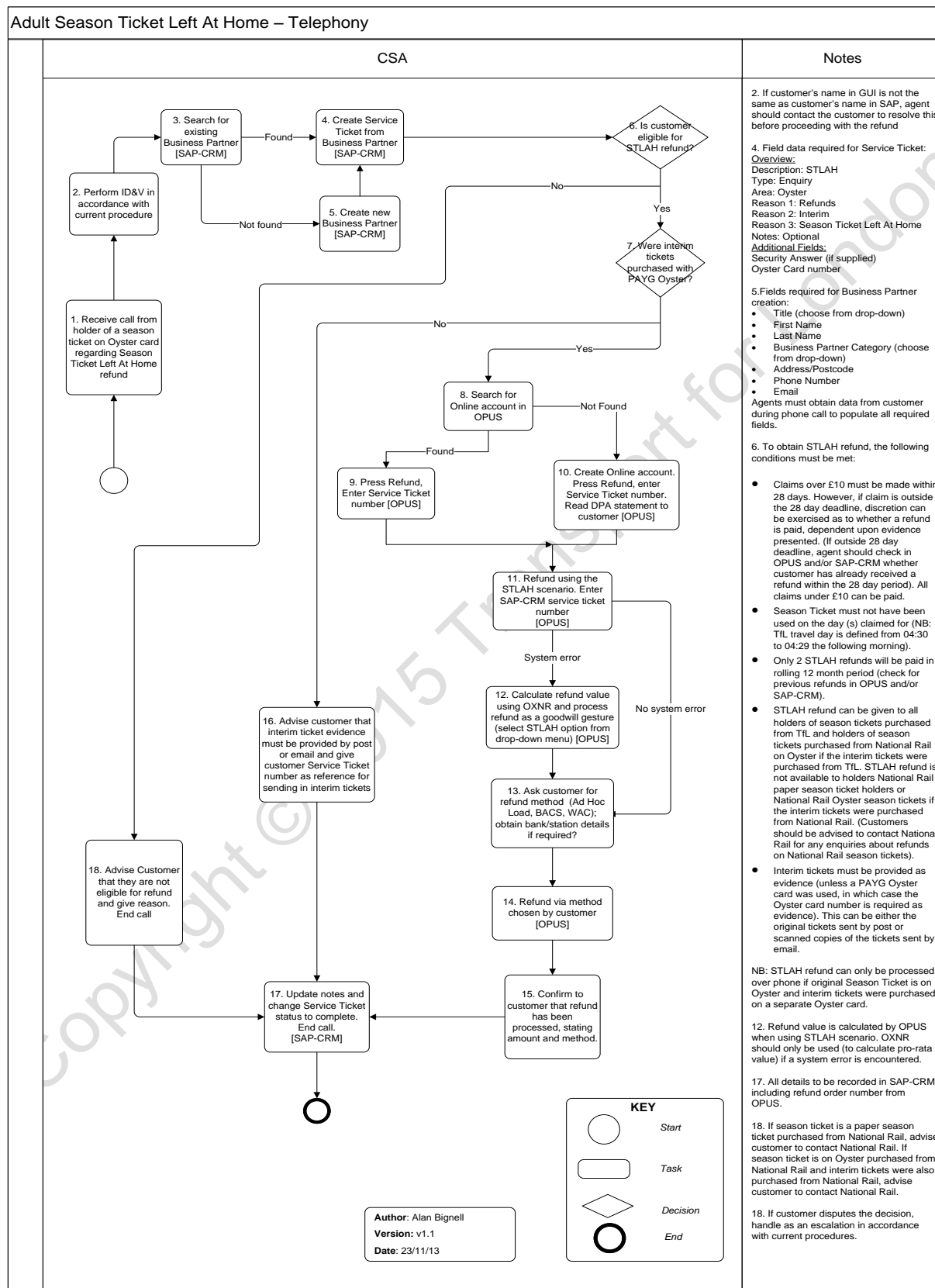
The agent should ascertain which category the ticket falls under and explain the relevant requirements:

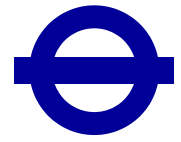
- TfL season ticket held on Oyster; interim travel with paper tickets and not made using a different PAYG Oyster or CPC card (refund is calculated at pro-

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	<p>rata value of the season ticket for that day).</p> <ul style="list-style-type: none"> Season ticket purchased from National Rail on Oyster rather than TfL; check in GUI if necessary (in this case we only offer STLAH refund if the customer purchased their interim tickets from TfL; full face value of interim tickets is refunded) Paper season ticket issued by TfL (refund is calculated at pro-rata value of the season ticket for that day). In these cases, the customer is required to send in their interim ticket evidence to TfL Customer Services at 14 Pier Walk, London SE10 0ES because sight of the interim tickets is required by TfL as evidence. Copies of paper season tickets should also be included. A Service Ticket should be created and the customer given the Service Ticket number to use as a reference when sending in their interim ticket evidence.
<p>SAP CRM reason codes</p>	<ul style="list-style-type: none"> Refunds – Interim – Season Ticket Left At Home
<p>Notes</p>	

2. Process map





3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		10 Jun 2015

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Process – B1.03 Cancel / Surrender

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
0.1	05 Feb 2015	Etisyai Ince	First draft
0.2	25 Feb 2015	William Cheke	Amendments for Process map and notes to reflect self serve options via POM

0.2 File Name & Location

Docu T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\1 Work in progress\ment2

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0.4 Document roles

Role	Name	Title
Author	William Cheke	Business Analyst
Owner	Evren Altinok	Business Support Manager

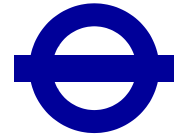
1. Process definition

Process name	Cancel/Surrender
Group	B1 Oyster Telephony
Description	<p>TfL allows customers to claim a refund for tickets and season tickets (or portions thereof) that they no longer require, provided a valid reason and supporting evidence is submitted. The customer can either “cancel” the ticket in exchange for a refund whilst retaining their Oyster card, or “Surrender” their Oyster card entirely in exchange for the refund.</p> <p>Cancel/Surrender refunds also apply to all types of paper tickets (season tickets, daily travel cards and single paper tickets). In all cases, the customer must send the supporting evidence and tickets to customer services for the refund to be processed.</p> <p>However, due to the high number of different ticket types and documentation types that may be required, telephone agents must follow the specific “Cancel/Surrender (Enquiry)” process when handling calls regarding this type of transaction request.</p>
Activities	<ol style="list-style-type: none"> 1. Receive call from a customer enquiring about cancelling the product(s) on their Oyster card or surrender the card altogether for a refund. 2. ID&V customer in accordance with current procedure. 3. Search for existing Business Partner in SAP-CRM; if found, press “Confirm”. 4. If no record for the customer is found, create new Business Partner by asking the customer to provide the following details: title, name, address including postcode, phone number, email and Oyster card number (if relevant); 5. Create Service Ticket; 6. Enter Surrender/Cancel into “Description” field; 7. Chose “enquiry” or other that is relevant from drop-down list of contact types; 8. Choose Oyster area from drop-down list; 9. Select “Refunds” from reason 1 drop-down list, select Surrender/Cancel from reason 2 drop down list and select most relevant scenario from reason 3 drop-down list (normally “ticket no longer required”); 10. Populate any relevant additional fields including Oyster card number where relevant; 11. If the enquiry relates to surrendering an unused paper ticket, printed season ticket or duplicate printed ticket, advise customer to send the original ticket to TfL (by recorded delivery if required) with supporting evidence of valid reason for non-use. Give the Service Ticket number to customer to use as a reference when sending in the ticket and documentation. NB: refunds against unused paper tickets, printed season tickets or duplicate printed tickets can only be processed via correspondence channel (the ticket and interim ticket evidence will be logged by DEA and linked to the Service Ticket, which will be re-assigned to the processing team at that stage as a correspondence item). Update notes and change Service Ticket status to complete; 12. If the season ticket was purchased from National Rail, TfL is not liable to process a cancellation. The customer must be referred back to National Rail. 13. If enquiry relates to a new refund, advise customer that of the following options: <ul style="list-style-type: none"> • For PAYG only on the Oyster card, advise customer that in order to obtain a deposit refund, they will need to go to a POM (if PAYG is £10 or less) or go



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	<p>online. If the customer wishes to proceed with a refund without the deposit then CSA should process the refund for the customer over the phone and hotlist the card</p> <ul style="list-style-type: none"> For Season tickets hotlist card in Opus and assign to season team to process refund. This also includes season tickets purchased by 3rd party companies e.g. season ticket purchased through William Hill/Ladbrokes/Harvey Nichols assign to the Seasons refund team. Advise customer that refund could take up to 10 working days to be processed. Self serve via Oyster online a London Underground station, where the customer can self serve using a POM refund can be processed enabling the customer to keep their Oyster card – the season ticket must have been paid for by cash (less than £250) or by credit / debit card (if there are any problems with refunding at the station, it will be passed to customer services to process).
<p>SAP CRM reason codes</p>	<ul style="list-style-type: none"> Refunds – Surrender/Cancel – Ticket/Product No Longer Required Refunds – Surrender/Cancel – Unused Tickets Refunds – Surrender/Cancel – PAYG Refunds – Surrender/Cancel – Oyster Card Deposit Refund Refunds – Surrender/Cancel – Student No Longer Eligible Refunds – Surrender/Cancel – Deceased Refunds – Surrender/Cancel – Back Dated Non Medical Refunds – Surrender/Cancel – Back Dated Medical Refunds – Surrender/Cancel – Warrant Scheme Chase Up Refunds – Duplicates – Lost Monthly Ticket Purchased at station
<p>Notes</p>	<p><i>Surrender/Cancel of Unused Tickets, Paper Tickets and Duplicate Printed Tickets</i></p> <p>SAP-CRM reason codes:</p> <ul style="list-style-type: none"> Refunds – Cancel Surrender – Unused Ticket Refunds – Duplicates - Lost monthly ticket purchased at station <p>Refunds paid against unused tickets and paper tickets (including duplicate printed tickets) are specific types of surrender/cancel refund. Agents should note that fully unused tickets are refunded at full face value (ordinary basis). For unused tickets on Oyster, agents must verify in OCTAgone that the ticket held on the Oyster card was not used and verify that customer has provided a valid reason for the surrender/cancel of the unused ticket. Paper ticket refunds can only be issued via correspondence channel as usage of paper tickets should be checked with a hand held checker, if one is available.</p> <p>Printed duplicate tickets: TfL will not normally refund customers for duplicate printed tickets that they no longer require, unless the original printed ticket was found and returned to TfL within one month of the date it was reported lost by the customer. Nevertheless, TfL will consider making a refund if the customer stops using a duplicate printed ticket for a reason such as redundancy, long term personal illness or pregnancy, provided the customer provides satisfactory proof.</p>

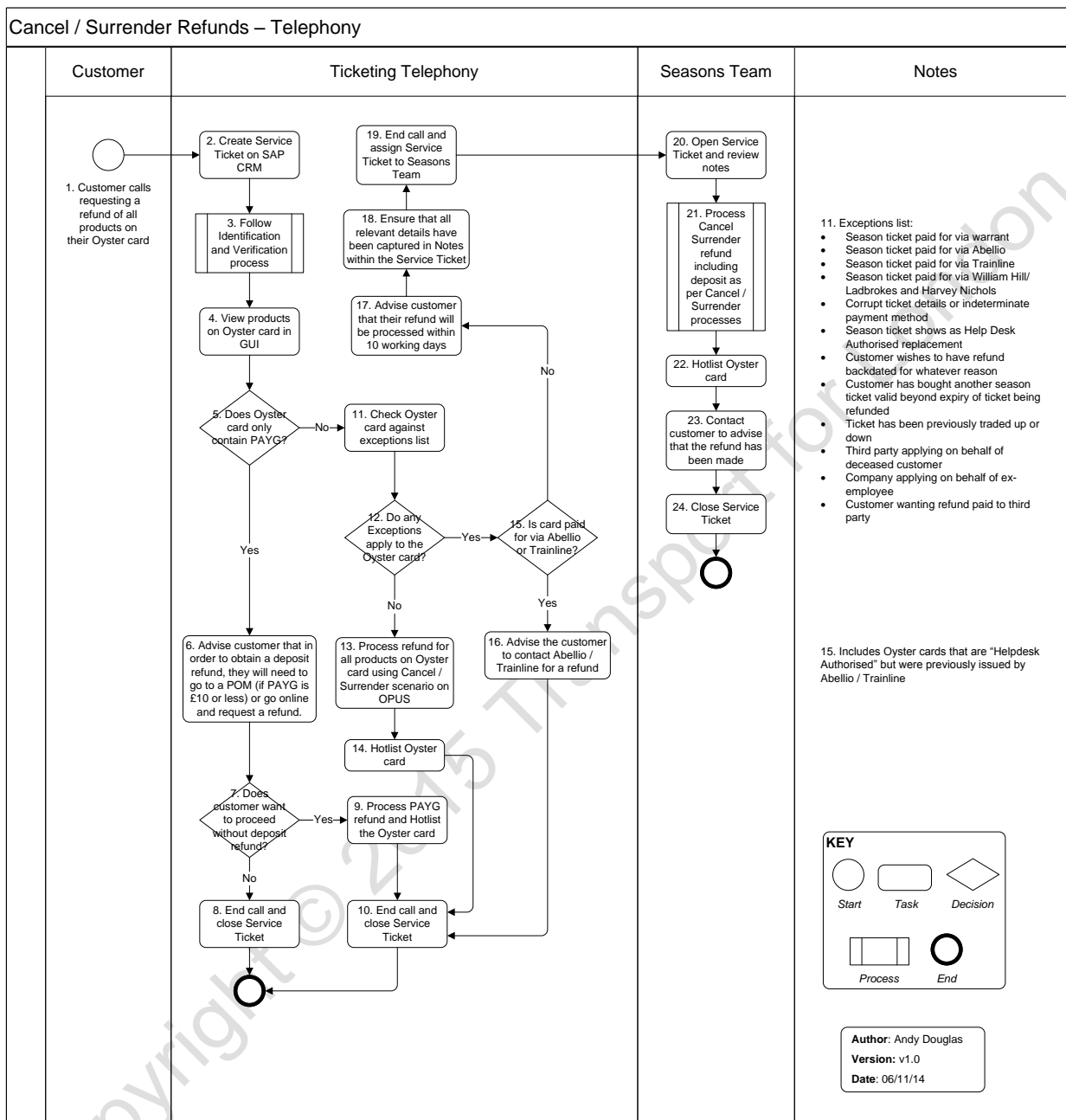


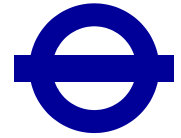
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If the season ticket was purchased from National Rail, TfL is not liable to process a cancellation. The customer must be referred back to National Rail.

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2. Process map





3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		10 Jun 2015

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Process – B1.04 Overlapping Ticket

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
0.1	05 Feb 2015	Etisyai Ince	First draft
0.2	25 Feb 2015	William Cheke	Amendments to layout of document
0.3	15 Apr 2015	William Cheke	Amendments following feedback from Nico Williams and Gina Chin (CCO)

0.2 File Name & Location

T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\1 Work in progress\cx

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0.4 Document roles

Role	Name	Title
Author	William Cheke	Business Analyst
Owner	Evren Altinok	Business Support Manager

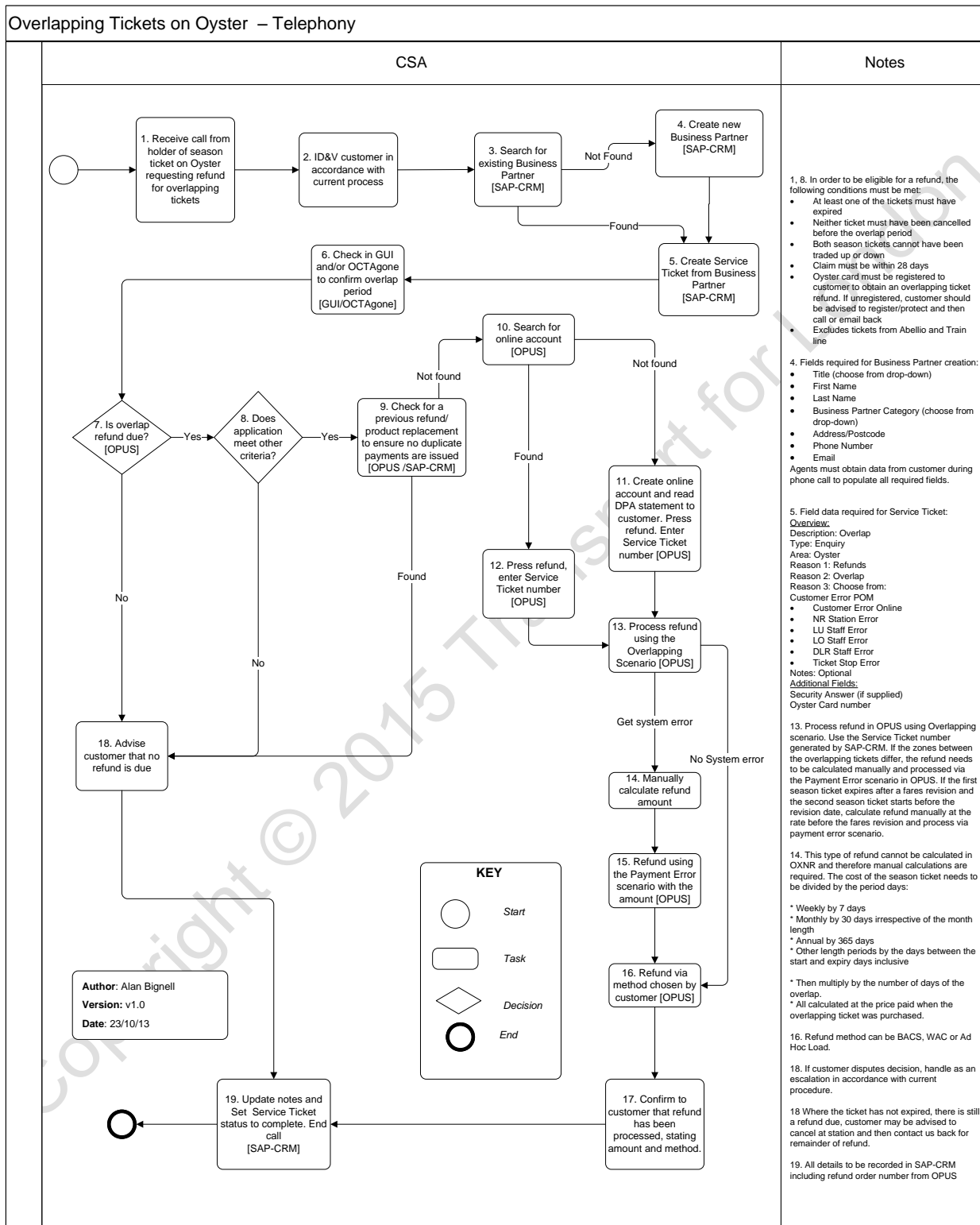
1. Process definition

Process name	Overlapping Ticket
Group	B1 Oyster Telephony
Description	<p>Within the TfL ticketing system, it is possible (either through customer or staff error) for customers to purchase a new season ticket on their Oyster card that starts before their previous Season Ticket has expired. When this happens, TfL will pay a refund to affected customers after the expiry of the first season ticket in respect of the overlapping period. This transaction request type relates to tickets on Oyster cards only and can therefore be completed whilst the customer is on the phone because the agent can view the customer's season ticket purchase history on the system and refund the amount corresponding to the overlapping period on one of the season tickets.</p>
Activities	<ol style="list-style-type: none"> 1. Receive call from Oyster card holder requesting a refund for overlapping tickets 2. Carry out ID&V in accordance with current procedure 3. Search for existing Business Partner in SAP-CRM; if found, press "Confirm". 4. If no record for the customer is found, create new Business Partner by asking the customer to provide the following details: title, name, address including postcode, phone number, email and Oyster card number (if relevant); 5. Create Service Ticket; 6. Enter Overlap into "Description" field; 7. Chose "complaint", "enquiry" or other that is relevant from drop-down list of contact types; 8. Choose Oyster from drop-down list of areas; 9. Select Refunds from reason 1 drop-down list, select Overlap from reason 2 drop-down list and select relevant scenario from reason 3 drop-down list; 10. Populate any relevant additional fields including Oyster card number where relevant. 11. Log into GUI and check if overlapping period is visible. If it cannot be seen in GUI, log into OCTAgone or Business Objects and check to confirm overlap period. If no refund is due advise the customer (if customer disputes this decision, handle as an escalation in accordance with current procedure). 12. Ensure refund application meets other criteria. If not, advise customer accordingly (if customer disputes this decision, handle as an escalation in accordance with current procedure). 13. Check for a previous refund/product replacement in SAP-CRM and OPUS to ensure no duplicate payments are issued. If found, advise customer accordingly. 14. If a refund is due, log into OPUS and search for online account. Create an online account if one does not exist and read out data protection statement to customer (use white list email if customer does not wish to make subsequent use of online account). NB: an online account is required to process this type of refund. 15. Process refund using Overlapping scenario in OPUS; enter Service Ticket number.

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	<ol style="list-style-type: none"> 16. Refund via ad hoc load, WAC or BACS payment, as chosen by customer. 17. If unable to process refund using Overlapping scenario in OPUS due to a system error, calculate refund value manually and refund using payment error scenario. 18. If the zones between the overlapping tickets differ, the refund needs to be calculated manually and processed via the Payment Error scenario in OPUS. 19. Update notes and change Service Ticket status to complete. End call and select End. 20. All details recorded in SAP-CRM including refund order number from OPUS.
<p>SAP CRM reason codes</p>	<ul style="list-style-type: none"> • Refunds – Overlap – Customer Error POM • Refunds – Overlap – Customer Error Online • Refunds – Overlap – NR Staff Error • Refunds – Overlap – Underground Staff Error • Refunds – Overlap – Overground Staff Error • Refunds – Overlap – DLR Staff Error • Refunds – Overlap – Ticket Stop Error
<p>Notes</p>	

Overlapping Tickets on Oyster – Telephony



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3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		10 Jun 2015

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Process – B1.05 Product Added to Hotlisted Card

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0.2	25 Feb 2015	William Cheke	Amendments to notes
0.3	16 Mar 2015	William Cheke	Amendments following feedback from Natalie Stouchbury

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0.4 Document roles

Role	Name	Title
Author	William Cheke	Business Analyst
Owner	Evren Altinok	Business Support Manager

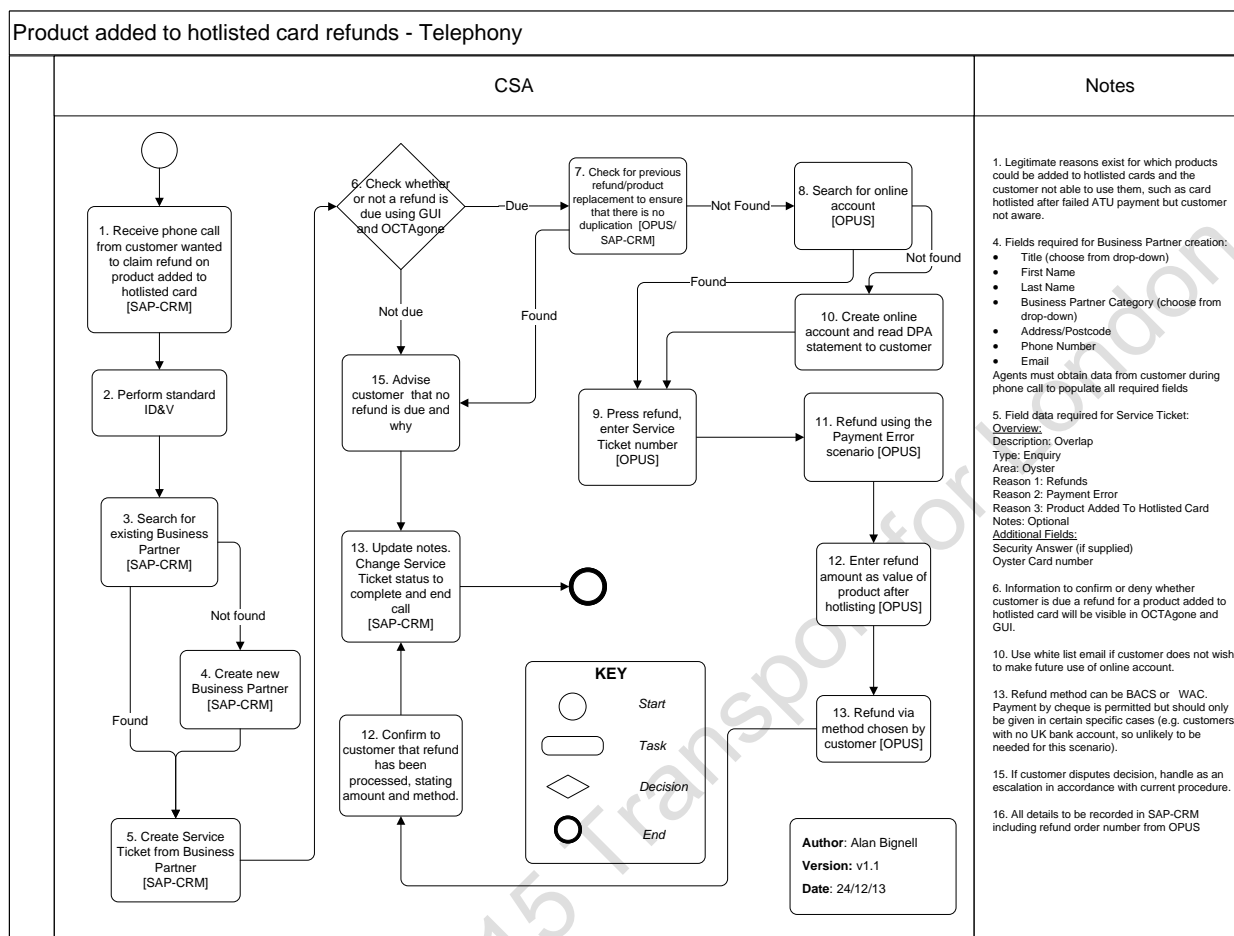
1. Process definition

Process name	Product Added to Hotlisted Card
Group	B1 Oyster Telephony
Description	When TfL or its ticketing system decides that an Oyster card can no longer be used (due to a payment issue or other problem), it is “hotlisted”. However, in some circumstances customers can still purchase and add travel products to an Oyster card after it has been “hotlisted”, in which case they will be unable to use the products they purchased. Agents can view the card history on the system and are therefore able to process a refund to the customer for products added to “hotlisted” cards whilst the customer is on the phone.
Activities	<ol style="list-style-type: none"> 1. Receive call from customer regarding refund for product added to hotlisted card; 2. Carry out ID&V in accordance with current procedure; 3. Search for existing Business Partner in SAP-CRM; if found, press “Confirm”. 4. If no record for the customer is found, create new Business Partner by asking the customer to provide the following details: title, name, address including postcode, phone number, email and Oyster card number (if relevant); 5. Create Service Ticket; 6. Enter Product Added To Hotlisted Card into “Description” field; 7. Chose “complaint”, “enquiry” or other that is relevant from drop-down list of contact types; 8. Choose Oyster from drop-down list of areas; 9. Select Refunds from reason 1 drop-down list, select Payment Error from reason 2 drop-down list and select Product Added To Hotlisted Card from reason 3 drop-down list; 10. Populate any relevant additional fields including Oyster card number where relevant 11. Using GUI and OCTAgone, check whether the customer is due a refund. If no refund due, advise customer accordingly. 12. Check for any previous refund/product replacement in SAP-CRM and OPUS to ensure no duplicate payments are issued. If found, advise customer accordingly. 13. If a refund is due (i.e. the customer bought a product and added it to an Oyster card without realising the card was already hotlisted and that they would be unable to use the product), search for online account in OPUS. If customer has an online account, press refund and enter Service Ticket number. Refund using the payment error scenario in OPUS; The amount to be refunded is calculated as the full cost of the product added to the card, less the value of any used days (i.e. if the customer used the ticket for two days before it was disabled, you should refund them the full cost of the ticket less two days pro rata usage charge). If the customer added a PAYG amount to the card, you should refund the remaining balance of what was added (as there may have been an existing PAYG balance on the card when the top up was made, which was transferred to a replacement Oyster card already). 14. If customer does not have an online account, create one for them (use white list

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<p>SAP CRM reason codes</p> <p>Notes</p>	<p>email if they do not wish to make subsequent use of online account). Press refund and enter Service Ticket number. Refund using the payment error scenario in OPUS; enter the amount Refund using the payment error scenario in OPUS; The amount to be refunded is calculated as the full cost of the product added to the card, less the value of any used days (i.e. if the customer used the ticket for two days before it was disabled, you should refund them the full cost of the ticket less two days pro rata usage charge). If the customer added a PAYG amount to the card, you should refund the remaining balance of what was added (as there may have been an existing PAYG balance on the card when the top up was made, which was transferred to a replacement Oyster card already).</p> <p>15. Refund via BACS or WAC; ask customer for any additional details that are required. (Note: this refund type cannot be refunded via ad hoc load; WAC can be offered for this type of refund if customer wishes to keep credit for future use);</p> <p>16. Confirm the amount and refund method used and quote text regarding data protection if an online account was created for the customer as part of the processing;</p> <p>17. Update notes and change Service Ticket status to complete. Select End;</p> <p>18. All details recorded in SAP-CRM including refund order number from OPUS.</p>
	<ul style="list-style-type: none"> • Refunds - Payment Error – Product added to hotlisted card

2. Process map



3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		10 Jun 2015

Process – B1.06 Fares Additional Refund Application

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
0.1	05 Feb 2015	Etisyai Ince	First draft
0.2	25 Feb 2015	William Cheke	Amendments to Activities and Process Map
0.3	16 Mar 2015	William Cheke	Amendments following feedback from Natalie Stouchbury

0.2 File Name & Location

T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\1 Work in progress

0.3 Reference Documents

Ref.	Name	File location
RD1	Processes Documentation for all processes in scope for Batch 1	\\cisvfl008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Full Process Documentation for Batch 1.docx
RD2	Ticketing Calls (T1, T4, T6, T7, T8) - Processes for Batch 1	\\cisvfl008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Ticketing\Ticketing Calls For BAU\Ticketing Calls for Batch 1.docx

0.4 Document roles

Role	Name	Title
Author	William Cheke	Business Analyst
Owner	Evren Altinok	Business Support Manager

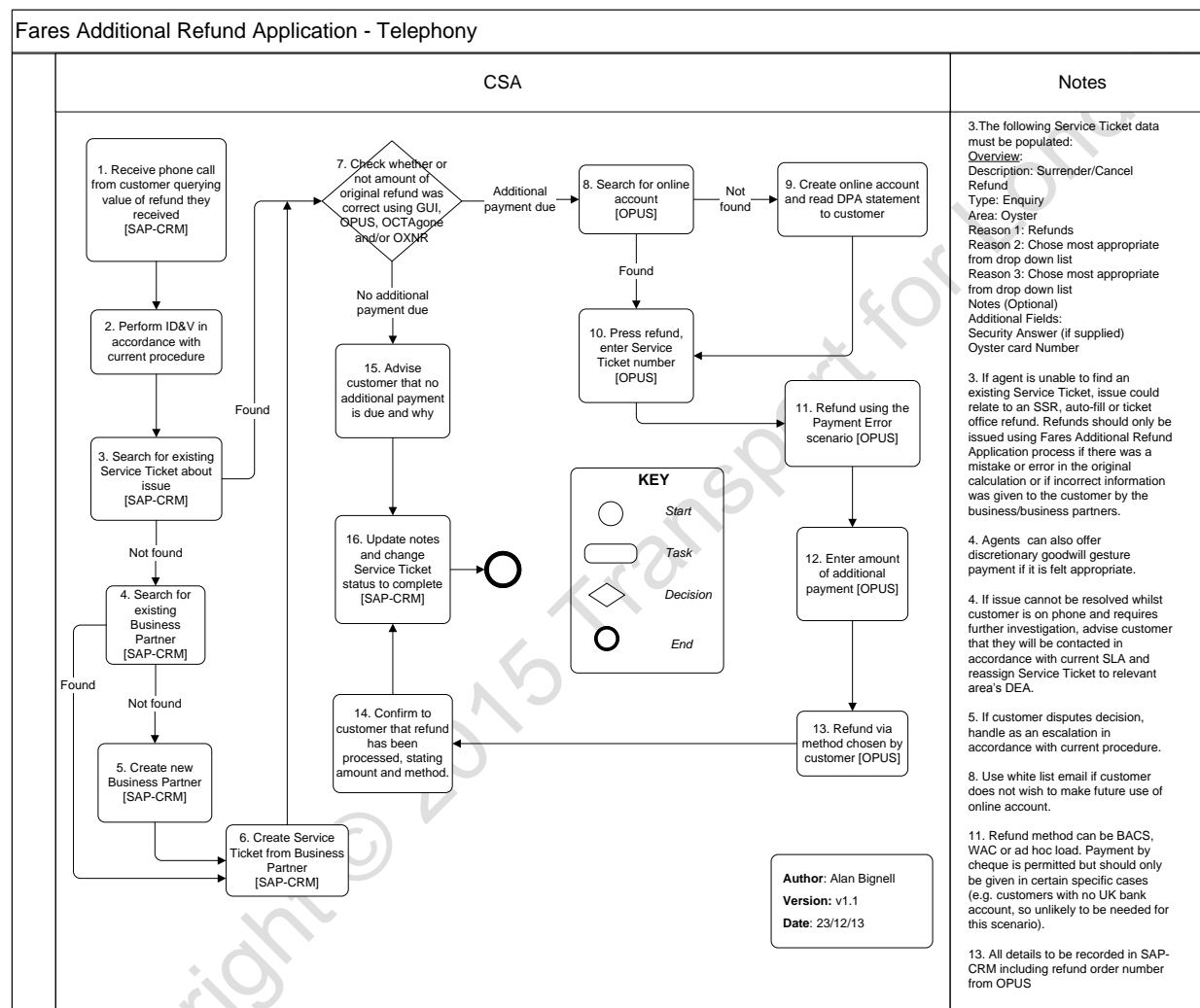
1. Process definition

Process name	Fares Additional Refund Application
Group	B1 Oyster Telephony
Description	“Fares Additional Refund Application” is the process agents follow when a customer who has previously received a refund contacts TfL to question whether the amount of the refund was correct. This type of refund can be processed whilst the customer is on the phone if the agent can ascertain from the customer’s journey history that the previously issued refund was incorrect.
Activities	<ol style="list-style-type: none"> 1. Receive call from customer querying value of a refund they have received; 2. Carry out ID&V in accordance with current procedure and search for existing Service Ticket in SAP-CRM; 3. If no Service Ticket relating to the refund exists, Search for existing Business Partner in SAP-CRM; if found, press “Confirm”. 4. If no record for the customer is found, create new Business Partner by asking the customer to provide the following details: title, name, address including postcode, phone number, email and Oyster card number (if relevant); 5. Create Service Ticket; enter Additional Refund Application into “Description” field; chose “complaint”, “enquiry” or other that is relevant from drop-down list of contact types; choose Oyster from drop-down list for areas; select Refunds from reason 1 drop-down list, select most relevant scenarios from reason 2 and reason 3 drop-down lists; populate any relevant additional fields including Oyster card number where relevant; 6. Using GUI, OPUS, OCTAgone and OXNR (if required), double-check amount of refund that was paid and decide if Additional Payment should be offered. If no further refund is due, advise customer accordingly. 7. If the matter will require further investigation, advise customer that they will be contacted in accordance with current SLA and reassign Service Ticket to relevant area’s DEA; 8. If an additional refund is due or agent feels a discretionary goodwill payment is required, search for online account in OPUS. If customer has an online account, press refund and enter Service Ticket number. Refund using the payment error scenario in OPUS; 9. If customer does not have an online account, create one for them (use white list email if they do not wish to make subsequent use of online account). Press refund and enter Service Ticket number. Refund using the payment error scenario in OPUS; 10. Refund via BACS, WAC, or ad hoc load to new card; ask customer for any relevant details; 11. Confirm the amount and refund method used and quote text regarding data protection if an online account was created for the customer as part of the processing; 12. Update notes and change Service Ticket status to complete. Select End; 13. All details recorded in SAP-CRM including refund order number from OPUS.
SAP CRM reason codes	<ul style="list-style-type: none"> • Refunds – Query – General Query • Refunds – Exchanges –Unhappy with Refund • Can also apply to any SAP-CRM Oyster refund reason code if the customer

Notes

believed they did not receive the correct refund

2. Process map



3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		10 Jun 2015

Process – B1.07 Failed ATU Follow Up

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
0.1	05 Feb 2015	Etisyai Ince	First draft
0.2	15 Apr 2015	William Cheke	Amendments following feedback from Gina Chin and Nico Williams (CCO)

0.2 File Name & Location

T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\1 Work in progress

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0.4 Document roles

Role	Name	Title
Author	William Cheke	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	Failed ATU Follow Up
Group	B1 Oyster Telephony
Description	<p>Auto Top Up (ATU) is a functionality that customers can apply to their Oyster Online account so that when their PAYG Oyster card balance falls below £10, their Oyster card will be topped up automatically with a nominated amount from their bank account or credit card when touched against a yellow reader. On some occasions, this effectively means that the customer is using that Top Up for travel before TfL has secured payment authorisation from the customer's bank or credit card. On occasions when TfL is subsequently unable to obtain payment from the customer's bank or payment card, an automated email is sent to the customer giving them a defined period of time to settle the outstanding payment after which their Oyster card will be "hotlisted" and the customer will not be able to use it*. Failed ATU Follow Up – OPUS is the process agents must follow when assisting customers who request extra time to settle their outstanding debt, or who need assistance with any other issue stemming from failed ATU payments (including those whose cards have been hotlisted). Failed ATU payments currently represent around 1.5 % of total ATU payments each month.</p> <p>*this process is currently being automated as part of OPUS and will be in place by the time Batch 1 is outsourced.</p>
Activities	<ol style="list-style-type: none"> 1. Receive call from customer who received at Failed Auto Top Up (FATU) notification or whose card has been hotlisted due to a FATU; 2. ID&V customer in accordance with current process; 3. Search for existing Business Partner in SAP-CRM and create new Business Partner if not found; Create Service Ticket from Business Partner (assuming no Service Ticket already exists); 4. Locate customer's account in OPUS; 5. In cases where the customer has tried to pay but the payment failed, check for potential address mismatch. If the registered address for the customer's payment card is not the same as the address registered to their Oyster online account, advise them to change the address in their Oyster online account so that it matches the registered payment card address and then make payment before the resettlement deadline; if customer warrants an extension to the deadline due to the address mismatch, agent should extend deadline manually in OPUS to reflect the time required by the customer; advise customer that payment must be made by the new deadline otherwise their Oyster card will be cancelled; 6. In cases where the customer has tried to pay but there was no address mismatch, check Cybersource and advise the customer that the deadline will be extended whilst the Cybersource issue is investigated by the fraud/payments team; agent should extend the deadline manually in OPUS for an appropriate timescale and advise customer that payment must be made by the new deadline otherwise their Oyster card will be cancelled; 7. In cases where the payment card registered to the customer's Oyster online account is expired, lost or stolen, and the customer is awaiting a replacement and has no other card that can be used, the agent should manually extend the deadline in OPUS to reflect the expected arrival timeframe for customer's replacement and advise customer that payment must be made by the new deadline otherwise their Oyster card will be cancelled; 8. In cases where it is deemed that the customer does not warrant extra time to pay, the agent should decline the request and advise customer that payment must be made by the existing deadline otherwise their Oyster card will be cancelled; advice



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<p>SAP CRM reason codes</p> <p>Notes</p>	<p>can be given on options for customer after card is hotlisted (see below);</p> <p>9. In cases where the customer contacts because their Oyster card has already been hotlisted, the agent should advise that they will need to obtain a new Oyster, which can be linked to their existing Oyster online account and auto-top up reactivated if they wish. Advise the customer that OPUS will automatically attempt to resettle the outstanding FATU amount using any existing web account credit in their Oyster online account and any remaining PAYG balance that is available. A refund will automatically be applied by OPUS as web account credit for any remaining PAYG amount if this exceeds the FATU amount. If the customer had a season ticket on the cancelled Oyster card, a pro-rata refund will automatically be applied by OPUS as web account credit to their Oyster online account; the customer will need to re-purchase any new season ticket they require and add it to their replacement Oyster card.</p> <p>10. Update notes and change Service Ticket status to “completed”.</p>
	<ul style="list-style-type: none"> • Website (including purchases) - ATU-ATU • Website (including purchases) - ATU-ATU Cyber Source • Website (including purchases) - ATU-ATU Failed Credit Card • Website (including purchases) - ATU-ATU Failed Pick UP • Website (including purchases) - ATU-ATU Making Payment for Failed ATU • Website (including purchases) - ATU-ATU Credit/Debit Card Update Info

Failed Auto Top Up (FATU)

TICKETING CSA (ALL CHANNELS)

```

graph TD
    Start(( )) --> 1[1. Receive call from customer who received a FATU message and needs extra time to resettle or whose card was cancelled due to a FATU]
    1 --> 2[2. ID&V Customer in accordance with current process]
    2 --> 3[3. Search for existing Business Partner [SAP CRM]]
    3 -- Found --> 5[5. Select existing Business Partner [SAP CRM]]
    3 -- Not Found --> 4[4. Create Business Partner and press "Confirm" [SAP CRM]]
    5 --> 6[6. Create Service Ticket from Business Partner [SAP CRM]]
    4 --> 6
    6 --> 9[9. Locate customer account in OPUS [OPUS]]
    9 --> 10{10. Has customer's Oyster card already been hotlisted?}
    10 -- Yes --> 11[11. Advise customer of relevant refund details as stated in terms and conditions]
    10 -- No --> 13{13. Has customer stated that they tried to pay but the payment failed?}
    11 --> 12[12. Update notes and change Service Ticket status to completed [SAP-CRM]]
    12 --> End1(( ))
    13 -- Yes --> 14{14. Card lost, stolen or expired and awaiting replacement?}
    13 -- No --> 15[15. Advise customer that deadline cannot be extended and that standard resettlement process will apply]
    14 -- No --> 15
    14 -- Yes --> 16{16. Does customer warrant extra time to settle?}
    15 --> 17[17. Update notes and change Service Ticket status to completed [SAP-CRM]]
    17 --> End2(( ))
    16 -- Yes --> 20[20. Amend resettlement date in OPUS and change case notes to "Pending Payment" status]
    16 -- No --> 15
    20 --> 19[19. Contact chargeback team to run Cybersource checks and advise customer that payment deadline will be extended whilst issue is investigated]
    19 --> 21[21. Advise customer that payment deadline until standard resettlement process restarts has been extended]
    21 --> 22[22. Email customer to confirm new deadline by which failed ATU must be settled [SAP-CRM]]
    22 --> 23[23. Update notes and change Service Ticket status to completed [SAP-CRM]]
    23 --> End3(( ))
    24{24. Do addresses registered for payment card and Oyster Online account match?} -- No --> 25[25. If customer warrants extra time to settle as a result of an address mismatch, agent should amend repayment date in OPUS and change case notes to "Pending Payment" status]
    24 -- Yes --> 13
    25 --> 26[26. Update notes and change Service Ticket status to completed [SAP-CRM]]
    26 --> End4(( ))
    
```

Notes

- Reasons why customer could need additional time to pay:
 - Customer's credit or debit card has been lost, stolen or has expired and the customer is awaiting the arrival of the replacement card
 - Address mismatch – see below points 13 and 20.
 - Cybersource issue (payment system/ fraud) – see below point 14.
- Field data required for Service Ticket:

Overview:

 - Description: "Failed ATU"
 - Type: "Enquiry"
 - Area: "Oyster"
 - Reason 1: "Website (including purchases)"
 - Reason 2: "ATU"
 - Reason 3: choose most relevant from: "Making payment for failed ATU", "ATU Cybersource", "ATU failed credit card", "ATU Credit/Debit card update info"

Additional Fields:

 - Oyster card number (free text)
 - Notes

Agents should always check for any existing Service Ticket related to the current enquiry

7. Service Tickets from email and letter created by Data Entry and Assignment team; Service Tickets from webform allocated directly to processing team

11. OPUS will automatically attempt to resettle the outstanding FATU amount using any existing web account credit in the customer's Oyster online account and any remaining PAYG balance that is available. A refund will automatically be applied by OPUS as web account credit for any remaining PAYG amount if this exceeds the FATU amount. If the customer had a season ticket on the cancelled Oyster card, a pro-rata refund for the season ticket less the FATU amount will automatically be applied by OPUS as web account credit to their Oyster online account; the customer will need to repurchase any new season ticket they require and add it to their replacement Oyster card.

11, 15, 21, 24. For correspondence items, if customer cannot be reached by phone, then agent should send email. An email should always be sent to confirm any deadline extension or refusal.

15, 21, 24. Note for standard resettlement process: once deadline has been extended in OPUS by business user (CSA), the case re-enters the standard resettlement process when the deadline expires and the FATU has not been settled. If customer has sufficient web account credit (WAC) to resettle, this will be used for payment. If not, the Oyster card will be hotlisted. If a season ticket is held on the Oyster card, it will be refunded as WAC. Customer will receive notification that the Oyster card has been cancelled. Any PAYG credit and/or WAC will be used to offset the debt and the remainder automatically refunded.

16. Additional time given is at discretion of agent. Factors taken into consideration as to whether to extend the time to settle include:

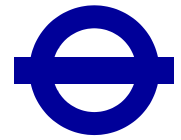
- Previous good history of managing ATU
- Whether there have been a number of top-ups in a short space of time
- Circumstance around current request for additional time.

18. Registered address for payment card being used to settle the debt must be the same as customer's address in Oyster Online account otherwise the payment will fail.

19. Cybersource: if the customer's payment did not fail because of an address mismatch, agent should check Cybersource but the matter may need to be investigated by the Chargeback and fraud team. In this case the payment deadline will be extended whilst this is resolved.

20. If customer does not meet extended resettlement date, Standard resettlement process will apply (see above).

25. Address mismatch – customer may warrant a payment deadline extension because they have tried to pay but the payment failed because the registered address for payment card being used to settle the debt was not the same as customer's address in Oyster Online account.



CCO Sourcing – Contract 1

3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		10 Jun 2015

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Process – B1.08 Statement Requests

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
0.1	05 Feb 2015	Etisyai Ince	First draft
0.2	14 April 2015	William Cheke	Amendments following feedback from Sergius Musekura
0.3	15 April 2015	William Cheke	Amendments following comments from Gina Chin and Nico Williams (CCO)

0.2 File Name & Location

Document T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\1 Work in progress\2

0.3 Reference Documents

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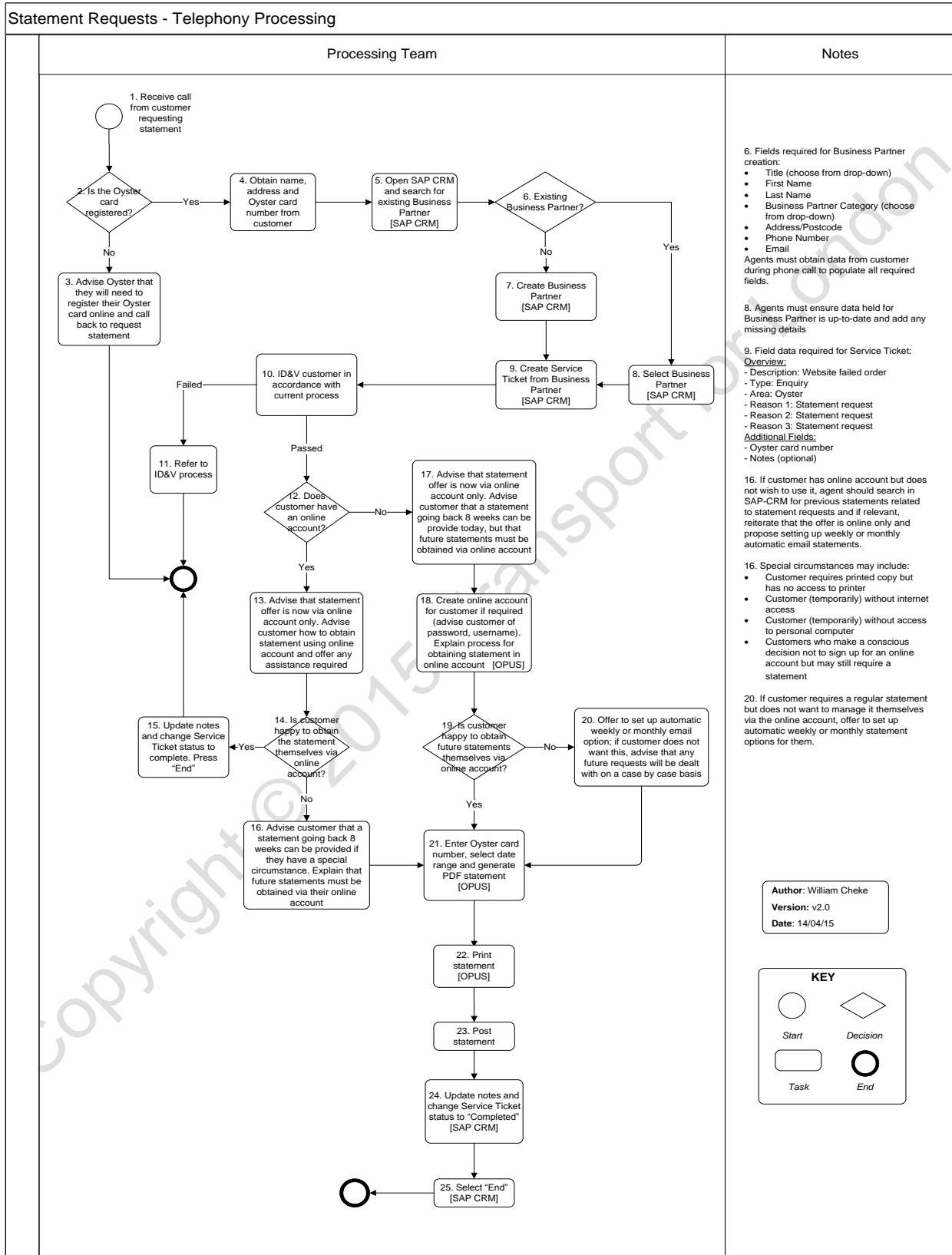
0.4 Document roles

Role	Name	Title
Author	William Cheke	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	Statement Requests
Group	B1 Oyster Telephony
Description	<p>When handling calls from customers requesting an Oyster Journey History statement, agents must follow the “Statement Requests (Telephony)” process, which includes various agent actions to push customers towards self-serve via online account.</p> <p>All customers with an Oyster Online account can view journey history going back 8 weeks and can generate and print their own journey history statements and receive an automatic statement by email every week or month. A policy decision was made to stop providing journey history statements to every customer requesting one and instead to offer journey history statements as self-serve via Oyster Online only. There is now an ongoing strategy to push all customers to the self-serve option, although effectively it is envisaged that agents can still provide statements to customers who have a particular special circumstance that means that they are unable (or are temporarily unable) to use an online account.</p>
Activities	[Process not finalised as dependent on policy changes and planned changes in OCTAgone. Process shown in diagram below is a working draft that may subsequently change prior to Batch 1 contracts award.]
SAP CRM reason codes	<ul style="list-style-type: none"> Oyster – Statement Request – Statement Request – Statement Request
Notes	

2. Process map



3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		10 Jun 2015

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Process – B1.09 Website: Logging In Issues

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0.1 Document Summary

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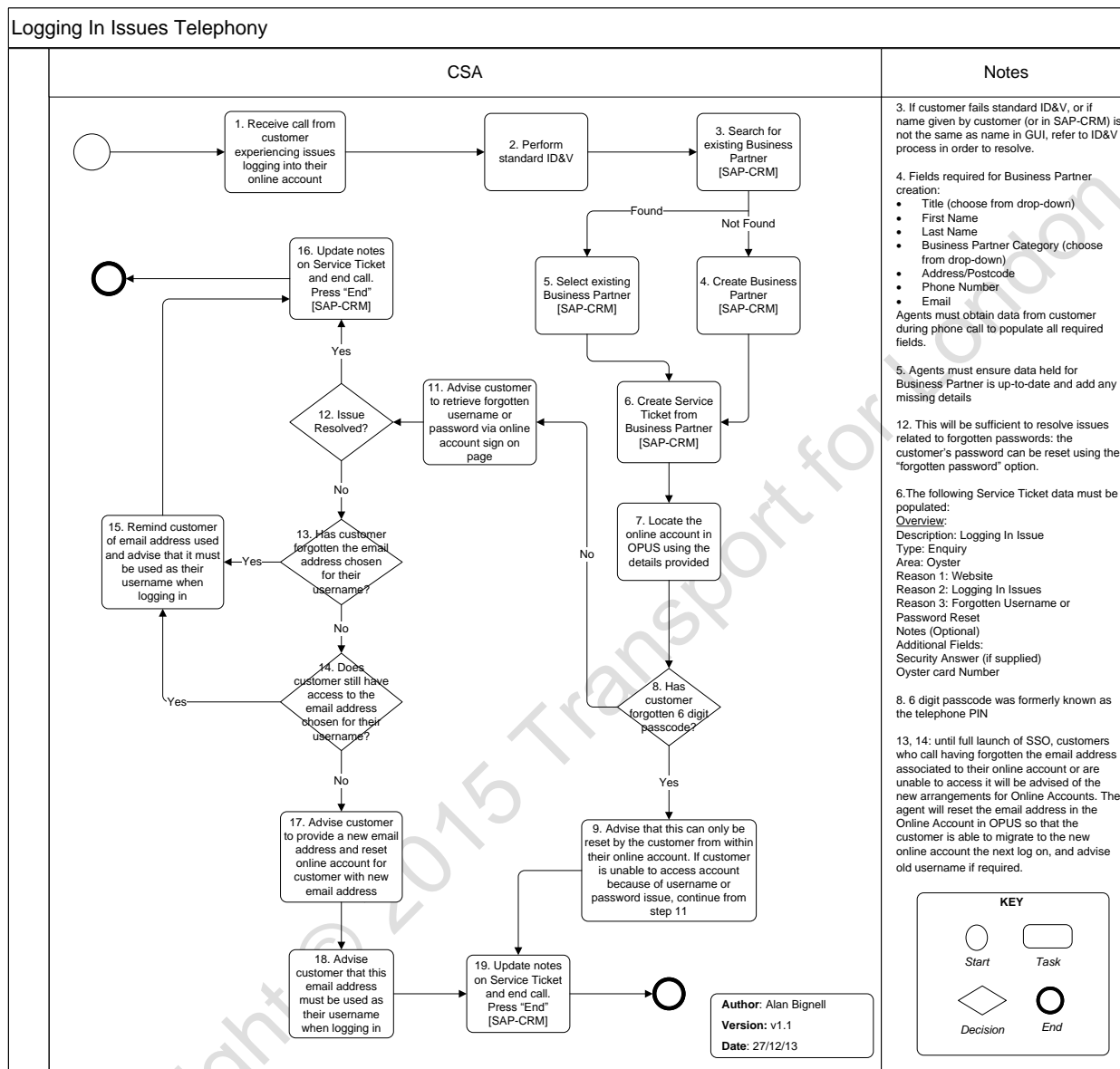
0.4 Document roles

Role	Name	Title
Author		
Owner		

1. Process definition

Process name	Website: Logging In Issues
Group	B1 Oyster Telephony
Description	Agents must deal with calls from customers who are unable to log into their Oyster Online accounts. TfL has recently introduced new logging-in criteria for its “Single Sign On” online account, which it is hoped will significantly reduce the number of issues faced by customers at the logging in stage. Following the “Website – Logging In Issues (Telephony)” process, agents will be able to resolve any password or username issues easily whilst the customer is on the phone.
Activities	<ol style="list-style-type: none"> 1. Receive call from customer regarding issue logging into their Single Sign On or Oyster Online account. 2. Carry out ID&V in accordance with current procedure. 3. Create Service Ticket in SAP-CRM. 4. Locate customer’s Online Account in OPUS. 5. Advise customer that in the event of forgotten username and passwords, access to the TfL Online Account can be restored by selecting either the forgotten username or forgotten password options on the sign in page and entering the relevant details. 6. If customer is unable resolve issue with standard assistance at Online Account sign on page and cannot remember the email address used but still has access to that email address, remind customer of the email address chosen for their username. 7. If customer no longer has access to the email address, ask them to provide a new address and update their online account with the new address in OPUS. Advise the customer that henceforth this must be used as their username when logging in. 8. If customer has forgotten their 6 digit passcode (formerly known as telephone PIN), advise them that it can be reset by the customer only from within their online account and explain procedure. 9. Update notes and change on Service Ticket status to complete. End call and press “End”.
SAP CRM reason codes	<ul style="list-style-type: none"> • Website – Logging In Issues – Forgotten Username • Website – Logging In Issues – Forgotten Password
Notes	

2. Process map



3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		10 Jun 2015

Process – B1.10 Website: Cancel Online Order

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0.2 File Name & Location

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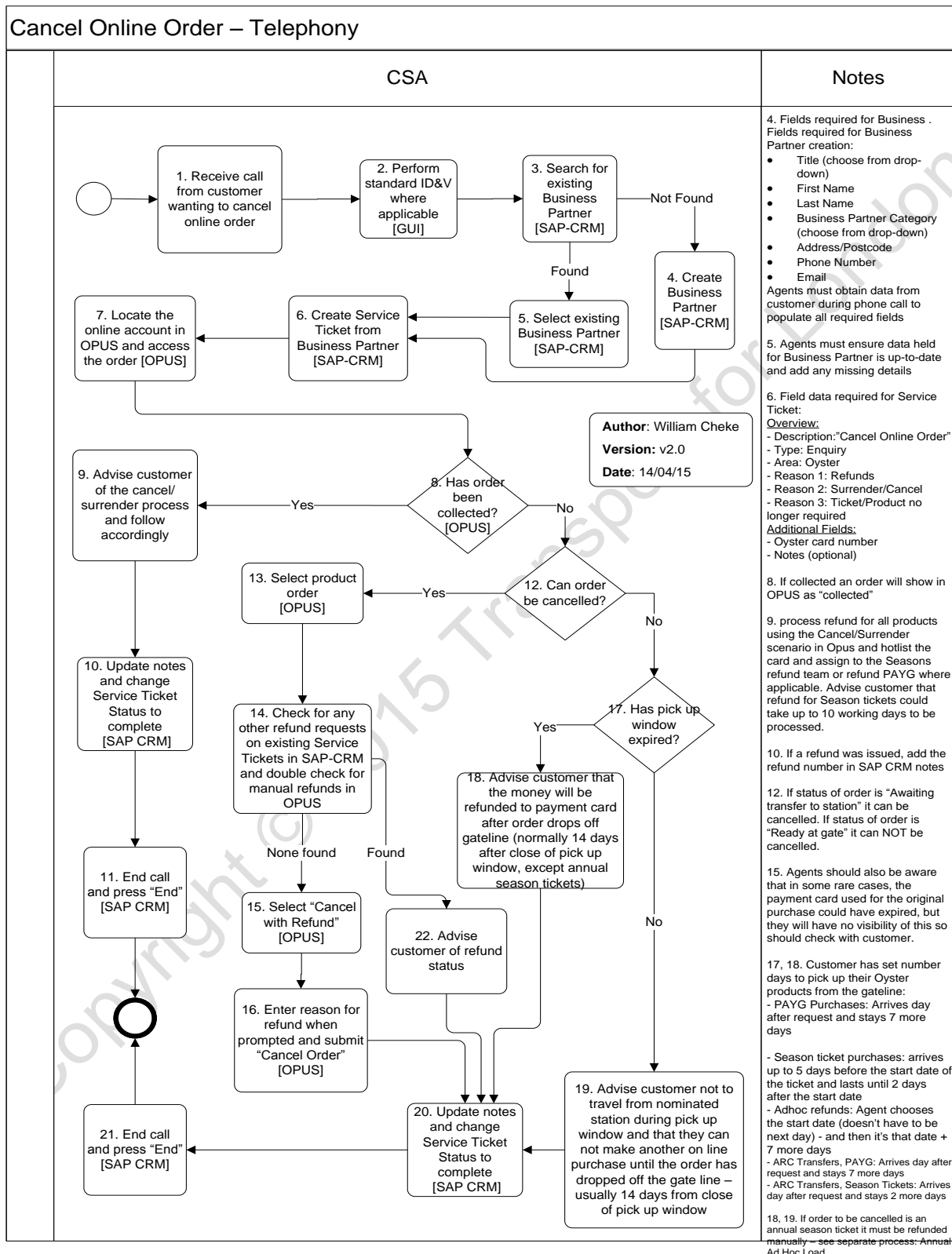
0.4 Document roles

Role	Name	Title
Author	William Cheke	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	Website: Cancel Online Order
Group	B1 Oyster Telephony
Description	On some occasions, a customer may purchase a ticketing product via their online account but then no longer need it before it has been loaded to their Oyster card. Agents must follow this process when advising customers on the various options by which such orders can be cancelled.
Activities	<ol style="list-style-type: none"> 1. Receive call from customer who wishes to cancel an online order. 2. Carry out ID&V in accordance with current procedure. 3. Create Service Ticket in SAP-CRM. 4. Enter Oyster card number and locate customer's account in OPUS. 5. If the order has already been collected (order status in OPUS will show as "collected"), advise the customer that it cannot be cancelled and explain the ticket surrender procedure. Update notes in SAP-CRM and change Service Ticket status to complete. End call and press "End". 6. If the order has not been collected and order status in OPUS is "awaiting transfer to station" it can still be cancelled and refunded. Before refunding, check for other existing Service Tickets in SAP-CRM potentially related to the refund, and double-check in OPUS for any corresponding manual refunds. If corresponding refund is found, explain the refund's status to the customer. If no corresponding refund is found, select product order in OPUS and choose "cancel with refund". Enter reason for refund when prompted and press "cancel order". Update notes in SAP-CRM and change Service Ticket status to complete. End call and press "End". 7. If the order has not been collected and the status is showing as "ready at gate", ascertain whether the pick-up window has closed. If it has closed, advise customer that the money will be refunded to payment card after order drops off gateline (normally 14 days after close of pick up window, except in the case of annual season tickets which are refunded manually). If it has not closed, advise customer not to travel from nominated station during pick up window and that they cannot make another on line purchase until the order has dropped off the gate line – usually 14 days from close of pick up window. Update notes in SAP-CRM and change Service Ticket status to complete. End call and press "End".
SAP CRM reason codes	<p>There is no longer a specific code for this; it would have to be logged under cancel/surrender:</p> <ul style="list-style-type: none"> • Refunds – Cancel/Surrender – Ticket/Product no longer required
Notes	

2. Process map



3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		10 Jun 2015

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Process – B1.11 Website: Failed Online Order

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
0.1	05 Feb 2015	Etisyai Ince	First draft

0.2 File Name & Location

T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\1 Work in progress

0.3 Reference Documents

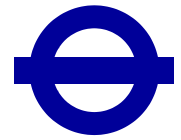
Ref.	Name	File location
RD1	Processes Documentation for all processes in scope for Batch 1	\\cisvfl008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Full Process Documentation for Batch 1.docx
RD2	Ticketing Calls (T1, T4, T6, T7, T8) - Processes for Batch 1	\\cisvfl008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Ticketing\Ticketing Calls For BAU\Ticketing Calls for Batch 1.docx

0.4 Document roles

Role	Name	Title
Author	Etisyai Ince	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	Website: Failed Online Order
Group	B1 Oyster Telephony
Description	There are a number of reasons why a ticketing product purchased via a customer's online account could fail to load to the customer's Oyster card. Agents must follow this process when investigating such issues whilst the customer is on the phone. In some cases it will be necessary for Service Tickets related failed online orders to be reassigned to a specialist team within TfL for investigation.
Activities	<ul style="list-style-type: none"> • Receive call from customer with query around a failed online order (i.e. a product purchased on line that they believe did not load to their Oyster card). • Carry out ID&V in accordance with current procedure and create Service Ticket in SAP-CRM. • If the call relates to a failed annual season ticket purchase, note full details on Service Ticket and advise customer that their issue will be investigated and that they will receive a response within current SLA. Reassign Service Ticket to DEA for onward processing by refunds team in accordance with process: Failed Annual Season Ticket Loads. End call and press "End". • Enter Oyster card number, locate customer's account in OPUS and access the order. • Open OCTAGone and compare data with data in OPUS. Take account of any Service Desk or technical issue updates provided by the Knowledge Team to identify and resolve the customer's issue. If the order shows as "successful" in OPUS but cannot be seen in OCTAGone, then it has not loaded to the customer's card and has failed. • If the failed order shows as "successful" in OPUS and can be seen in OCTAGone then it has loaded to the customer's Oyster card and customer should be advised of the relevant details. Update notes in SAP-CRM and change Service Ticket status to complete. End call and press "End". • If the order failed and the issue can be identified and resolved with no further action, provide customer with an explanation, update notes in SAP-CRM and change Service Ticket status to complete. End call and press "End". • If the order failed and the issue can be identified and resolved but requires an additional refund, provide customer with an explanation and issue the refund according to the relevant process/scenario. Update notes in SAP-CRM (including refund order from OPUS) and change Service Ticket status to complete. End call and press "End". • If the order failed and the issue cannot be identified and resolved, the issue may need to be investigated with Oyster Service Desk. Update notes in SAP-CRM and assign Service Ticket to LU Investigation team*. (Revenue Investigations agent in this team will send hand-off to Oyster Service Desk as per process: Website Technical Issues from step 16). Press "End". <p>*An "assign to" short cut action is being created in SAP-CRM to allow agents to re-assign Service Tickets directly to the Revenue Investigations mailbox in SAP-CRM.</p>
SAP CRM reason codes	<ul style="list-style-type: none"> • Website (including purchases) – Online Purchase – Failed Ad Hoc Load • Website (including purchases) – Failed Transaction – Cybersource



CCO Sourcing – Contract 1

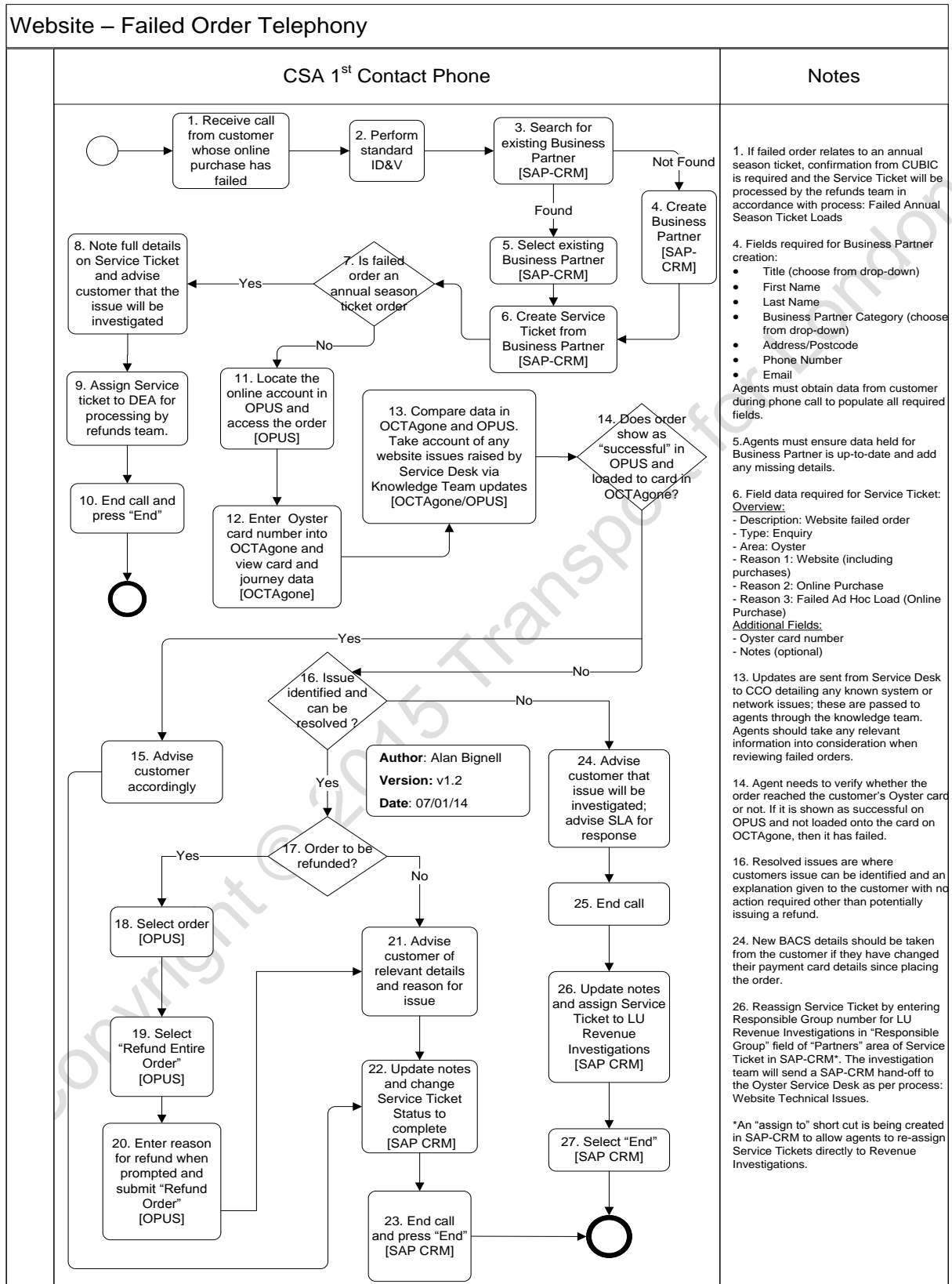
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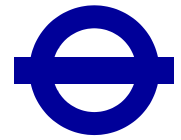
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CCO Sourcing – Contract 1

2. Process map





CCO Sourcing – Contract 1

3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		10 Jun 2015

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Process – B1.12 Trade Up

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
1.0	08 May 2015	Andy Douglas	First issue
1.1	14 May 2015	Andy Douglas	Minor amendments to standardise documents and remove redundant fields

0.2 File Name & Location

T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\3 Approved\Process – B1.12 Trade Up 1.1.docx

0.3 Reference Documents

Ref.	Name	File location
RD1	Processes Documentation for all processes in scope for Batch 1	\\civsvf\008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Full Process Documentation for Batch 1.docx

0.4 Document roles

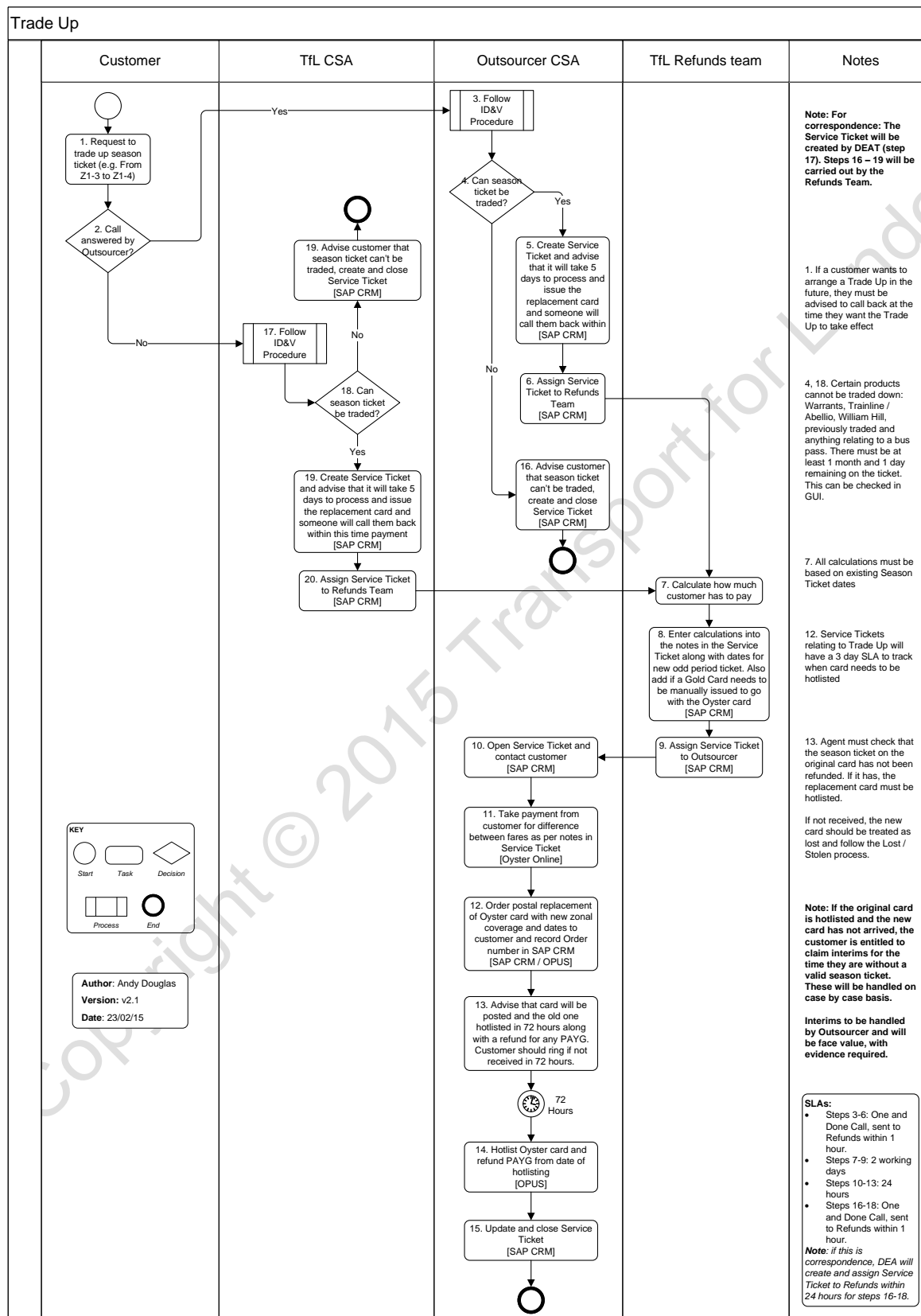
Role	Name	Title
Author	Andy Douglas	Business Analyst
Owner	Evren Altinok	Business Support Manager

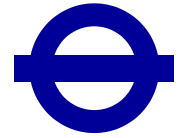
1. Process definition

Process name	Trade Up
Group	B1 Oyster Telephony
Description	<p>This process is followed when a customer requires the season ticket on their Oyster card to be changed to cover more zones or to a zonal combination that costs more than the existing season ticket.</p> <p>Information is passed to the Refunds Team within TfL's Contact Centre Operations area (CCO) to calculate the amount the customer needs to pay. This is then passed to the outsourced to contact the customer to take payment and issue the replacement card.</p> <p>There are exceptions to this based around the remaining duration of the season ticket, the Oyster card's status and where it was purchased from.</p>
Activities	<p>When contacted by a customer requesting to trade up their Oyster card, agents will ID&V the customer and create a Service Ticket. The agent will need to check that the card is eligible to be trade, and if so, advise the customer of the timescales and assign the Service Ticket with all details to the Refunds Team in CCO.</p> <p>The Refunds Team will calculate the refund and amount required to pay to the Outsourcer, who will contact the customer and take payment.</p> <p>The replacement card will be sent out and the original card will be hotlisted by the Outsourcer 72 hours later. After this, the Service Ticket is closed.</p>
SAP CRM reason codes	<ul style="list-style-type: none"> Refunds – Exchanges – Trade Up Exchange
Notes	<p>Until all Ticket Offices have closed in 2016, customers will be able to follow the previous process at those stations that still have a Ticket Office. This involves the station passing details to the Refunds Team in CCO to calculate the amount the customer has to pay for the station, who then take payment from the customer at an agreed date in the future.</p>

CCO Sourcing – Contract 1

2. Process map





CCO Sourcing – Contract 1

3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		08 May 2015

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Process – B1.13 Trade Down

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0. Document Control

0.1 Document Summary

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0.2 File Name & Location

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0.3 Reference Documents

Ref.	Name	File location
RD1	Processes Documentation for all processes in scope for Batch 1	\\civsvf\008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Full Process Documentation for Batch 1.docx

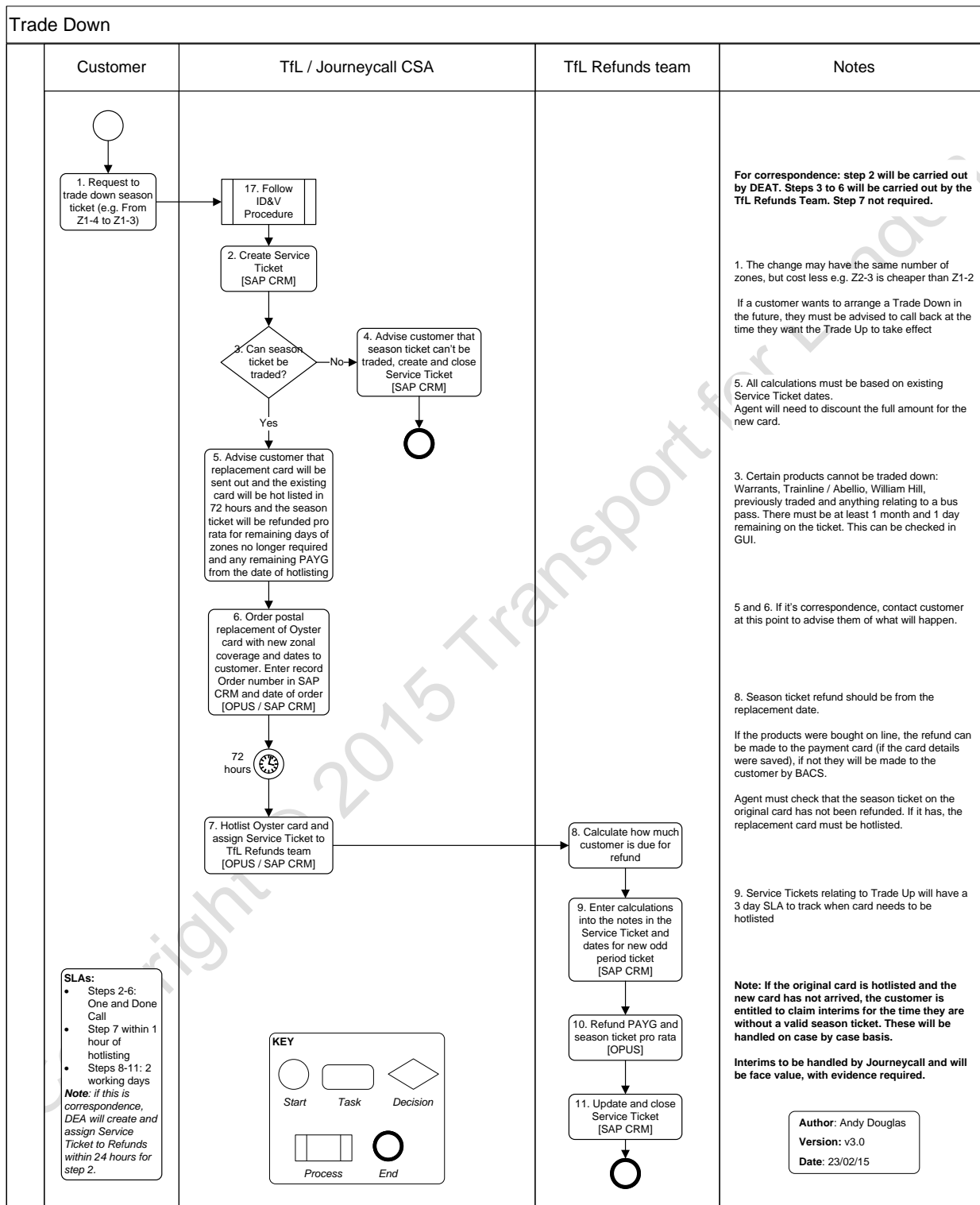
0.4 Document roles

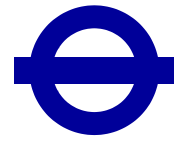
Role	Name	Title
Author	Andy Douglas	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	B1.13 Trade Down
Group	B1 Oyster Telephony
Description	<p>This process is followed when a customer requires the season ticket on their Oyster card to be changed to cover less zones or to a zonal combination that costs less than the existing season ticket.</p> <p>The replacement card with the new season ticket is sent to the customer and the old one hotlisted after 72 hours. After this, information is passed to the Refunds Team within TfL's Contact Centre Operations area (CCO) to calculate the amount and refund the customer.</p> <p>There are exceptions to this based around the remaining duration of the season ticket, the Oyster card's status and where it was purchased from.</p>
Activities	<p>When contacted by a customer requesting to trade up their Oyster card, agents will ID&V the customer and create a Service Ticket. The agent will need to check that the card is eligible to be trade. If eligible, the agent will order the customer a replacement card with the new zonal coverage to be sent to the customer and record details in the Service Ticket.</p> <p>The customer will be advised that the new card has been ordered and the old one will be hotlisted within 72 hours. The agent will hotlist the card 72 hours later and assign the Service Ticket to the Refunds Team in CCO.</p> <p>The Refunds Team will calculate and make the refund to the customer, before updating and closing the Service Ticket.</p>
SAP CRM reason codes	<ul style="list-style-type: none"> Refunds – Exchanges – Trade Down Exchange
Notes	<p>Until all Ticket Offices have closed in 2016, customers will be able to follow the previous process at those stations that still have a Ticket Office. This involves the station passing details to the Refunds Team in CCO to calculate the amount to refund for the station, who make the refund to the customer in person at an agreed date in the future.</p>

2. Process map





3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		08 May 2015

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Process – B1.14 Failed Cards

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0. Document Control

0.1 Document Summary

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0.3 Reference Documents

Ref.	Name	File location
RD1	Processes Documentation for all processes in scope for Batch 1	\\cislvl008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Full Process Documentation for Batch 1.docx

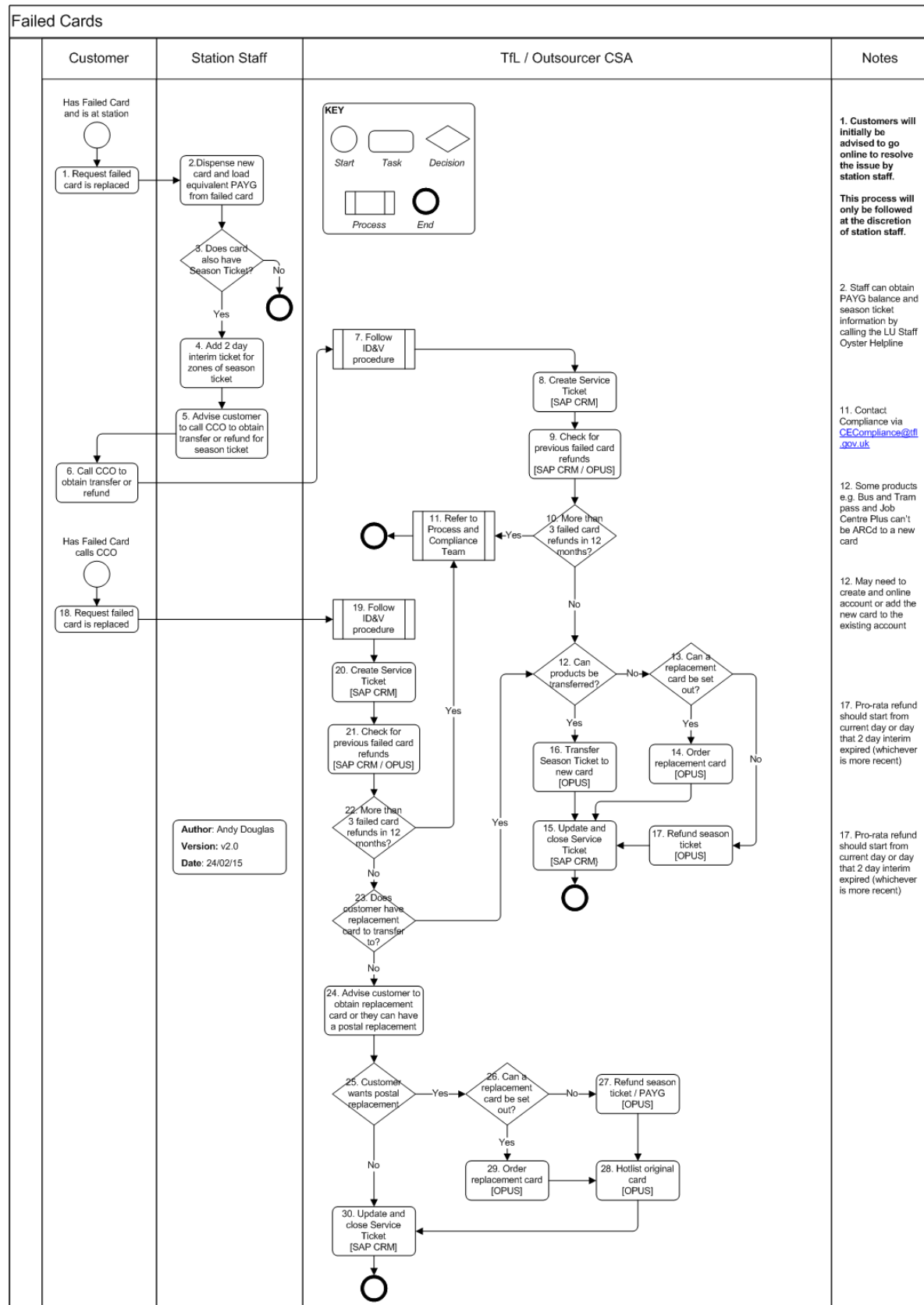
0.4 Document roles

Role	Name	Title
Author	Andy Douglas	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	B1.14 Failed Cards
Group	B1 Oyster Telephony
Description	<p>Customers have a number of options available to them if their Oyster card has failed. They can resolve the issue completely online or at a station they can be dispensed with the equivalent Pay As You Go. If they have a season ticket on their Oyster card, station staff can add a 2 day season ticket to the replacement card and will need to contact Contact Centre Operations (CCO) or go online to transfer the products to a new card. The customer may also ring up in the event of a failed card.</p> <p>If the customer contacts TfL, they will be subject to ID&V and the agent will transfer the products, refund the customer or order a postal replacement depending on the type of products.</p>
Activities	<p>If a customer insists on having their failed Oyster card replaced at a station, station staff will dispense a new Oyster card and load equivalent PAYG. If they have no season ticket, then no further action is required. If their failed card did have a season ticket, then the station staff will load a season ticket with the same zones, valid for 2 days. The customer is given a slip with the failed card number and advised to contact CCO.</p> <p>On contacting CCO, the agent will carry out ID&V and create a Service Ticket in SAP CRM. They will use SAP CRM and OPUS to check whether the customer has contacted them about a failed card more than 3 times in 12 months and refer to the CCO Compliance team if so.</p> <p>If the products on the failed Oyster card can't be transferred to the new card, a postal replacement will be issued by the Agent. If a postal replacement is not possible, the customer will be refunded.</p> <p>Should a customer call up without visiting a station, the Agent will follow the same process, though if the customer does not have a replacement card to transfer the products to, they will be advised to obtain one or be issued a postal replacement.</p>
SAP CRM reason codes	<ul style="list-style-type: none"> • Lost/Stolen/Failed Adult Card – Failed – Replacement Arc • Lost/Stolen/Failed Adult Card – Failed – Replacement Postal • Lost/Stolen/Failed Adult Card – Failed – Policy • Lost/Stolen/Failed Adult Card – Failed – One and Done Refund • Lost/Stolen/Failed Adult Card – Failed – Failed ID&V
Notes	

2. Process map



3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		08 May 2015

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Process – B1.15 Failed Card Interim

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
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1.1	14 May 2015	Andy Douglas	Minor amendments to standardise documents and remove redundant fields

0.2 File Name & Location

T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\3 Approved\Process – B1.15 Failed Card Interim 1.1.docx

0.3 Reference Documents

Ref.	Name	File location
RD1	Processes Documentation for all processes in scope for Batch 1	\\civsvf\008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Full Process Documentation for Batch 1.docx

0.4 Document roles

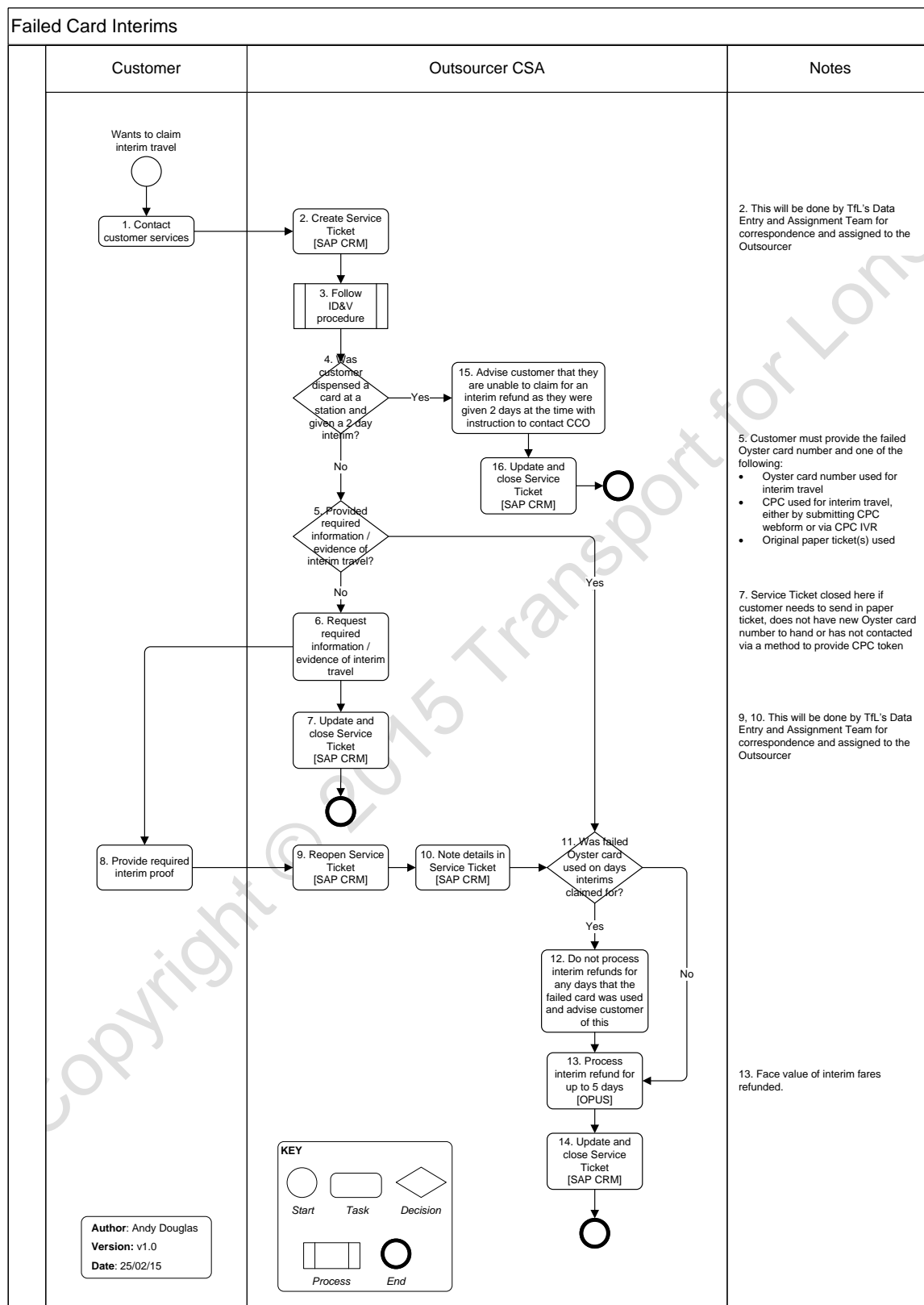
Role	Name	Title
Author	Andy Douglas	Business Analyst
Owner	Evren Altinok	Business Support Manager

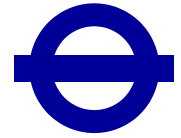
CCO Sourcing – Contract 1

1. Process definition

Process name	Failed Cards Interim
Group	B1 Oyster Telephony
Description	If a customer has a failed card they are entitled to claim for interim travel for up to 5 days, providing certain conditions are met. The customer will need to provide evidence of interim travel and not have used the card they are claiming has failed.
Activities	<p>Customer contacts TfL to claim interim travel for their failed Oyster card where a Service Ticket is created and they are taken through the Identification and Verification (ID&V) process.</p> <p>If the customer was issued with a 2 day interim season ticket by station staff when their card failed, they are not entitled to claim for Interim travel.</p> <p>The customer will need to provide evidence of interim travel for the days they are claiming for, either an Oyster card number, Contactless Payment Card (CPC) token or paper ticket. For paper tickets, or if the customer does not have the Oyster card number or CPC token to hand, the customer will be asked to submit the original paper ticket or call back with Oyster / CPC token number and the Service Ticket closed. If the paper ticket is sent in, it will be attached to the Service Ticket and assigned to the Outsourcer by TfL's Data Entry and Assignment Team.</p> <p>The original Service Ticket will be reopened and the interim refunds processed in OPUS. If the failed Oyster card was used on a day that is being claimed for, the customer will be advised that they are not entitled to a refund for those days. Refunds are made at the face value of the interim travel.</p> <p>The Service Ticket is updated and closed.</p>
SAP CRM reason codes	<ul style="list-style-type: none"> Refunds – Interim – Failed Card
Notes	

2. Process map





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3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		08 May 2015

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Process – B2.01 Identification, Verification and Logging CPC Related Calls

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0. Document Control

0.1 Document Summary

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1.1	14 May 2015	Andy Douglas	Minor amendments to standardise documents and remove redundant fields

0.2 File Name & Location

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0.3 Reference Documents

Ref.	Name	File location
RD1	Processes Documentation for all processes in scope for Batch 1	\\civsvf\008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Full Process Documentation for Batch 1.docx

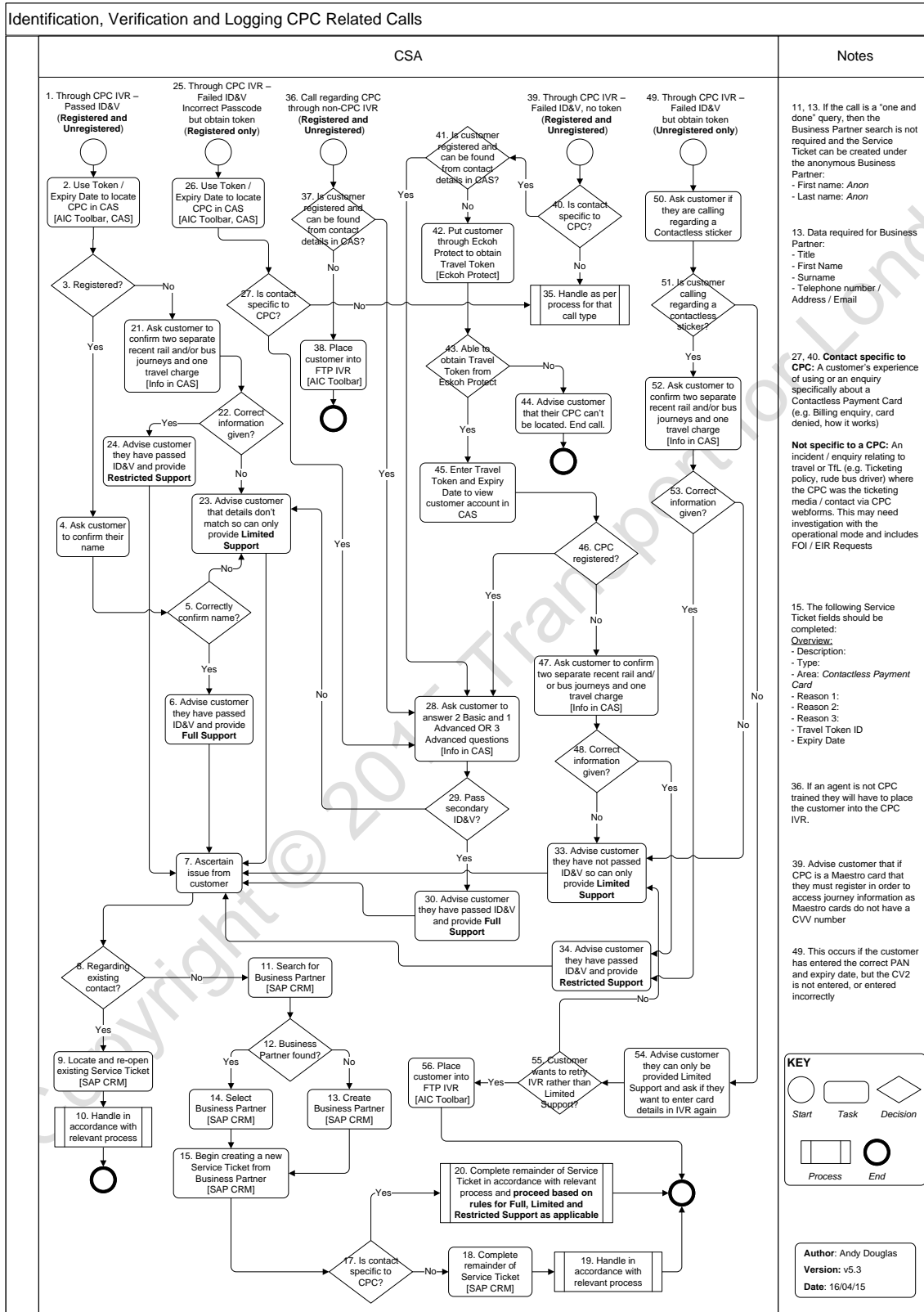
0.4 Document roles

Role	Name	Title
Author	Andy Douglas	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	Identification, Verification and Logging CPC Related Calls
Group	B2 CPC Telephony
Description	Process details how calls are handled based on registration status of Contactless Payment Card (CPC) and whether the customer has passed ID&V (Identification and Verification). It details what level of information can be disclosed to a customer based on ID&V rules and how / when a Service Ticket is created in SAP CRM
Activities	<p>A customer can call TfL regarding their CPC and is prompted to enter the Primary Account Number (PAN) and Expiry Date by the automated system. If the CPC is registered, they need to enter a 6 digit passcode (created when their account was created) or the CVV number from the back of the CPC if unregistered. This provides the agent with a tokenised version of the PAN to allow the agent to locate the customer on the Customer Account System.</p> <p>If they are unregistered, the customer is required to answer further questions to ensure that the agent is dealing with the cardholder.</p> <p>Depending on whether different information entered by the customer on the telephony system is correct, the token may or may not be obtained through the system and customers may need to provide additional detail.</p> <p>If no token was obtained using the automated telephony, agents may be able to use the Eckoh Protect facility, which allows for customers to enter their CPC details over the phone in a PCI compliant manner to obtain a token.</p> <p>Based on the outcome of the ID&V process defined, agents are able to provide one of the following levels of support:</p> <ul style="list-style-type: none"> • <i>Full Support</i> (registered only) – able to discuss all aspects of the customer's account, CPCs and payment and journey history. • <i>Restricted Support</i> - able to discuss all aspects of the customer's account, CPCs and payment and journey history, but only for the past 7 days. Information further back can be discussed, providing the customer gives specific detail on the transaction in question • <i>Limited Support</i> – able to complete a journey specified by the customer <p>Once this ID&V process is complete and the level of support established, a Service Ticket is created and the relevant process followed.</p>
SAP CRM reason codes	N/A - Will be based on the subject matter of the call.
Notes	

2. Process map



3. Supporting Material

3.1 Secondary Questions

The table below lists the information that registered customers must confirm if they do not pass the Security Question check within the IVR:

Registration status: Registered		
Level	Rule	Item description
Basic	Two items must be confirmed from the Basic list	<ul style="list-style-type: none"> Full name The full address held within CASC/SSO Telephone number Email address
Advanced	+	
	<p>The full Account Security Question Answer should be confirmed</p> <p>OR</p> <p>Three other items from the Advanced list must be confirmed</p>	<ul style="list-style-type: none"> The full security question answer Two separate rail and/or bus journeys must be confirmed: <ul style="list-style-type: none"> The start and end point, and approximate times of a rail journey The route number and approximate time of a bus journey Card nickname (if applicable) Last four digits of CPC (if applicable¹) The exact amount and approximate date (within 2 days) of a travel charge

3.2 Support Levels

Full Support

The agent can:

- **Release information** to the customer relating to the full 13 months of journey and charging history & provide verbal confirmation of journeys (e.g. to provide explanation of charges)
- **Provide refunds** for incomplete journeys over the previous 8 weeks
- **Confirm card status** (for example to confirm to the customer that their card is not approved for travel for revenue protection reasons)
- **Submit an authorisation request** at the request of a customer if their card is currently not approved for travel
- **Update the customer's personal details**
- **Provide general information**

¹ This question is only applicable if the customer has not entered their CPC details within the IVR (i.e. the agent has searched for the customer's account using their name/address)

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Restricted Support

As per full support with the following exceptions:

- The agent must only release information to the customer relating to their journey and charging history and/or provide verbal confirmation of journeys for the **previous 7 days**
- Agents can assist customers with journeys and charges beyond the previous 7 days using **Targeted Enquiries**

Limited Support

The agent can:

- Submit an incomplete journey request on behalf of the customer using the self-serve refund process within the Customer Account System. The refund must be processed back to the original contactless payment card
- Provide general CPC information

The agent must not:

- Release or confirm any journey or charging history to the customer
- Release or confirm any piece of account or card information (for example, the card travel status)
- Submit an authorisation request on behalf of the customer
- Update the customer's personal details

3.3 Targeted Enquiries

Agents must be cautious about releasing journey and charging information beyond the previous 7 days to verified unregistered customers.

If a verified unregistered customer wishes to query a journey or charge beyond the previous 7 days, but within the previous 8 weeks, the agent must treat this as a Targeted Enquiry.

For each Targeted Enquiry, the customer must confirm the following information for each query:

- Date of charge or journey (within 2 days)
- Exact amount charged

4. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		20 Apr 2015

Process – B2.02 Resolve CPC Issues

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1.0	20 Apr 2015	Andy Douglas	First Issue
1.1	14 May 2015	Andy Douglas	Minor amendments to standardise documents and remove redundant fields

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T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\3 Approved\Process – B2.02 Resolve CPC Issues 1.1.doc

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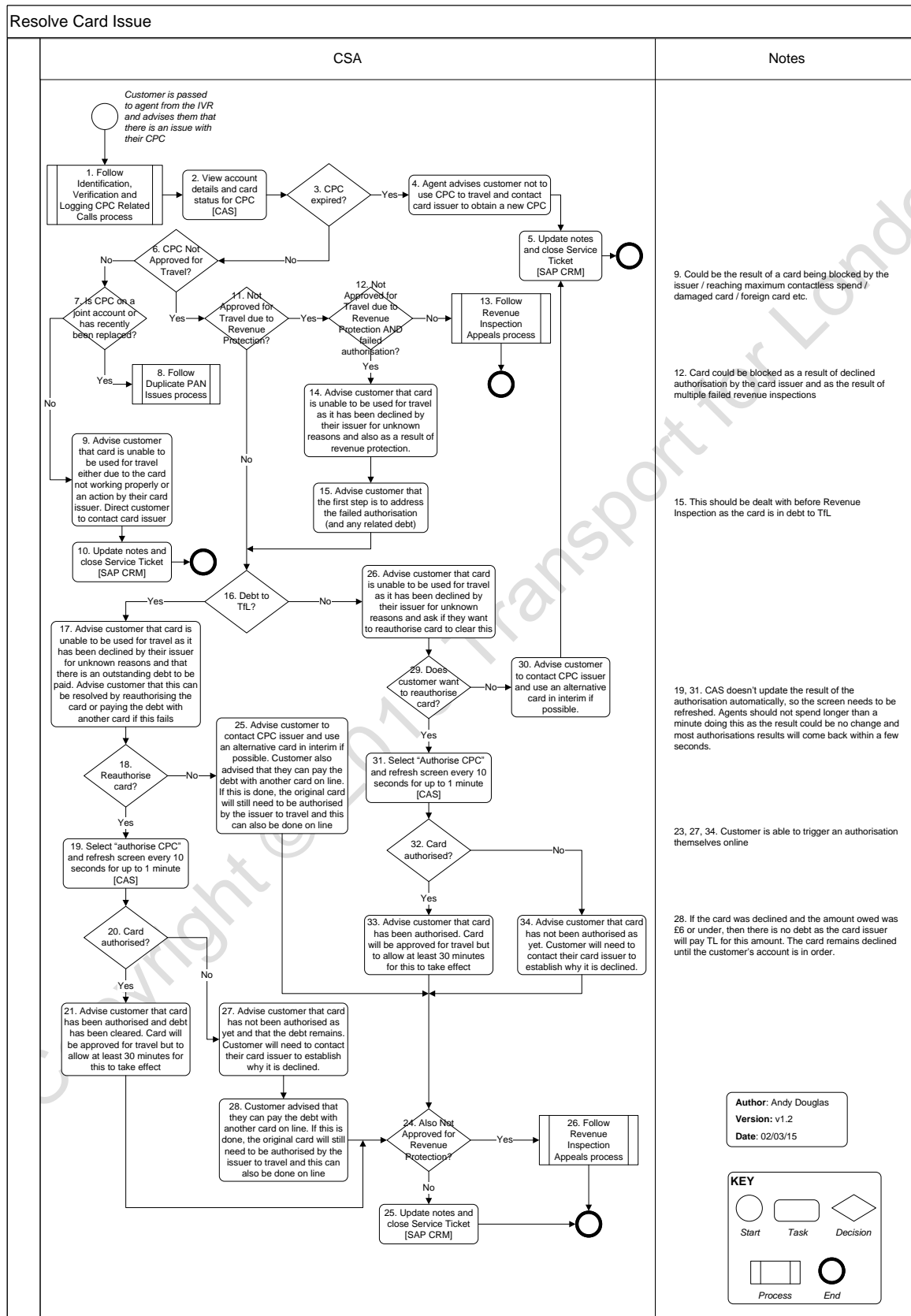
0.4 Document roles

Role	Name	Title
Author	Andy Douglas	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	Resolve CPC Issues
Group	B2 CPC Telephony
Description	<p>There are a number of issues around Contactless Payment Cards (CPCs) that mean they can not be used for travel. These are primarily:</p> <ul style="list-style-type: none"> • Expired CPC • CPC not approved for travel due to revenue inspection • CPC not approved for travel as the card issuer has declined the transaction <p>This process defines what actions Agents can take to assist the customer based on the status of the CPC.</p>
Activities	<p>Following the Logging CPC Calls process, an Agent will look in the Customer Account System (CAS) to see the status of the CPC in question. If the CPC has expired, the Agent will inform the customer that this is the reason the card is unable to travel and close the Service Ticket.</p> <p>If CAS shows that the CPC is approved for travel, then the Agent will advise the customer to contact their card issuer and close the Service Ticket. If the card is not approved for travel, the Agent will be able to see if the CPC is not approved for travel because of revenue inspection or because it has been declined by the card issuer.</p> <p>If the card is not approved for travel due to revenue inspection only, Agents will follow the Revenue Inspection Appeals process. If the card is not approved for travel due to revenue inspection AND issuer decline, the customer will be advised to follow the steps for issuer decline and then the Revenue Inspection Appeals process.</p> <p>If the CPC is issuer declined, it may or may not have a debt associated with it (if the amount was £6 or under, the CPC issuer will pay TfL). If there is no debt, the Agent can authorise the CPC for the customer – if successful, the customer is advised to wait 30 minutes before using for travel and the Service Ticket is closed.</p> <p>If there is debt, the Agent can authorise the CPC for the customer, which may be approved by the issuer and the debt settled – in this instance, the customer is advised to wait 30 minutes before using for travel and the Service Ticket is closed. If not approved, the customer is advised to pay off the debt themselves online using another card. Once done, the customer will be advised that they will still need to authorise their CPC (which can be done by the customer online or calling TfL), after which the Service Ticket is closed.</p>
SAP CRM reason codes	<ul style="list-style-type: none"> • Card Problem – Card Denied – Denied by TfL • Card Problem – Card not Working – Card not Working • Card Problem – Error Message – Error Message
Notes	

2. Process map





3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		20 Apr 2015

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Process – B2.03 Incomplete Journeys

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
1.0	20 Apr 2015	Andy Douglas	First Issue
1.1	14 May 2015	Andy Douglas	Minor amendments to standardise documents and remove redundant fields

0.2 File Name & Location

T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\3 Approved\Process – B2.03 Incomplete Journeys 1.1.doc

0.3 Reference Documents

Ref.	Name	File location
RD1	Processes Documentation for all processes in scope for Batch 1	\\civsvf\008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Full Process Documentation for Batch 1.docx

0.4 Document roles

Role	Name	Title
Author	Andy Douglas	Business Analyst
Owner	Evren Altinok	Business Support Manager

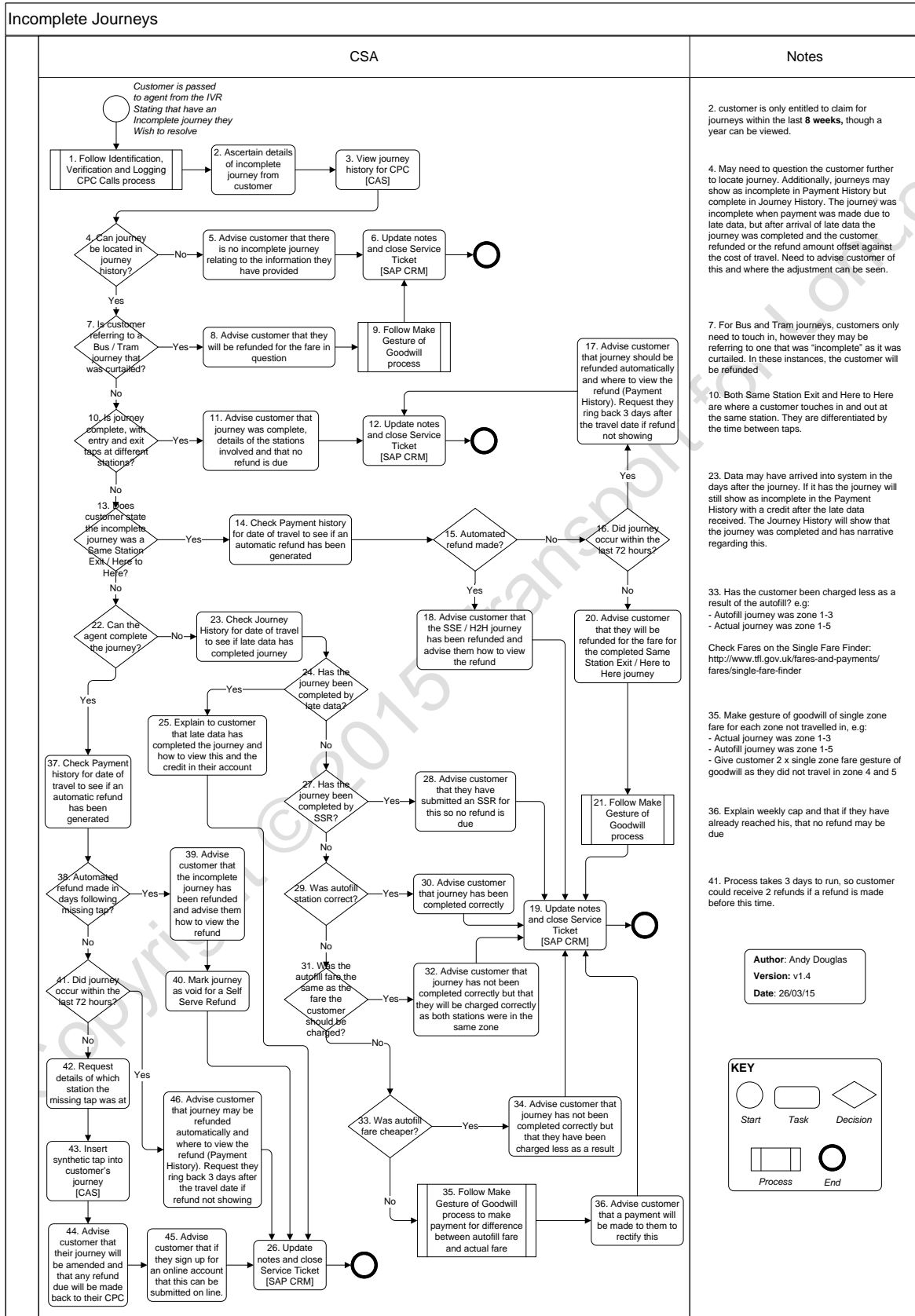
1. Process definition

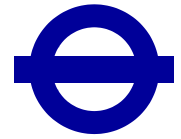
Process name	Incomplete Journeys
Group	B2 CPC Telephony
Description	<p>This process details what steps an Agent will need to follow if a customer calls regarding an incomplete Contactless Payment Card (CPC) journey, i.e. the customer did not touch in or out and has been charged. The customer may be entitled to a refund providing the journey is not complete (i.e. a touch in and out involving 2 different stations).</p> <p>Agents will either advise the customer that they are not entitled to a refund or make the appropriate refunds via Customer Account System (CAS) or OPUS.</p>
Activities	<p>Once the Logging CPC calls process has been completed, the Agent will view the customer's journey history and identify the journey in question, providing it was within the last 8 weeks. If the journey was completed by CPC taps at 2 different stations, the customer must be advised of this, told that no action can be taken and the Service Ticket is closed.</p> <p>If the customer's journey was on a bus or tram that was curtailed they may perceive it as incomplete, even though passengers only need to tap their CPC when boarding / prior to boarding respectively. In these cases, the customer will be refunded the fare as a gesture of goodwill.</p> <p>If the journey was completed by a self serve refund, the customer must be advised of this, told that no action can be taken. If it was a Same Station Exit / Here to Here journey (touch in and out at the same station), the agent will need to check if it has automatically been refunded and it is at least 3 days after the travel date – if it is not refunded after 3 days, the customer will be refunded the journey charge as a gesture of goodwill.</p> <p>If the journey has been completed by Autofill and the customer disputes the station that has been entered as the Autofill, the customer will be refunded the single zone fare for each zone between the Autofill and actual stations.</p> <p>If the journey is incomplete, the Agent will check whether the incomplete journey has been refunded automatically by TfL or as a result of late data by looking at the Payment History. If there is no automatic refund and it is less than 72 hours from the day of travel, the Agent will advise the customer to check after this time has elapsed and call back if it has not been refunded. If it has passed 72 hours since the day of travel and the journey has not been refunded, insert the station the customer advises in CAS to complete the journey and subsequently process the refund.</p> <p>After the activity, the Service Ticket is closed.</p>
SAP CRM reason codes	<ul style="list-style-type: none"> • Billing / Charging Issue – Fare Calculation – Dispute Journey Fare • Touching In / Out Issues – London Underground – Missing Touch • Touching In / Out Issues – London Overground – Missing Touch • Touching In / Out Issues – National Rail – Missing Touch • Touching In / Out Issues – DLR – Missing Touch • Touching In / Out Issues – London Underground – Not Travelled < 15 Mins • Touching In / Out Issues – London Overground – Not Travelled < 15 Mins • Touching In / Out Issues – National Rail – Not Travelled < 15 Mins • Touching In / Out Issues – DLR – Not Travelled < 15 Mins • Touching In / Out Issues – London Underground – Not Travelled > 15 Mins • Touching In / Out Issues – London Overground – Not Travelled > 15 Mins • Touching In / Out Issues – National Rail – Not Travelled > 15 Mins • Touching In / Out Issues – DLR – Not Travelled > 15 Mins

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Notes	<ul style="list-style-type: none">• Touching In / Out Issues – London Underground – Incorrect Validator Used• Touching In / Out Issues – London Overground – Incorrect Validator Used• Touching In / Out Issues – National Rail – Incorrect Validator Used• Touching In / Out Issues – DLR – Incorrect Validator Used• Touching In / Out Issues – London Underground – Service Disruption / Gateline Error• Touching In / Out Issues – London Overground – Service Disruption / Gateline Error• Touching In / Out Issues – National Rail – Service Disruption / Gateline Error• Touching In / Out Issues – DLR – Service Disruption / Gateline Error• Touching In / Out Issues – Bus – Service Disruption / Reader Error• Touching In / Out Issues – Bus – No Transfer Ticket Issued• Touching In / Out Issues – Tram – Service Disruption / Reader Error• Touching In / Out Issues – Emirates – Service Disruption / Reader Error
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2. Process map





3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		20 Apr 2015

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Process – B2.04 Accidental Taps

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
1.0	26 Apr 2015	Andy Douglas	First Issue
1.1	14 May 2015	Andy Douglas	Minor amendments to standardise documents and remove redundant fields

0.2 File Name & Location

T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\3 Approved\Process – B2.04 Accidental Taps 1.1.doc

0.3 Reference Documents

Ref.	Name	File location
RD1	Processes Documentation for all processes in scope for Batch 1	\\civsvf\008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Full Process Documentation for Batch 1.docx

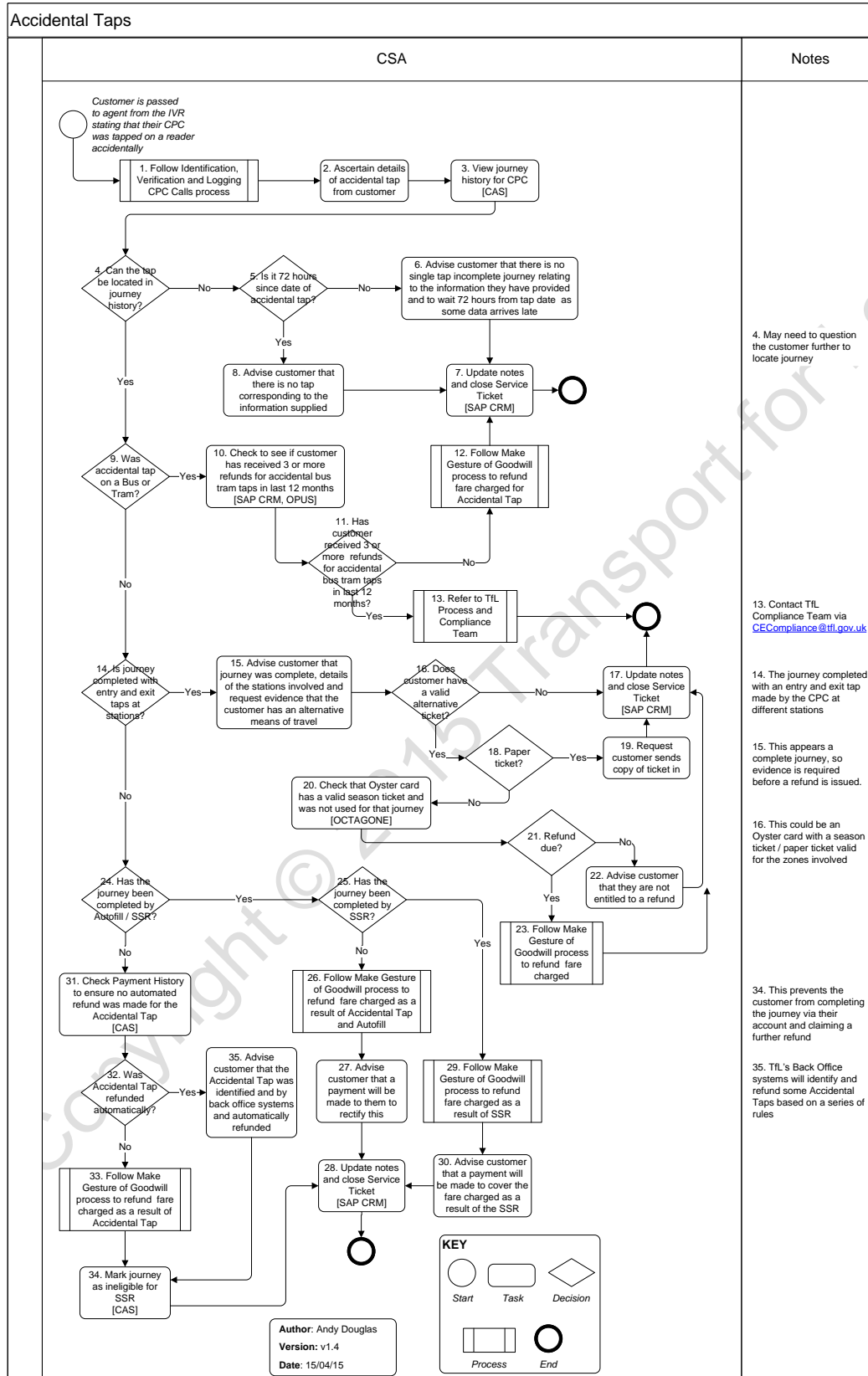
0.4 Document roles

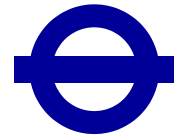
Role	Name	Title
Author	Andy Douglas	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	Accidental Taps
Group	B2 CPC Telephony
Description	<p>It is possible for a customer to accidentally tap their Contactless Payment Card (CPC) on a reader and be charged for a journey that they did not intend to make, or paid for twice as they have already touched another card to pay for their journey.</p> <p>If this has occurred, Agents will carry out a number of checks and refund the customer if it is found that their card was accidentally tapped.</p>
Activities	<p>After following the Logging CPCs process, the Agent will attempt to locate the tap in the customer's journey history. If it can't be located, they will be asked to call back if it is less than 72 hours since the tap purportedly took place, as some data may not have reached the system. If it is more than 72 hours, the customer will be told that there is no accidental tap.</p> <p>If the tap relates to a bus or tram journey, the Agent must check SAP CRM and OPUS to see whether the customer has received 3 or more refunds for bus or tram accidental taps in the last 12 months. If so, the customer must be referred to the Compliance Team at TfL. If not, the Agent can make a gesture of goodwill to the customer for the journey fare charged.</p> <p>If the journey is a complete journey, i.e. entry and exit taps at stations, the customer will be asked to confirm that they had another ticket that was valid for that journey. If it is a paper ticket, they will be required to send it in, if it is an Oyster card and it was not used for that journey, the Agent can make a gesture of goodwill to the customer for the journey fare charged.</p> <p>Where the journey was completed by autofill, the Agent can make a gesture of goodwill to the customer for the journey fare charged.</p> <p>If the journey was completed by a Self Serve Refund, the Agent can make a gesture of goodwill to the customer for the journey fare charged as a result of the Self Serve Refund.</p> <p>Where the customer appears to have an accidental tap, the Agent must check the payment history for the date of travel to ensure that a refund has not been automatically applied. If it has, the customer must be advised of this and where they can view this – no refund will be due. If not, the Agent can make a gesture of goodwill to the customer for the journey fare charged and void the ability for the customer to make a self serve refund.</p> <p>After this, the Service Ticket is updated and closed..</p>
SAP CRM reason codes	<ul style="list-style-type: none"> • Touching In / Out Issues – London Underground – Accidental Touch • Touching In / Out Issues – London Overground – Accidental Touch • Touching In / Out Issues – National Rail – Accidental Touch • Touching In / Out Issues – DLR – Accidental Touch • Touching In / Out Issues – Bus – Accidental Touch • Touching In / Out Issues – Tram – Accidental Touch • Touching In / Out Issues – Emirates – Accidental Touch
Notes	

2. Process map





3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		20 Apr 2015

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Process – B2.05 CPC Mixed Card Journeys

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
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0.2 File Name & Location

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Ref.	Name	File location
RD1	Processes Documentation for all processes in scope for Batch 1	\\civsvf\008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Full Process Documentation for Batch 1.docx

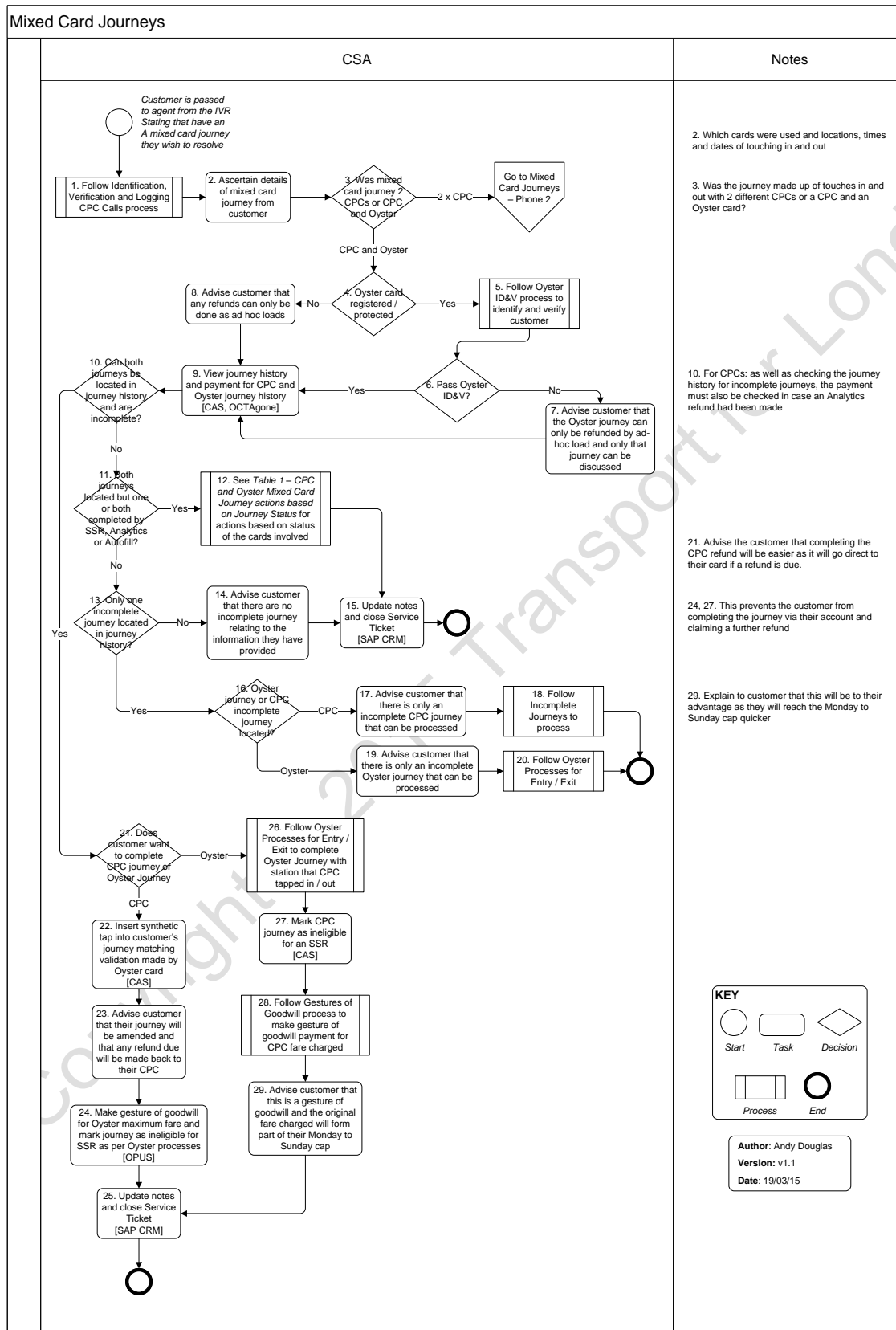
0.4 Document roles

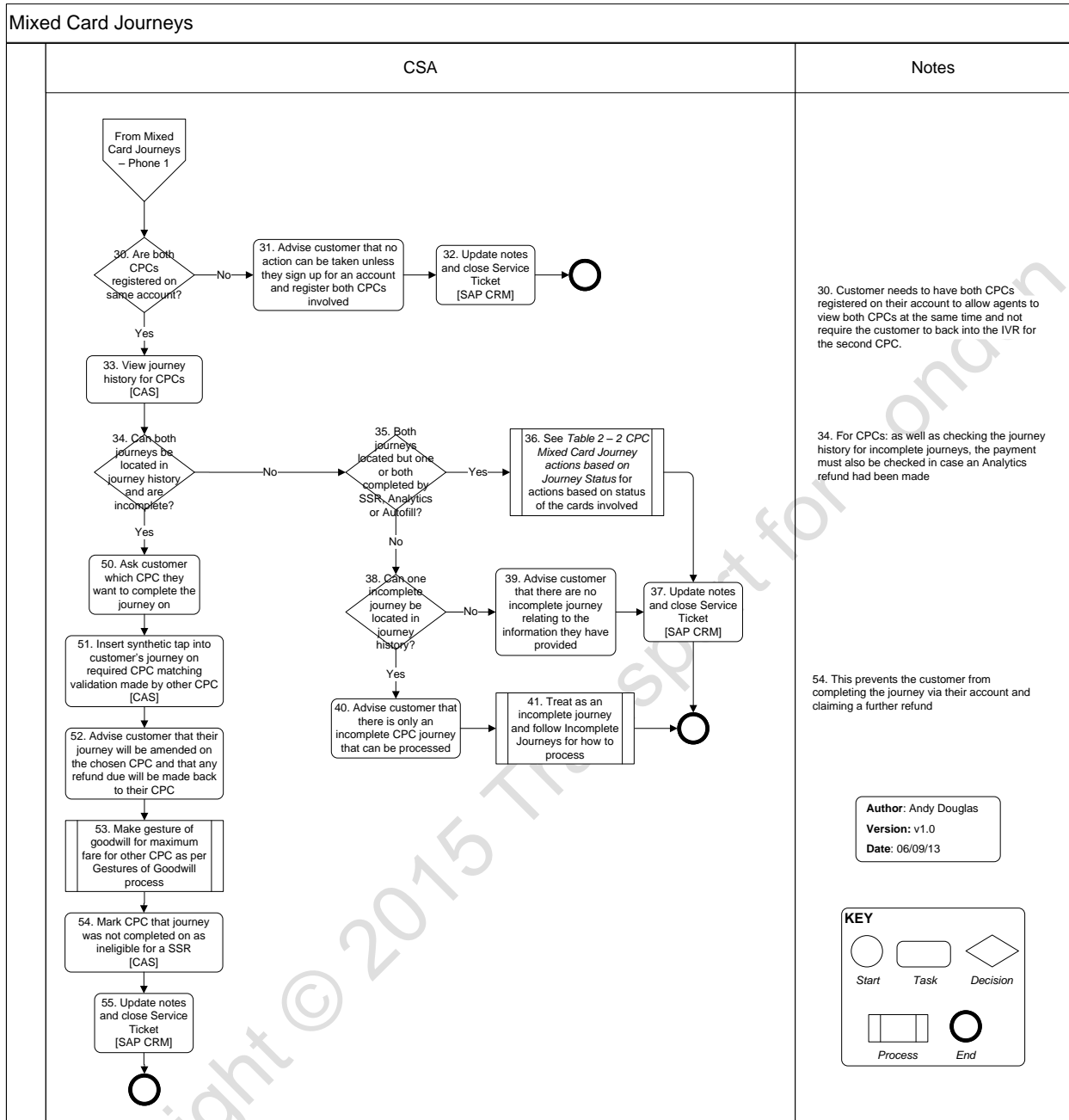
Role	Name	Title
Author	Andy Douglas	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	B2.05 CPC Mixed Card Journeys
Group	B2 CPC Telephony
Description	This process details the steps that agents need to follow if they are contacted by a customer who has a journey that has been started and finished with 2 different cards – either a Contactless Payment Card (CPC) and an Oyster card or 2 CPCs.
Activities	<p>An Agent will first establish what cards were used for the mixed card journey, i.e. which card was used to touch in and which to touch out, and where and when this took place.</p> <p>The Journey History of the cards is viewed to locate the 2 incomplete journeys. If they can't be found, the customer will be advised that no action needs to be taken. If there is only one incomplete, this is treated as an incomplete journey. Once located, the agent must check whether one or both has been completed by:</p> <ul style="list-style-type: none"> • Autofill • Self Serve Refund • Analytics Refund (CPC only – shown in Payment History) <p>If one or both have been completed, there are a range of actions dependent on which is the case.</p> <p>If both are incomplete, the agent will complete the journey that the customer requires and make a gesture of goodwill for the fare charged for the other. The journey that remains incomplete, it is voided for a self serve refund.</p> <p>The Service Ticket is then closed in SAP CRM.</p>
SAP CRM reason codes	<ul style="list-style-type: none"> • Touching In / Out Issues – London Underground – Multiple Card Journeys • Touching In / Out Issues – London Overground – Multiple Card Journeys • Touching In / Out Issues – National Rail – Multiple Card Journeys • Touching In / Out Issues – DLR – Multiple Card Journeys
Notes	

2. Process map





3. Supporting Material

3.1 CPC and Oyster Mixed Card Journeys

Table 1 details what action should be taken based on the status of the cards involved in the mixed card journey where an Oyster card and a CPC were involved. If both journeys are incomplete, the process map defines the action.

Table 1 – CPC and Oyster Mixed Card Journey actions based on Journey Status

CPC	Oyster	Action
Incomplete	Self Serve Refund	Make gesture of goodwill as per <i>Gestures of Goodwill process</i> for fare charged for incomplete journey and mark as void for self serve refund
Incomplete	Autofilled	Make gesture of goodwill as per <i>Gestures of Goodwill process</i> for fare charged for incomplete journey and mark as void for self serve refund. If Autofill station is incorrect for the other, follow relevant sections of <i>Incomplete Journeys process</i> .
Self Serve Refund	Incomplete	Follow relevant sections of <i>Incomplete Journeys process</i> for incomplete journey. Analytics refund has refunded the other journey.
Self Serve Refund	Autofilled	Make gesture of goodwill as per <i>Gestures of Goodwill process</i> for Autofilled journey. Customer has been charged correctly for other journey via SSR.
Self Serve Refund	Self Serve Refund	Make gesture of goodwill as per <i>Gestures of Goodwill process</i> for one journey fare.
Autofilled	Incomplete	Make gesture of goodwill as per <i>Gestures of Goodwill process</i> for fare charged for incomplete journey and mark as void for self serve refund. If Autofill station is incorrect for the other, follow relevant sections of <i>Incomplete Journeys process</i> .
Autofilled	Self Serve Refund	Make gesture of goodwill as per <i>Gestures of Goodwill process</i> for Autofilled journey. Customer has been charged correctly for other journey via SSR.
Autofilled	Autofilled	Make gesture of goodwill as per <i>Gestures of Goodwill process</i> and for one journey. If Autofill station is incorrect for the other, follow relevant sections of <i>Incomplete Journeys process</i> .
Analytics Refund	Incomplete	Follow relevant sections of <i>Incomplete Journeys process</i> for incomplete journey. Analytics refund has refunded the other journey.
Analytics Refund	Autofilled	No refund due unless Autofill is incorrect, Analytics refund has refunded the other journey. If Autofill station is incorrect for the other, follow relevant sections of <i>Incomplete Journeys process</i> . Mark journey refunded by Analytics as ineligible for Self Serve Refunds.
Analytics Refund	Self Serve Refund	No refund due – customer has been charged correctly as a result of SSR and Analytics refund has refunded the other journey. Mark journey refunded by Analytics as ineligible for Self Serve Refunds.

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3.2 2 CPC Mixed Card Journeys

Table 2 details what action should be taken based on the status of the cards involved in the mixed card journey where 2 CPCs were involved. If both journeys are incomplete, the process map defines the action.

Table 2 – 2 CPC Mixed Card Journey actions based on Journey Status

Journey Combination	Action
<ul style="list-style-type: none"> Incomplete Self Serve Refund 	Make gesture of goodwill as per <i>Gestures of Goodwill process</i> for fare charged for incomplete journey and mark as void for self serve refund
<ul style="list-style-type: none"> Incomplete Autofilled 	Make gesture of goodwill as per <i>Gestures of Goodwill process</i> for fare charged for incomplete journey and mark as void for self serve refund. If Autofill station is incorrect for the other, follow relevant sections of <i>Incomplete Journeys process</i> .
<ul style="list-style-type: none"> Incomplete Analytics Refund 	Follow relevant sections of <i>Incomplete Journeys process</i> for incomplete journey. Analytics refund has refunded the other journey.
<ul style="list-style-type: none"> Self Serve Refund Self Serve Refund 	Make gesture of goodwill as per <i>Gestures of Goodwill process</i> for one journey fare.
<ul style="list-style-type: none"> Autofilled Autofilled 	Make gesture of goodwill as per <i>Gestures of Goodwill process</i> and for one journey. If Autofill station is incorrect for the other, follow relevant sections of <i>Incomplete Journeys process</i> .
<ul style="list-style-type: none"> Analytics Refund Analytics Refund 	No refund due – Analytics refunds have refunded both journeys. Mark both journeys as ineligible for Self Serve Refunds.
<ul style="list-style-type: none"> Self Serve Refund Autofilled 	Make gesture of goodwill as per <i>Gestures of Goodwill process</i> for Autofilled journey. Customer has been charged correctly for other journey via SSR.
<ul style="list-style-type: none"> Self Serve Refund Analytics Refund 	No refund due – customer has been charged correctly as a result of SSR and Analytics refund has refunded the other journey. Mark journey refunded by Analytics as ineligible for Self Serve Refunds.
<ul style="list-style-type: none"> Autofilled Analytics Refund 	No refund due unless Autofill is incorrect, Analytics refund has refunded the other journey. If Autofill station is incorrect for the other, follow relevant sections of <i>Incomplete Journeys process</i> . Mark journey refunded by Analytics as ineligible for Self Serve Refunds.



4. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		20 Apr 2015

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Process – B2.07 CPC Gestures of Goodwill

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
1.0	20 Apr 2015	Andy Douglas	First issue
1.1	14 May 2015	Andy Douglas	Minor amendments to standardise documents and remove redundant fields

0.2 File Name & Location

T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\3 Approved\Process – B2.07 CPC Gestures of Goodwill 1.1.doc

0.3 Reference Documents

Ref.	Name	File location
RD1	Processes Documentation for all processes in scope for Batch 1	\\civsvf\008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Full Process Documentation for Batch 1.docx

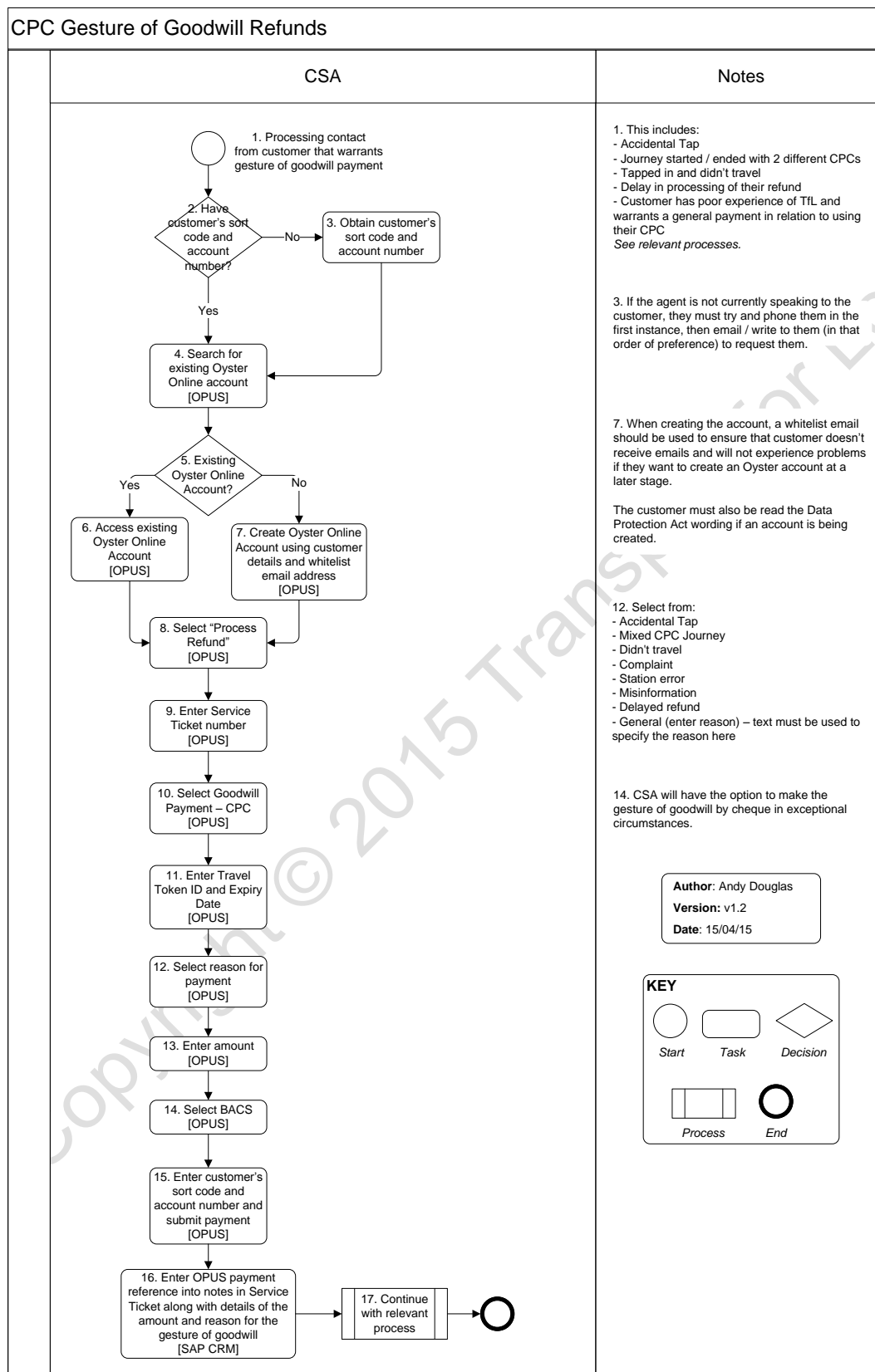
0.4 Document roles

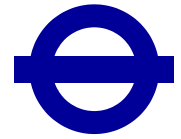
Role	Name	Title
Author	Andy Douglas	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	B2.07 CPC Gestures of Goodwill
Group	B2 CPC Telephony
Description	This process details the steps that agents need to follow if they are making a gesture of goodwill as required in interfacing processes relating to a Contactless Payment Card (CPC)
Activities	<p>The agent will need to either locate an existing Oyster Online account for the customer or create one using a whitelist email address (this is an email address created by TfL that can be used multiple times and ensures that a genuine account is not created for the customer as email address is the unique identifier).</p> <p>Once in their account, the Agent will need to enter specific information about the CPC and Service Ticket, select the reason for the gesture of goodwill and amount. Once entered, the customer will need to enter the customers Sort Code and Account number to make the payment by BACS.</p> <p>The relevant details from OPUS are then entered into the notes field in the Service Ticket.</p>
SAP CRM reason codes	N/a – forms part of processing contacts under other SAP CRM reason codes
Notes	

2. Process map





3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		20 Apr 2015

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Process – B2.08 CPC Statement Requests

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0.1 Document Summary

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RD1	Processes Documentation for all processes in scope for Batch 1	\\civsvf\008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Full Process Documentation for Batch 1.docx

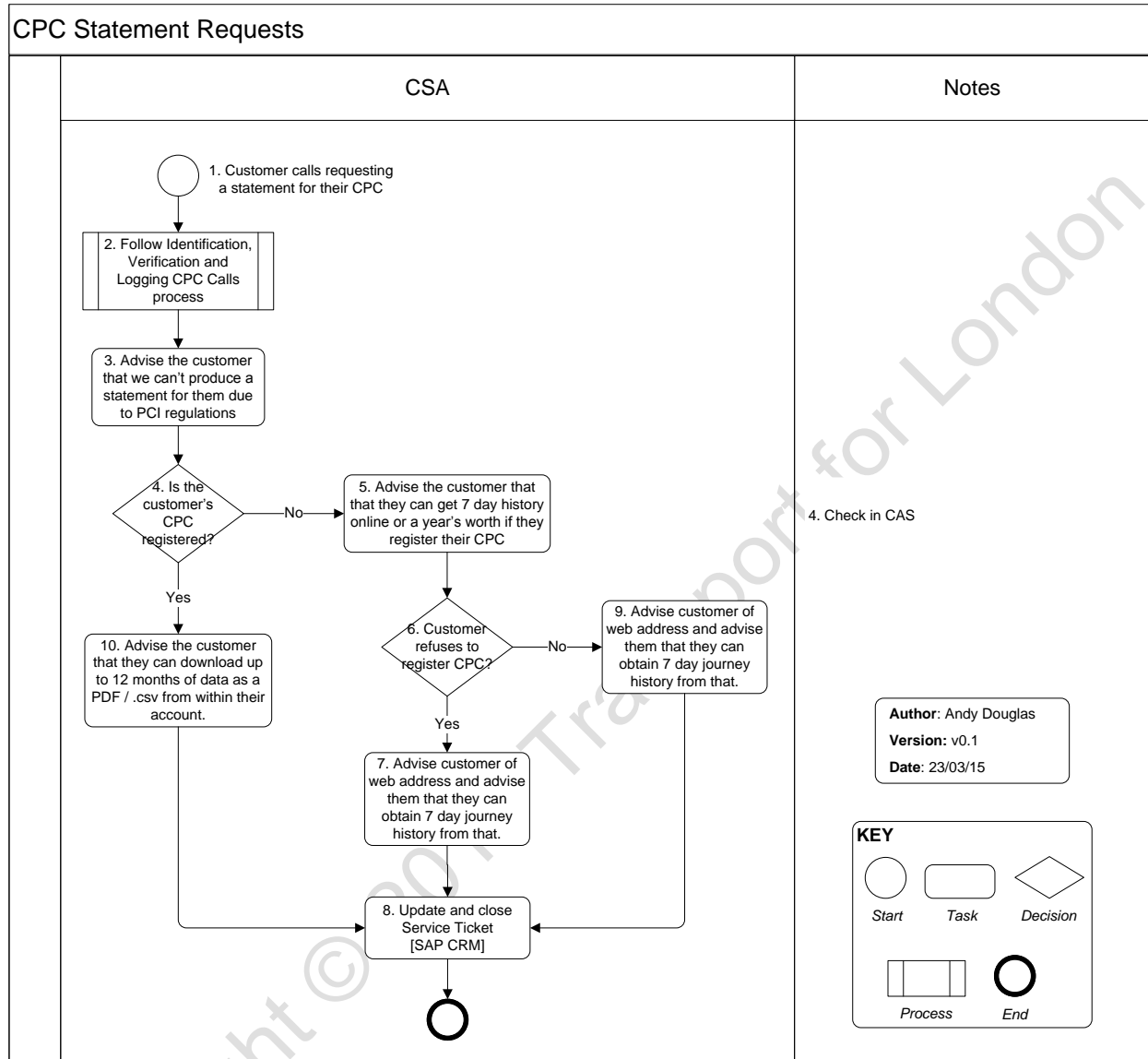
0.4 Document roles

Role	Name	Title
Author	Andy Douglas	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	B2.08 CPC Statement Requests
Group	B2 CPC Telephony
Description	This process details the steps that an Agent will need to take in the event of a call from a customer requesting a statement of their travel using a Contactless Payment Card (CPC).
Activities	<p>After the initial stages of identification, verification and Service Ticket creation the Agent will advise the customer that TfL cannot produce statements for them due to PCI (Payment Card Industry) regulations.</p> <p>The Agent will establish whether the customer has registered their CPC in CAS. If registered, the customer will be advised that they can download the statement up to 12 months of journey and payment history data as a PDF or .csv file.</p> <p>If the customer is not registered they will be advised to register their CPC to access and download up to 12 months of journey and payment history data. If they don't want to register, they will be given the web address to access their 7 day journey history.</p> <p>The Service Ticket will then be closed.</p>
SAP CRM reason codes	<ul style="list-style-type: none"> Statement Request – Statement Request – Statement Request
Notes	

2. Process map





3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		20 Apr 2015

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Process – B2.09 Account Updates / Creation Issues

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0.1 Document Summary

Ver	Date	Author	Changes since previous issue
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1.1	14 May 2015	Andy Douglas	Minor amendments to standardise documents and remove redundant fields

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0.3 Reference Documents

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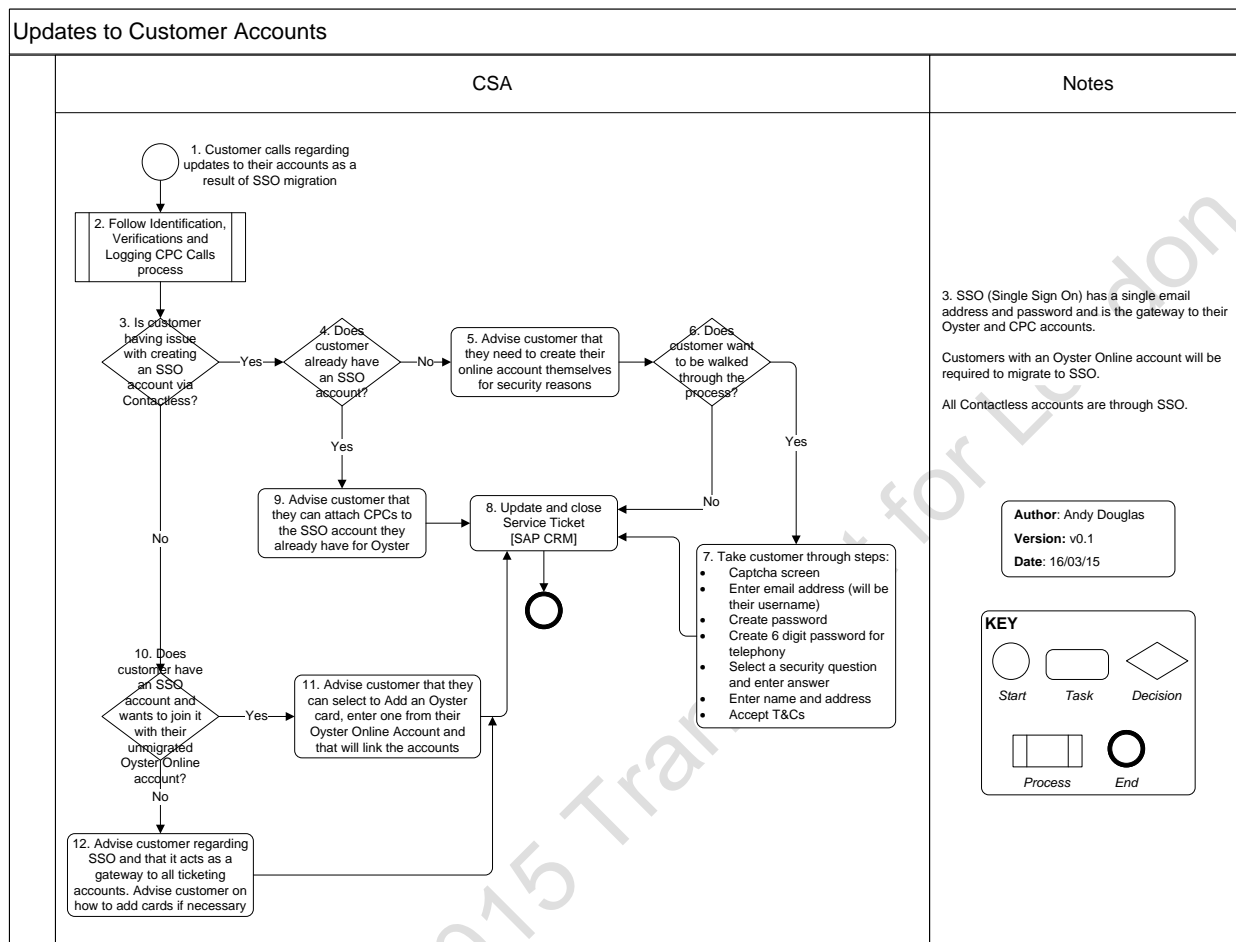
0.4 Document roles

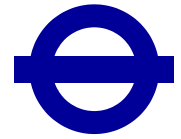
Role	Name	Title
Author	Andy Douglas	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	B2.08 Account Update / Creation Issues
Group	B2 CPC Telephony
Description	This process details what Agents need to advise customers who are having issues creating a Single Sign On (SSO) account involving a Contactless Payment Card (CPC)
Activities	<p>A customer may experience difficulties when trying to create an SSO account. This could be for the following reasons:</p> <p>They may already have an SSO account set up for Oyster and should be advised that they can just add their CPC to the existing account</p> <p>If the customer wants the Agent to create the account for them, they will be advised that this can't be done for PCI reasons and that they will have to do this themselves. The Agent may walk the customer through the process to assist them.</p> <p>The customer may have an Oyster Online account that has not been migrated to SSO. If they have created an SSO account for their CPC, they can bring the unmigrated Oyster Online account into their SSO account by adding one of the Oyster cards on their Oyster Online account to the SSO account.</p> <p>Once the issue is resolved, the Service Ticket is updated and closed.</p>
SAP CRM reason codes	<ul style="list-style-type: none"> Website Issue – Signing Up for an Account – Signing Up for an Account
Notes	

2. Process map





3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		20 Apr 2015

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Process – B2.10 Overseas CPCs

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
1.0	20 Apr 2015	Andy Douglas	First issue
1.1	14 May 2015	Andy Douglas	Minor amendments to standardise documents and remove redundant fields

0.2 File Name & Location

T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\3 Approved\Process – B2.10 Overseas CPCs 1.1.doc

0.3 Reference Documents

Ref.	Name	File location
RD1	Processes Documentation for all processes in scope for Batch 1	\\civsvf\008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Full Process Documentation for Batch 1.docx

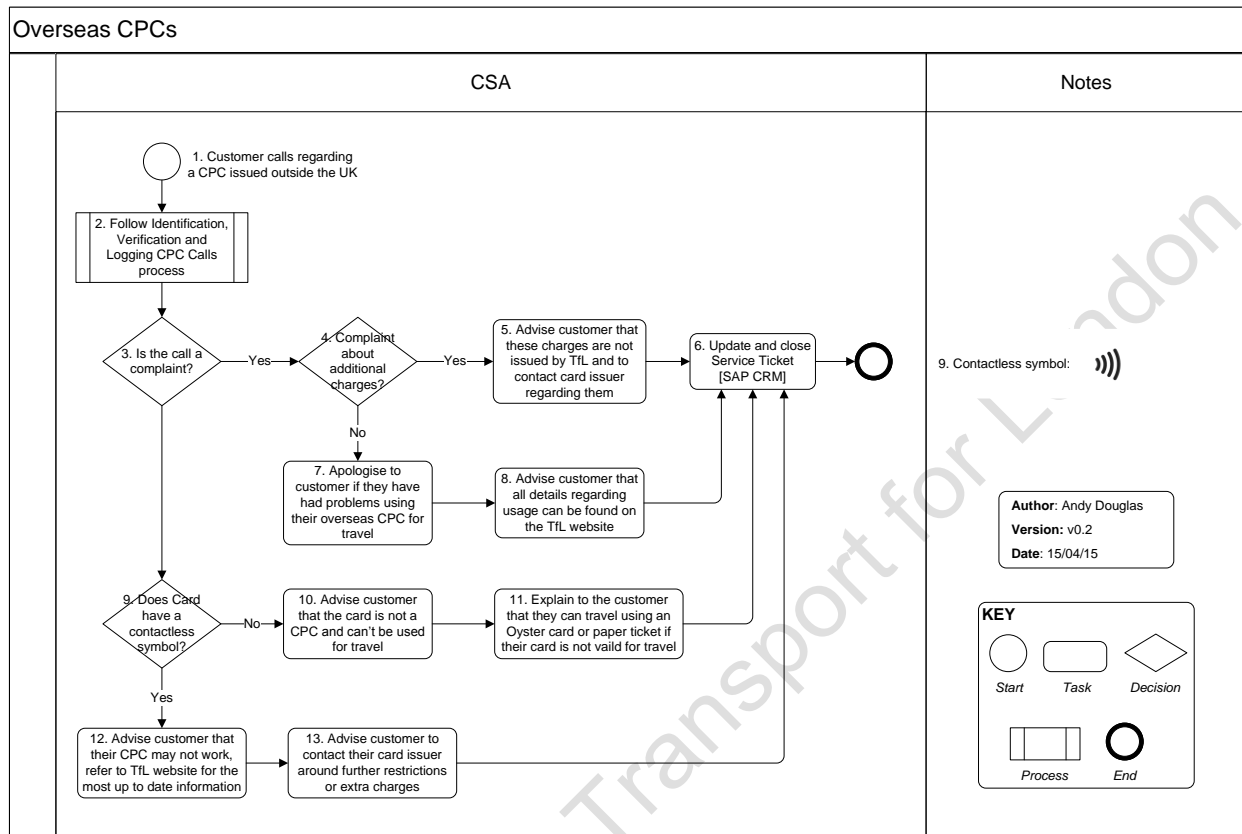
0.4 Document roles

Role	Name	Title
Author	Andy Douglas	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	B2.10 Overseas CPCs
Group	B2 CPC Telephony
Description	Details how Agents need to respond to complaints / enquiries regarding usage of overseas issued Contactless Payment Cards (CPCs).
Activities	<p>If the customer has a complaint, the Agent must explain to them that any additional charges are not made by TfL and that all details of usage of overseas cards is detailed on the TfL website. The customer will be advised to contact the card issuer regarding this and advised of how they can travel by alternative methods.</p> <p>The Agent may need to establish whether the card is actually a CPC and also whether it is accepted. They may need to refer the customer to their card issuer and advised of how they can travel by alternative methods.</p>
SAP CRM reason codes	<ul style="list-style-type: none">• General Information – Overseas Cards – Overseas Cards
Notes	

2. Process map





3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		20 Apr 2015

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Process – B2.11 NFC Devices and Products

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
1.0	20 Apr 2015	Andy Douglas	First issue
1.1	14 May 2015	Andy Douglas	Minor amendments to standardise documents and remove redundant fields

0.2 File Name & Location

T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\3 Approved\Process – B2.11 NFC Devices and Products 1.1.doc

0.3 Reference Documents

Ref.	Name	File location
RD1	Processes Documentation for all processes in scope for Batch 1	\\civsvf\008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Full Process Documentation for Batch 1.docx

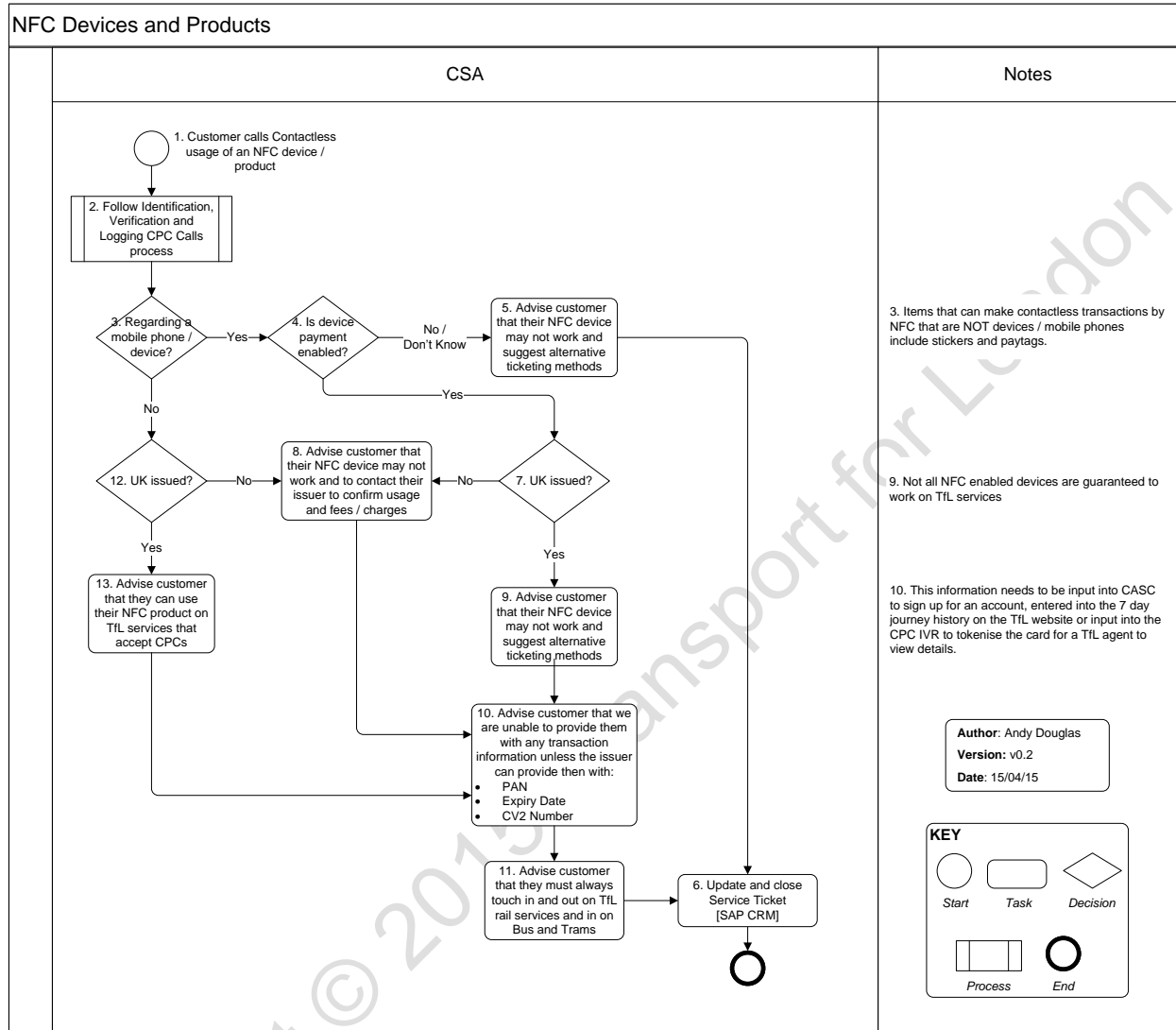
0.4 Document roles

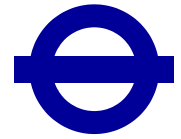
Role	Name	Title
Author	Andy Douglas	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	B2.11 NFC Devices and Products
Group	B2 CPC Telephony
Description	There are a number of products and devices that customers can use that link to their bank account and operate as a Contactless Payment Card (CPC) using Near Field Communication (NFC). This includes stickers, paybands and mobile phones. This process detail how Agents should respond to customers if they receive a call about their usage.
Activities	<p>The information provided by Agents in relation to NFC customer queries varies dependant on the device or product in question and whether it was issued in the UK.</p> <p>Stickers and paybands issued by UK banks should work on TfL services, providing there are no issues with the account. UK issued mobiles with NFC may work, but there are no guarantees for these.</p> <p>If the customer has a device / product issued outside the UK, it may not work and they may also incur fees for using it. They will be advised to contact their issuer to establish if it can be used and the cost / fees.</p> <p>All customers will be advised that TfL will be unable to provide any transactional information unless the customer has the PAN, Expiry Date and CV2 number, which they need to access the information via the CPC IVR, CASC or 7 day journey history.</p> <p>Customers will also be reminded to always touch in and out on rail journeys and touch in on buses and trams.</p> <p>Following this, the Service Ticket will be updated and closed.</p>
SAP CRM reason codes	<ul style="list-style-type: none"> Card Problem – Sticker / Mobile / Other – Sticker / Mobile / Other General Information – How it Works – Sticker / Mobile / Other
Notes	

2. Process map





3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		20 Apr 2015

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Process – B2.12 General CPC Information

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
1.0	20 Apr 2015	Andy Douglas	First issue
1.1	14 May 2015	Andy Douglas	Minor amendments to standardise documents and remove redundant fields

0.2 File Name & Location

T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\3 Approved\Process – B2.12 General CPC Information 1.1.doc

0.3 Reference Documents

Ref.	Name	File location
RD1	Processes Documentation for all processes in scope for Batch 1	\\civsvf\008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Full Process Documentation for Batch 1.docx

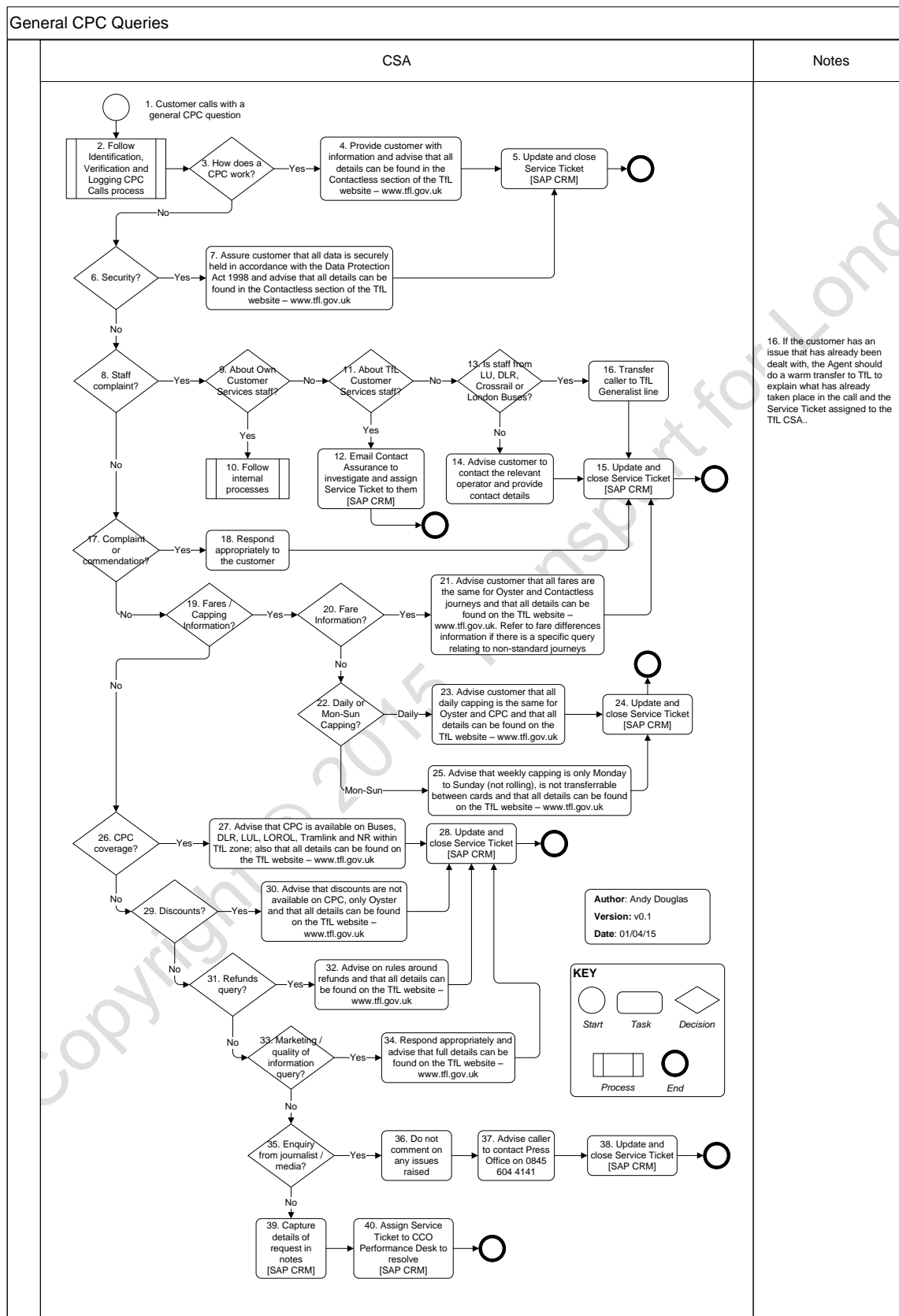
0.4 Document roles

Role	Name	Title
Author	Andy Douglas	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	B2.12 General CPC Information
Group	B2 CPC Telephony
Description	This process details how Agents will handle enquiries from customers about Contactless Payment Card (CPC) usage and policy, rather than raising issues related to a specific CPC or journey.
Activities	<p>Depending on the nature of the enquiry, the Agent will need to provide information regarding CPC usage on TfL services and also direct them to the TfL website to view full details on the subject.</p> <p>For complaints about staff, Agents will follow internal processes. For complaints about TfL staff, the customer must be transferred to TfL.</p> <p>If the caller is a journalist or working in the media, they must be advised to contact the Press Office.</p> <p>The Service Ticket will be closed in SAP CRM once the enquiry has been dealt with.</p>
SAP CRM reason codes	<ul style="list-style-type: none"> • General Information – How it Works – Cards • General Information – How it Works – Security • General Information – How it Works – Coverage • General Information – How it Works – Marketing • General Information – Capping – Daily Capping • General Information – Capping – Monday to Sunday Capping • General Information – Staff – Staff • General Information – Quality of Information – IVR • General Information – Quality of Information – Leaflet / Poster • General Information – Quality of Information – Website • General Information – Quality of Information – Customer Services • General Information – Quality of Information – Bus Staff • General Information – Quality of Information – LU Staff • General Information – Quality of Information – LOROL Staff • General Information – Quality of Information – NR Staff • General Information – Quality of Information – DLR Staff • General Information – Quality of Information – Card Issuer • Inspection – Revenue Protection – General Information • Inspection – Revenue Protection – Staff
Notes	

2. Process map





3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		20 Apr 2015

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Process – B2.13 CPC Freedom of Information / Data Protection

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
0.1	15 Apr 2015	Andy Douglas	First draft
0.2	21 Apr 2015	Andy Douglas	Updates following review by Compliance
0.3	14 May 2015	Andy Douglas	Formatting Changes

0.2 File Name & Location

T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\1 Work in progress\Process – B2.13 Freedom of Information - Data Protection 0.3.doc

0.3 Reference Documents

Ref.	Name	File location
RD1	Processes Documentation for all processes in scope for Batch 1	\\cisvfl008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Full Process Documentation for Batch 1.docx

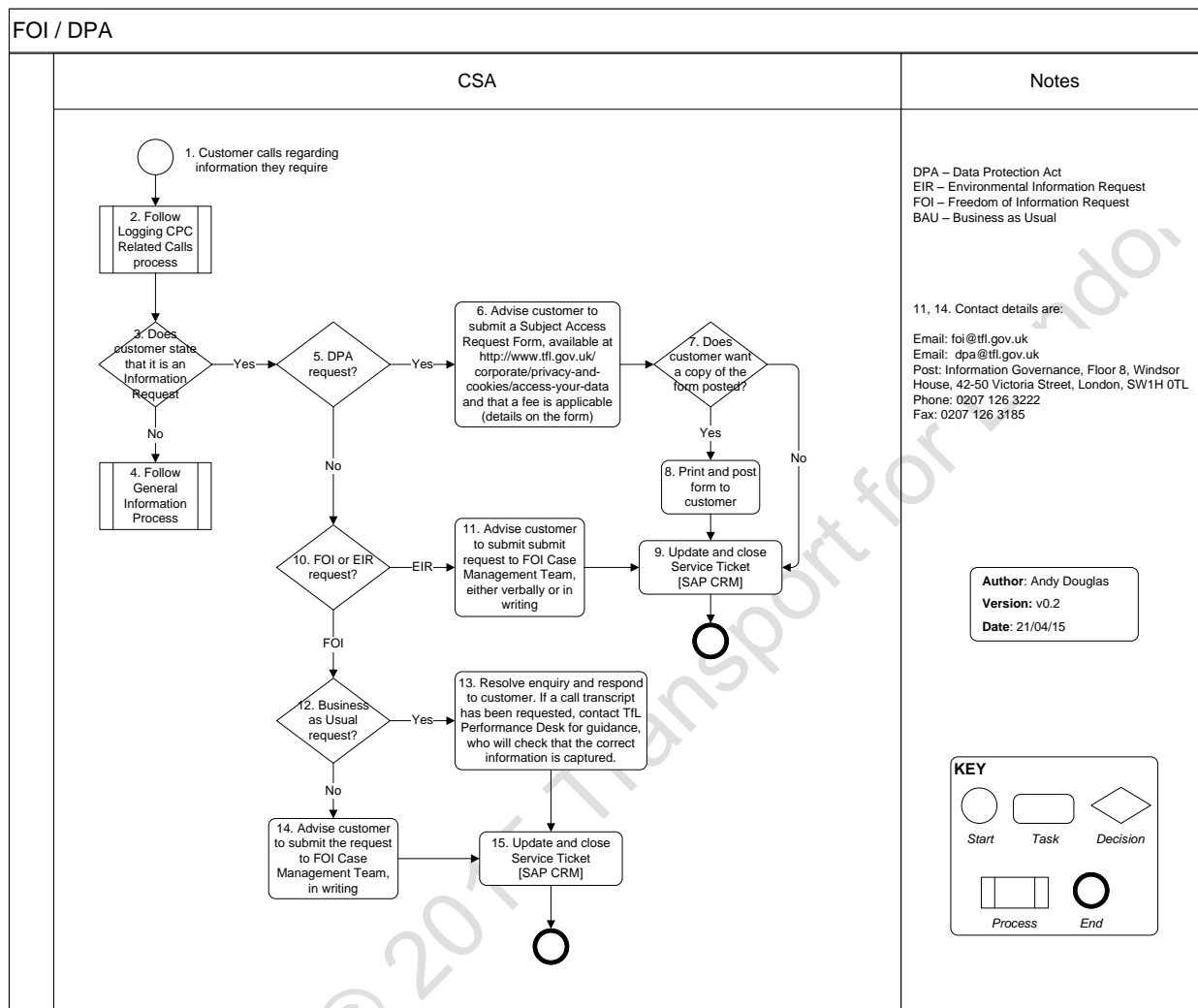
0.4 Document roles

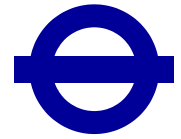
Role	Name	Title
Author	Andy Douglas	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	B2.13 Freedom of Information / Data Protection
Group	B2 CPC Telephony
Description	This process details what steps Agents are required to follow if they receive requests for information under the Freedom of Information Act (FOI), Environmental Information Regulations (EIR) or Data Protection Act (DPA).
Activities	<p>If the customer requests information but does not state that this is FOI, EIR or DPA request, then the agent will address the query and provide the relevant information.</p> <p>If the customer states that it is a DPA request, then they must be advised to complete and submit a Subject Access Request Form.</p> <p>For an EIR request, the customer must be advised to submit the request in writing or verbally to the FOI Case Management Team.</p> <p>For a business as usual (BAU) request, the agent will advise the customer of the information requested. If it's not a BAU request, the customer must be advised to submit the request in writing.</p> <p>The Service Ticket is then updated in SAP CRM and closed.</p>
SAP CRM reason codes	<ul style="list-style-type: none"> • Data Request – DPA – Customer Request • Data Request – DPA – Police Request • Data Request – DPA – Other • Data Request – Environment – http://source.tfl/ • Data Request – Environment – Other • Data Request – FOI – Customer Request • Data Request – FOI – Police Request • Data Request – FOI – Other
Notes	

2. Process map





3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		

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Process – B2.14 Online Processes

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
0.1	15 Apr 2015	Andy Douglas	First draft
0.2	21 Apr 2015	Andy Douglas	Changes following review by Compliance
0.3	14 May 2015	Andy Douglas	Changes following review by Arif Patel

0.2 File Name & Location

T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\1 Work in progress\Process – B2.14 Online Processes 0.3.doc

0.3 Reference Documents

Ref.	Name	File location
RD1	Processes Documentation for all processes in scope for Batch 1	\\cisvfl008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Full Process Documentation for Batch 1.docx

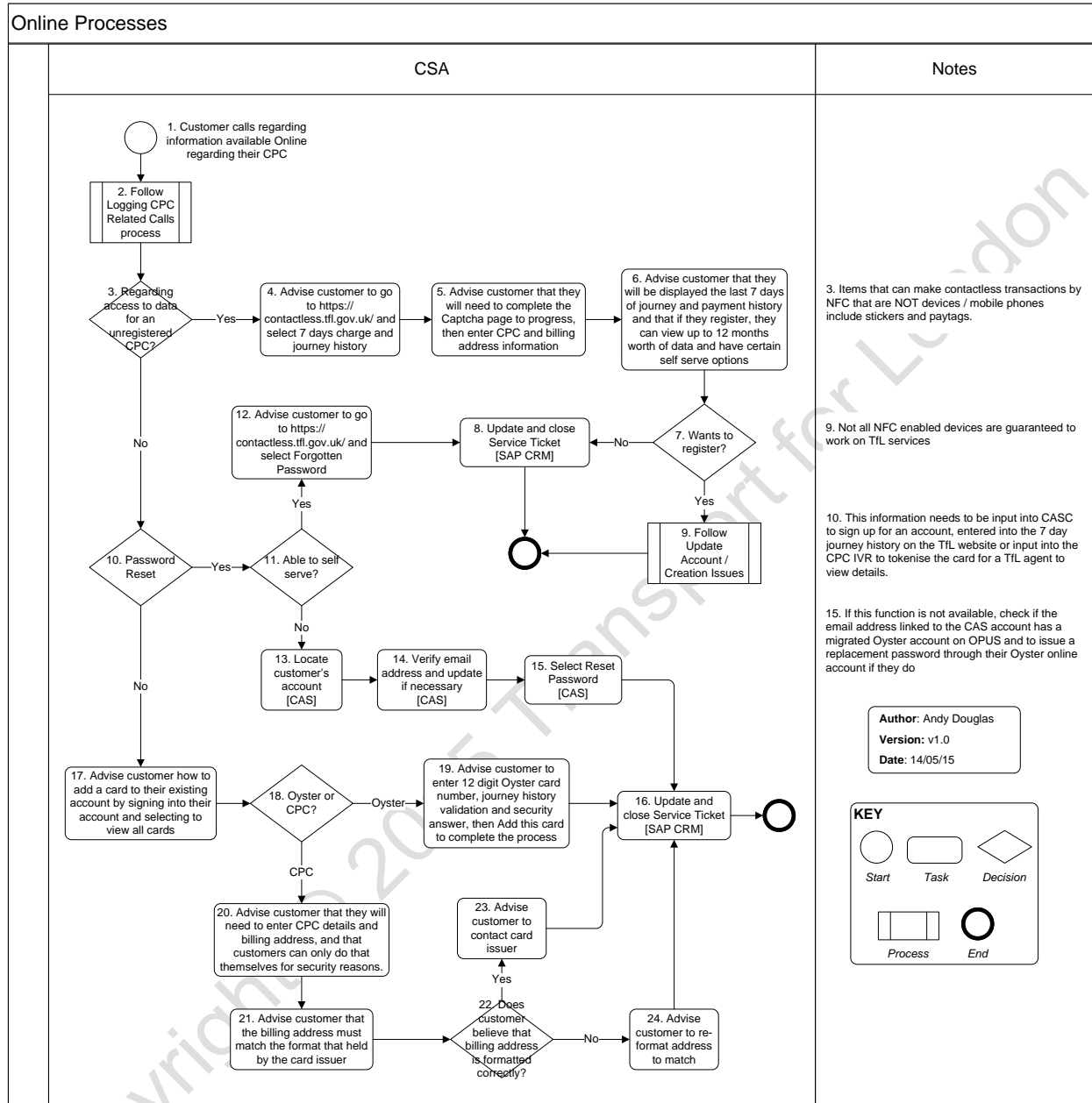
0.4 Document roles

Role	Name	Title
Author	Andy Douglas	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	B2.13 Online Processes
Group	B2 CPC Telephony
Description	This process details what advice Agents need to give customers regarding access to their Contactless Payment Card (CPC) journey and payment history.
Activities	Agents must be able to advise a customer with an unregistered CPC how to access their data via the 7 days charge and journey history facility. Agents must also be able to reset a customer's password and advise them how to add an additional CPC or Oyster card to their account.
SAP CRM reason codes	<ul style="list-style-type: none">Website Issue – Password / Username – Password / UsernameWebsite Issue – Unregistered Card Issue – Unregistered Card Issue
Notes	

2. Process map





3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		

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Process – B2.15 Lost / Stolen CPCs

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
0.1	15 Apr 2015	Andy Douglas	First draft
0.2	14 May 2015	Andy Douglas	Amendments following review by Arif Patel

0.2 File Name & Location

T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\1 Work in progress\Process – B2.15 Lost - Stolen CPCs 0.2.doc

0.3 Reference Documents

Ref.	Name	File location
RD1	Processes Documentation for all processes in scope for Batch 1	\\civsvf\008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Full Process Documentation for Batch 1.docx

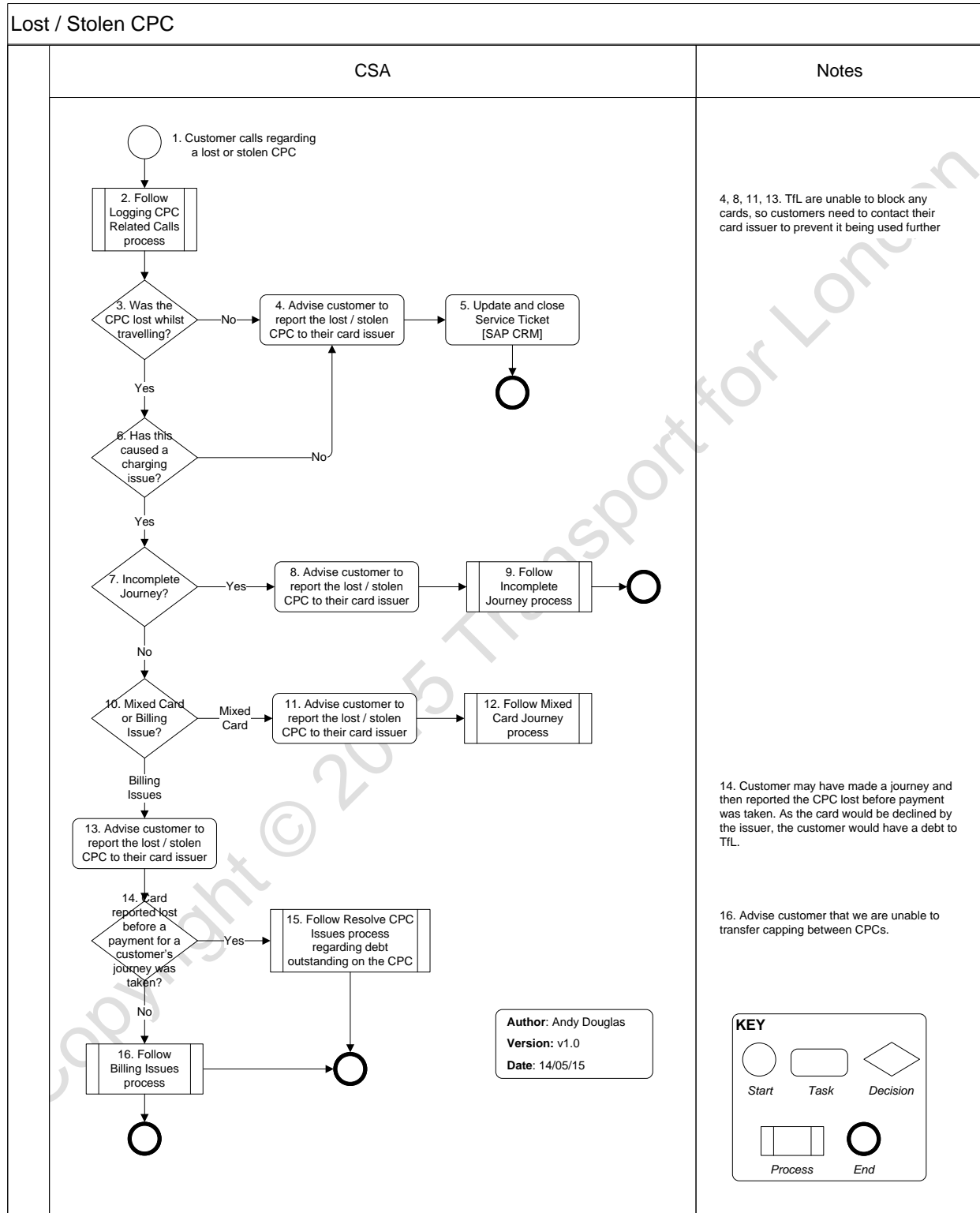
0.4 Document roles

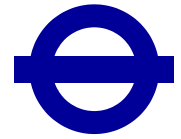
Role	Name	Title
Author	Andy Douglas	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	B2.15 Lost / Stolen CPCs
Group	B2 CPC Telephony
Description	This process details what advice / assistance Agents can give customers who have lost their CPC or had it stolen.
Activities	Agents must advise customer s who have lost their CPC or had it stolen to contact their card issuer in order to have the card stopped. If the loss / theft of the CPC has resulted in a charging issue, the Agent must follow the relevant process.
SAP CRM reason codes	<ul style="list-style-type: none">Lost / Stolen Contactless Card – Lost / Stolen Contactless Card – Lost / Stolen Contactless Card
Notes	

2. Process map





3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		20 Apr 2015

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Process – B2.16 Resolve Billing / Data Issues

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
0.1	16 Apr 2015	Andy Douglas	First draft
0.2	21 Apr 2015	Andy Douglas	Renumbered
0.3	15 May 2015	Andy Douglas	Amendments following review by Arif Patel

0.2 File Name & Location

T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\1 Work in progress\Process – B2.16 Resolve Billing - Data Issues 0.3.doc

0.3 Reference Documents

Ref.	Name	File location
RD1	Processes Documentation for all processes in scope for Batch 1	\\civsvf\008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Full Process Documentation for Batch 1.docx

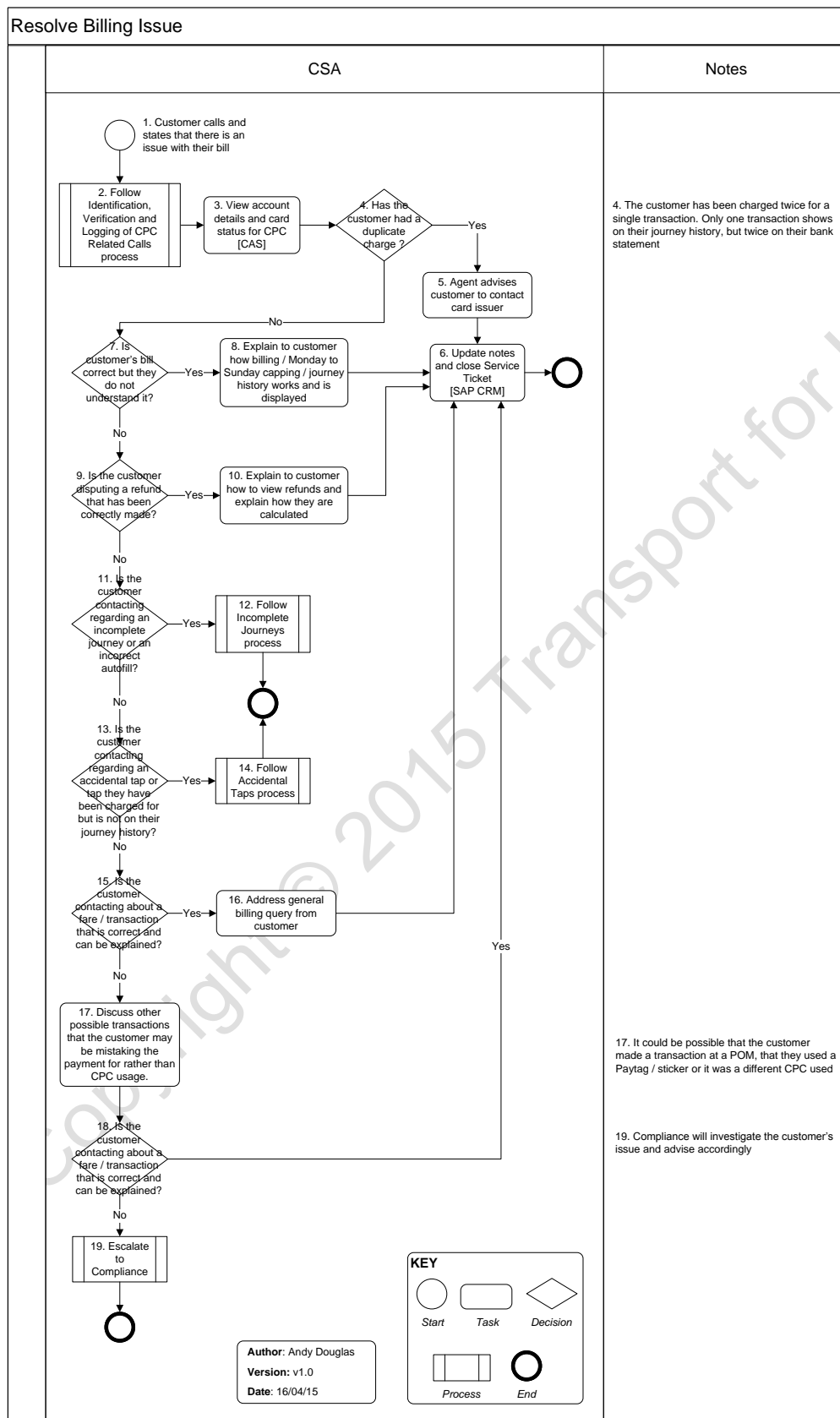
0.4 Document roles

Role	Name	Title
Author	Andy Douglas	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	B2.16 Resolve Billing / Data issues
Group	B2 CPC Telephony
Description	This process details how Agents will handle calls from customers who are querying the amount they have been charged / refunded or data within their account.
Activities	<p>Agents will need to view the Journey / Payment History for the Contactless Payment Cards (CPCs) in question. If the customer is claiming that they have been billed twice for the same transaction, they must be advised to contact their card issuer as this is an issue relating to the banking system.</p> <p>The issue may be because the customer does not understand how fares / capping / refunds work and where they can be viewed. If this is the case, the agent will need to explain the issue to the customer.</p> <p>If the customer's billing issue is the result of an incomplete journey or accidental tap, the agent must follow the process to resolve that type of query.</p> <p>If it appears that an incorrect fare has been charged or there is an anomaly in the customers data, the Agent should check that the customer is not confusing it with a different type of transaction. If not, the Agent must escalate the issue to Compliance.</p> <p>Once the issue has been resolved, the Agent will update and close the Service Ticket.</p>
SAP CRM reason codes	<ul style="list-style-type: none"> • Billing / Charging Issue – Billing Issue – Dispute Amount / Data • Billing / Charging Issue – Billing Issue – Dispute Refund • Billing / Charging Issue – Fare Calculation – Dispute Journey Fare • Billing / Charging Issue – Fare Calculation – Dispute Daily Cap • Billing / Charging Issue – Fare Calculation – Dispute Monday to Sunday Cap • Account Data Issue – Account Data Issue – Card Data • Account Data Issue – Account Data Issue – Personal Data • Account Data Issue – Account Data Issue – Travel Data
Notes	

2. Process map





3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		20 Apr 2015

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Process – B3.01 General Information

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
0.1	02 Feb 2015	Etisyai Ince	First draft
0.2	25 Feb 2015	William Cheke	Amendments to notes
0.3	06 Mar 2015	William Cheke	Amendments following feedback from Compliance

0.2 File Name & Location

Docume T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\1 Work in progress\nt2

0.3 Reference Documents

Ref.	Name	File location
RD1	Ticketing Calls (T1, T4, T6, T7, T8) - Processes for Batch 1	\\cisvfl008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Ticketing\Ticketing Calls For BAU\Ticketing Calls for Batch 1.docx
RD2	Processes Documentation for all processes in scope for Batch 1	\\cisvfl008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Full Process Documentation for Batch 1.docx

0.4 Document roles

Role	Name	Title	?
Author			
Owner			

1. Process definition

Process name	General Information
Group	B3 General Ticketing
Key owner	
Description	<p>This process must be followed when telephony agents answer all general ticketing enquiries. "Ticketing General Information" is considered a "one and done" activity that the agent must complete whilst the customer is on the phone.</p> <p>Agents providing the Ticketing General Information service will be expected to give assistance, advice and information to customers around all aspects of ticketing on the TfL network and will also need to answer enquires about transaction types that cannot be completed over the phone. These are:</p> <ul style="list-style-type: none"> • Paper Ticket refunds, • Thames Clippers refunds, • Emirates Airlines refunds, • Withdrawn Ticket refunds, • Oyster Card Deposit Only refund, • Season Ticket Left At Home refund (Paper Tickets) • Trade Up exchange and • Trade Down exchange.
Demand analysis	Required
Activities	<ol style="list-style-type: none"> 1. Receive telephone contact regarding Ticketing General Information enquiry; 2. Perform standard telephony greeting; 3. Take customer's name; 4. Open SAP-CRM; 5. Search for existing Business Partner in SAP-CRM; if found, press "Confirm". 6. If no record for the customer is found, create new Business Partner by asking the customer to provide the following details: title, name, address including postcode, phone number, email and Oyster card number (if relevant); 7. Create Service Ticket; 8. Enter brief description into "Description" field; 9. Chose "enquiry" from drop-down list of contact types; 10. Choose Oyster or other most appropriate area from drop-down list; 11. Choose relevant reasons 1, 2 and 3 from drop-down lists that best reflect enquiry; 12. Populate any relevant additional fields; 13. Answer enquiry regarding Ticketing General using any required information that is available; 14. If enquiry is a transaction request that can be processed whilst the customer is on the phone, perform ID&V in accordance with current procedure and process the refund in accordance with the relevant procedure; 15. If enquiry is a transaction request that cannot be answered immediately and/or requires further investigation, refer to process: Ticketing Transaction Request – Pass To Refunds; 16. If customer is requesting a statement – perform ID&V and follow current process for issuing Journey History statements. Give customer Service Ticket number as

CCO Sourcing – Contract 1

<p>SAP CRM reason codes</p>	<p>reference. Change Service Ticket status to complete and press “End”.</p> <p>17. End Call</p> <ul style="list-style-type: none"> • General Information – Where To – Purchase: TfL • General Information – Where To – Purchase: Pass Agent • General Information – Where To – Purchase: non-TfL • General Information – Where To – Registration • General Information – Where To – Exchange • General Information – Fares and Ticketing – General Fare Query • General Information – Fares and Ticketing – Penalty Fares • General Information – Fares and Ticketing – Route Validators • General Information –Non-TfL Services – Registration • General Information –Non-TfL Services – Availability • General Information –Non-TfL Services – Postal Strike Issues • General Information –Non-TfL Services – Card Withdrawn • Website – Journey History – Statement Request • Website – Journey History – Missing Journey History Data • Website – Journey History – General Query Journey History • Website – Journey History – Balance Enquiry • Website – Online purchase – How To • Replacement cards – Lost/Stolen/Failed – Policy • Photocards – Query – How Do I Apply • Photocards – Query – Eligibility • Website – Self Service Refunds – How To • Website – Self Service Refunds – Customer Cannot Complete <p>Ticketing General Information can also include all enquiry/information codes under PAYG charge queries, Replacement Adult Cards, Photocards, Website (including purchases), Refunds, School Party, Data Request and Staff.</p>
	<p>Notes</p> <p>Within the above process, agents may field enquiries about specific refunds that cannot be processed whilst the customer is on the phone. These are detailed below:</p> <p>Paper Tickets Refund Telephony</p> <ul style="list-style-type: none"> • Receive telephone call from customer requesting a refund for a paper ticket or duplicate printed ticket. Ascertain that the ticket was definitely issued by TfL and is eligible for refund; if it was issued by National Rail, the customer should contact National Rail regarding a possible refund. • Advise customer to send in the original ticket along with any supporting evidence required (to TfL Customer Services, 14 Pier Walk, London SE10 0ES) and create a Service Ticket. Give Service Ticket number as reference and advise customer of process for their specific paper ticket type (including providing BACS details). Update notes in SAP CRM to include the time and date the customer called and that they were requesting a refund. Change Service Ticket status to complete and end call (When the ticket is received it will be scanned into SAP CRM; the Service Ticket will be reopened and reassigned to the processing team). <p>Thames Clippers Refund Telephony</p> <ul style="list-style-type: none"> • Receive call from customer regarding refund for travel on Thames Clippers (London River Service); • Is customer enquiring about to claim, or chasing an existing claim? • If customer is enquiring about a new claim, advise customer to contact Thames

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Clippers direct and provide contact details;

- If customer is chasing an existing claim, search for existing Service Ticket on SAP-CRM and advise customer of status. If there is no Service Ticket, advise customer to contact Thames Clippers direct and provide contact details;
- Update Service Ticket notes if necessary and end call.

Emirates Airlines Refund Telephony

- Receive call from customer regarding refund for travel on Emirates Airline;
- Is customer enquiring about how to claim, or chasing an existing claim?
- If customer is enquiring about a new claim, create Service Ticket, take details and advise customer that they will be contacted shortly in line with current SLA; give customer Service Ticket number as reference; assign Service Ticket to relevant area's DEA;
- If customer is chasing an existing claim, search for existing Service Ticket on SAP-CRM and advise customer of status;
- Update Service Ticket notes if necessary and end call.

Withdrawn Ticket Refund

- Receive call from customer regarding refund for products held on withdrawn ticket;
- If customer is enquiring about a new claim, create a Service Ticket in SAP-CRM noting all relevant details; advise customer that the matter will be investigated and that they will be contacted with a response within current SLA;
- If customer is chasing an existing claim, search for existing Service Ticket on SAP-CRM and advise customer of any status update;
- Update Service Ticket notes if necessary and end call.

Oyster Card Deposit (Only) Refund

- Receive call from customer regarding Oyster card deposit refund;
- If customer is enquiring about a new claim, advise them that they can cancel the card and claim the deposit by using any of the POMs available at an LU station or by self serving via Oyster online. The customer can also to call up and request the card to be hotlisted and deposit be refunded or to send in the Oyster card to TfL Customer Service for a refund. In this case, create a Service Ticket and give it to the customer as a reference to include when sending in the Oyster card;
- If customer is chasing a refund having previously sent in an Oyster card, search for existing Service Ticket on SAP-CRM and advise customer of any status update;
- Update Service Ticket notes if necessary and end call.

Season Ticket Left At Home – Paper Season Ticket

- Receive call from customer who holds a paper season ticket issued by TfL, enquiring about a STLAH refund. NB: STLAH refunds for paper season tickets can only be processed via correspondence channel.
- Confirm that season ticket was purchased from TfL; if it was purchased from National Rail, TfL is not liable to provide a refund and the customer should contact National Rail. Advise customer that they will need to provide a copy of the season ticket and interim ticket evidence to TfL Customer Services in order for a refund to be processed. If customer used a PAYG Oyster card for their interim travel, the Oyster card number must be provided. Where the customer paid for their interims using a CPC, if the CPC is registered, they can provide their email address (or other contact details) in order for us to calculate how much they've spent on interims. If not, they'll have to call in with their CPC handy using FTP options and we'll be able to review how much they've spent on interims
- Create a Service Ticket in SAP-CRM and give the Service Ticket number to customer to use as a reference when sending in interim ticket evidence. (The copy of season ticket and interim ticket evidence will be logged by DEA and linked to the Service Ticket, which will be re-assigned to the processing team at that stage as a

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correspondence item).

- Update notes, change Service Ticket status to complete and press End.

Season Ticket Surrender/Cancel Enquiry (including Unused Tickets, Paper Tickets and Duplicate Printed Tickets)

Refunds paid against season tickets that have been cancelled or products held on surrendered Oyster cards cannot be processed over the phone. Due to the complexity of the procedure, a separate process description and diagram are included for Season Ticket Surrender/Cancel Enquiries

Refunds paid against unused tickets and paper tickets (including duplicate printed tickets) are specific types of surrender/cancel refund: paper ticket refunds can only issued via correspondence channel (as usage of paper tickets should be checked with a hand held checker, if one is available) and are refunded using the Paper Ticket Refunds process. Agents should note that fully unused tickets are refunded at full face value (ordinary basis). For unused tickets on Oyster, agents must verify in OCTAgone that the ticket held on the Oyster card was not used and verify that customer has provided a valid reason for the surrender/cancel of the unused ticket.

Printed duplicate tickets: TfL will not normally refund customers for duplicate printed tickets that they no longer require, unless the original printed ticket was found and returned to TfL within one month of the date it was reported lost by the customer. Nevertheless, TfL will consider making a refund if the customer stops using a duplicate printed ticket for a reason such as redundancy, long term personal illness or pregnancy, provided the customer provides satisfactory proof.

Trade Up Exchange

This process is followed when a customer requires the season ticket on their Oyster card to be changed to cover more zones or to a zonal combination that costs more than the existing season ticket.

Information is passed to the Refunds Team within TfL's Contact Centre Operations area (CCO) to calculate the amount the customer needs to pay. This is then passed to the outsourced to contact the customer to take payment and issue the replacement card.

There are exceptions to this based around the remaining duration of the season ticket, the Oyster card's status and where it was purchased from.

Trade Down Exchange

- Agent receives a call from a customer wishing to trade down a season ticket on Oyster. ID & V customer and create Service Ticket in SAP-CRM;
- Create a Service Ticket in SAP-CRM (SAP-CRM reason codes: refunds – exchanges – trade down) and give the Service Ticket number to customer as a reference.
- If enquiry relates to a new trade down, advise customer that to be eligible, their season ticket must have been purchased from TfL not National Rail, must not have been purchased using a warrant, or issued through Ladbrokes, William Hill or Harvey Nichols cannot be a Bus & Tram Pass
- Must not have less than 1 month and 1 day validity remaining and must not have the same price as the replacement ticket; (these, along with the other exceptions, apply to both trade ups and downs). Agent will need to take BACS details from the

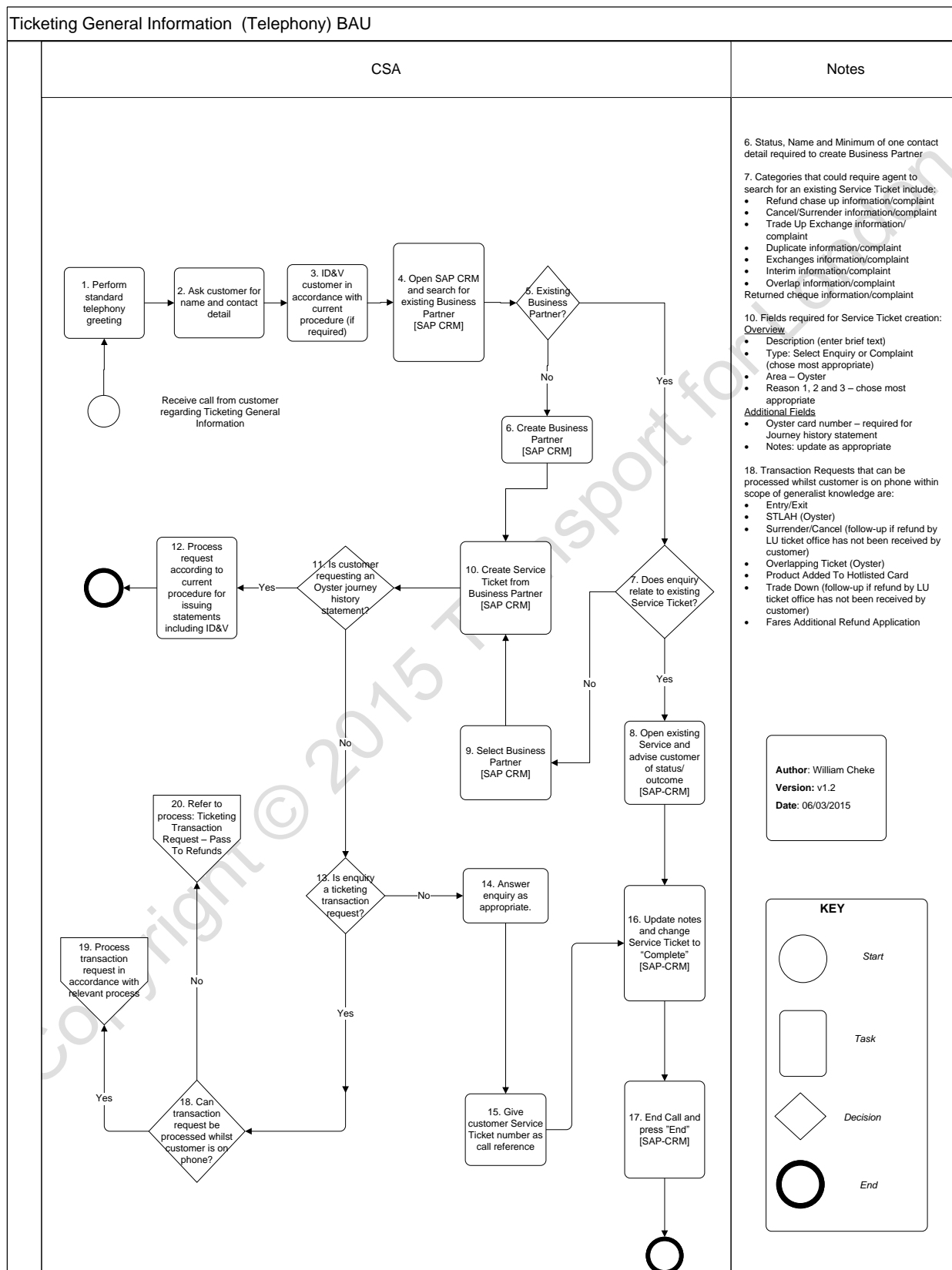
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customer and update them to the Service Ticket in order for Customer Refunds & Fares to issue the refund.

- The customer will be advised that the new card has been ordered and the old one will be hotlisted within 72 hours. The agent will hotlist the card 72 hours later and assigns the Service Ticket to the Refunds Team in CCO.
- The Refunds Team will calculate and make the refund to the customer, before updating and closing the Service Ticket.

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2. Process map



3. Document Approvals

Name	Title	Signature	Date
Natalie Stouchbury			23 Feb 2015

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Process – B3.02 General Complaint

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
0.1	02 Feb 2015	Etisyai Ince	First draft

0.2 File Name & Location

Document T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\1 Work in progress 2

0.3 Reference Documents

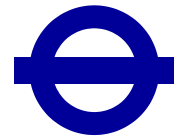
Ref.	Name	File location
RD1	Ticketing Calls (T1, T4, T6, T7, T8) - Processes for Batch 1	\\civsvf\008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Ticketing\Ticketing Calls For BAU\Ticketing Calls for Batch 1.docx
RD2	Processes Documentation for all processes in scope for Batch 1	\\civsvf\008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Full Process Documentation for Batch 1.docx

0.4 Document roles

Role	Name	Title
Author	Etisyai Ince	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	General Complaint
Group	B3 General Ticketing
Description	All telephone complaints related to any aspect of ticketing on the TfL network covered by general ticketing issues. "Ticketing General Complaint" is considered a "one and done" activity that the agent must complete whilst the customer is on the phone.
Activities	<ol style="list-style-type: none"> 1. Receive telephone contact regarding Ticketing General Complaint; 2. Perform standard telephony greeting; 3. Take customer's name; 4. Open SAP-CRM; 5. Search for existing Business Partner in SAP-CRM; if found, press "Confirm". 6. If no record for the customer is found, create new Business Partner by asking the customer to provide the following details: title, name, address including postcode, phone number, email and Oyster card number (if relevant); 7. Create Service Ticket; 8. Enter brief description into "Description" field; 9. Chose "complaint" from drop-down list of contact types; 10. Choose Oyster or other most appropriate area from drop-down list; 11. Choose relevant reasons 1, 2 and 3 from drop-down lists that best reflect complaint; 12. Populate any relevant additional fields; 13. Answer Ticketing General Complaint using any required information that is available; 14. If complaint resolution involves a transaction request that can be processed whilst the customer is on the phone, perform ID&V in accordance with current procedure and process the refund in accordance with the relevant procedure; 15. If complaint resolution involves an issue or transaction request that cannot be answered immediately and/or requires further investigation, refer to process: Ticketing Telephony Complaint – Pass To Refunds; 16. End Call.
SAP CRM reason codes	<ul style="list-style-type: none"> • Website – Journey History –Missing Journey History Data • Website – Online Purchase – Double Charges • Website – Online Purchase – Failed Ad Hoc Load • Website – Online Purchase – Failed Transaction Cybersource • Website – ATU – ATU • Purchases – All modes - Unable to make purchase (TOM and POM) • Staff – TfL Customer Services – Incorrect Information/General Complaint • Staff – Journeycall – Incorrect Information/General Complaint • Staff – Novacraft – Incorrect Information/General Complaint • Staff – Pass Agent – Incorrect Information/General Complaint • General Information – Fares and Ticketing – General Fare Query • General Information – Fares and Ticketing – Penalty Fares • General Information – Fares and Ticketing – Route Validators <p>Ticketing Complaints can also include all other complaints coded under PAYG charge queries, Replacement Adult Cards, Photocards, Website (including purchases), Refunds,</p>

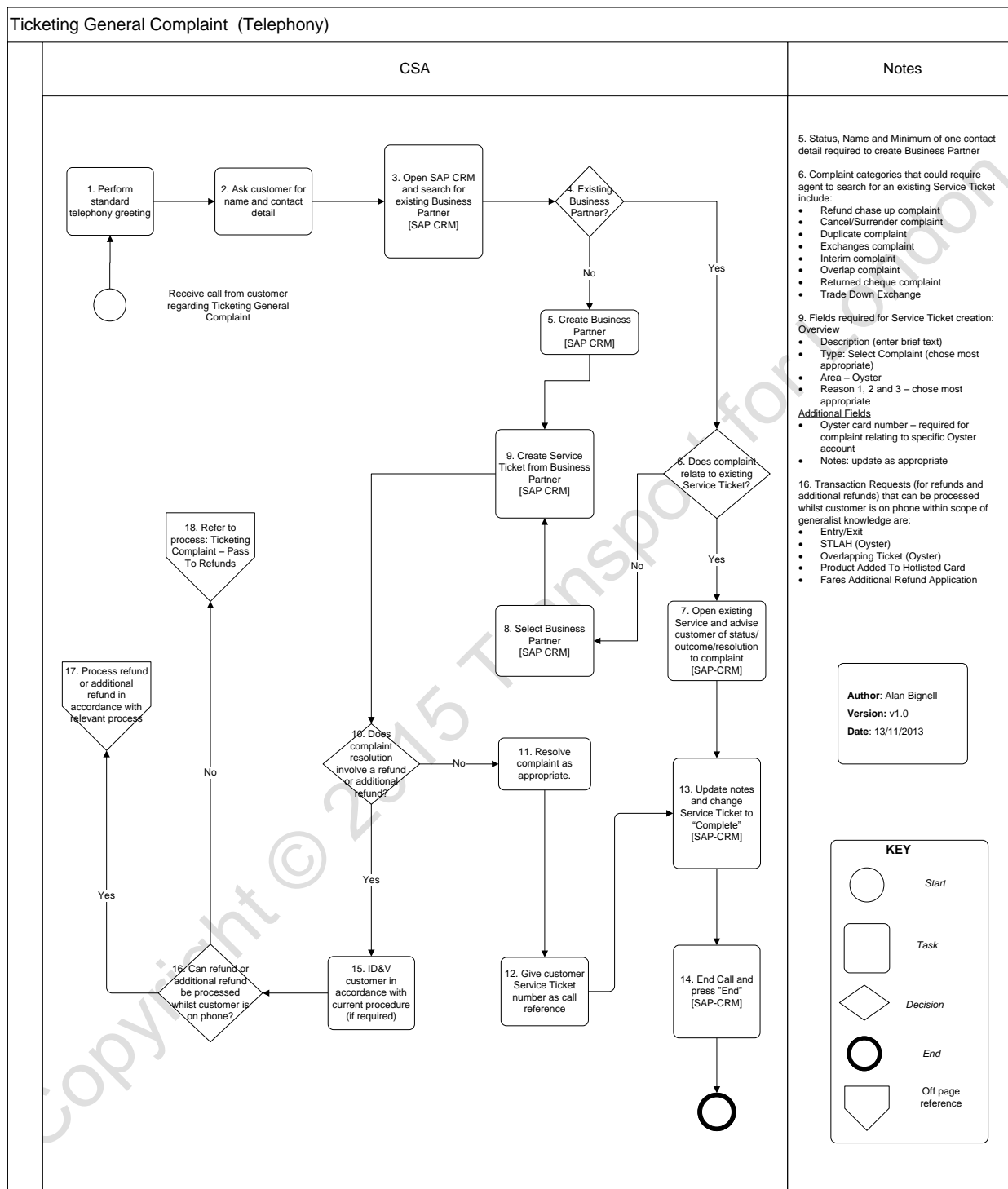


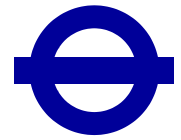
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Notes	School Party, Data Request and Staff.
	<ul style="list-style-type: none">•

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2. Process map





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3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		20 Jun 2015

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Process – B3.03 Transaction - Pass to Refunds

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
0.1	02 Feb 2015	Etisyai Ince	First draft

0.2 File Name & Location

Document T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\1 Work in progress t4

0.3 Reference Documents

Ref.	Name	File location
RD1	Processes Documentation for all processes in scope for Batch 1	\\cisvfl008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Full Process Documentation for Batch 1.docx
RD2	Ticketing Calls (T1, T4, T6, T7, T8) - Processes for Batch 1	\\cisvfl008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Ticketing\Ticketing Calls For BAU\Ticketing Calls for Batch 1.docx

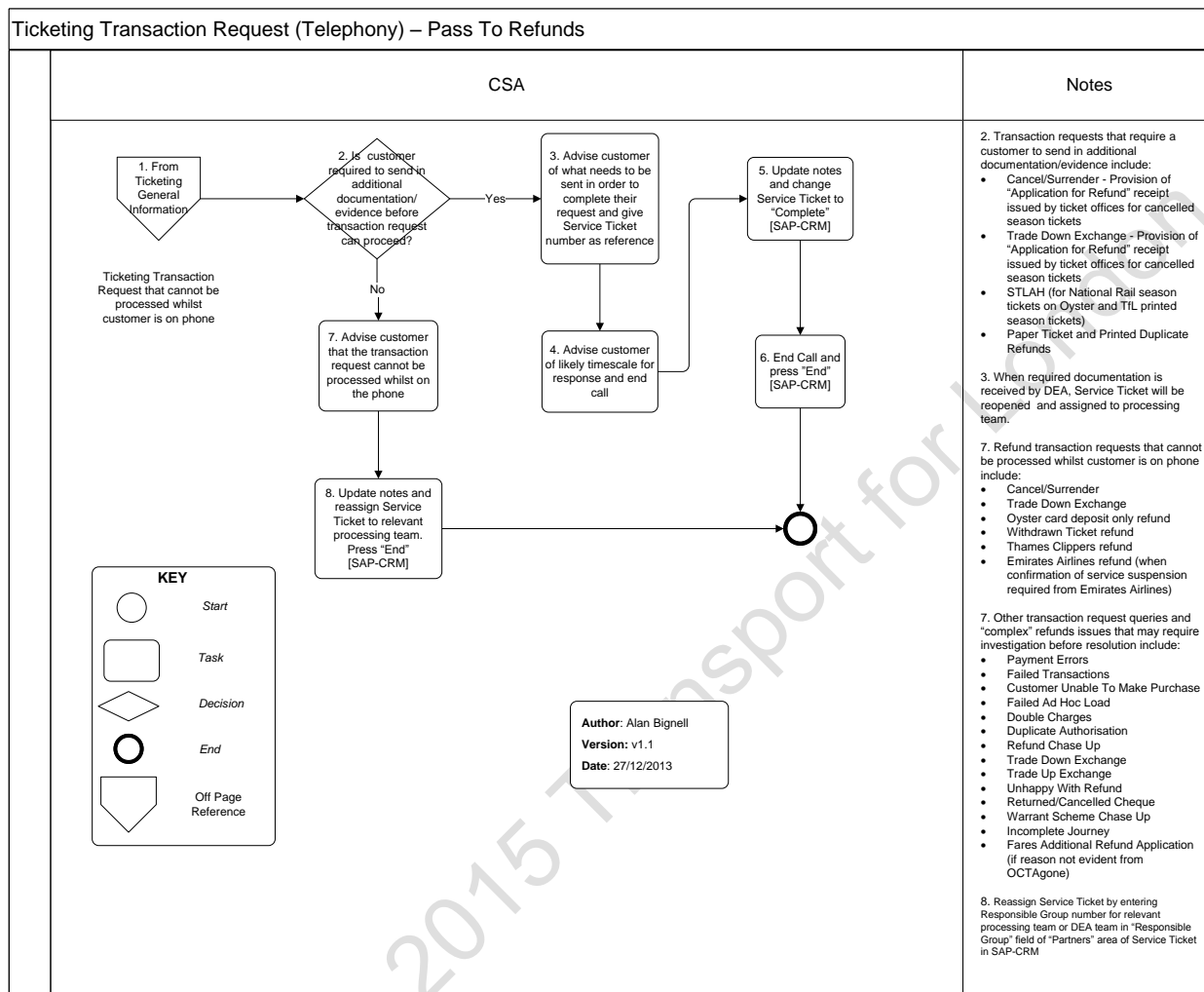
0.4 Document roles

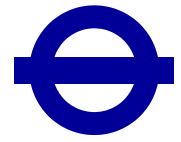
Role	Name	Title
Author	Etisyai Ince	Business Analyst
Owner	Evren Altinok	Business Support Manager

1. Process definition

Process name	Transaction - Pass to Refunds
Group	B3 General Ticketing
Description	<p>Where the customer is requesting a transaction (refund) type that cannot be completed whilst the customer is on the phone, agents should follow the “Ticketing Telephony Transaction Request – Pass to Refunds” process.</p> <p>Full details must be taken from the customer and a Service Ticket created, which is then either assigned to the ticketing refunds (or other processing) team for the transaction to be completed, or the status changed to “Completed” until the customer sends in any supporting evidence that is required for the transaction request to be completed. The customer must be advised of the SLA for the relevant transaction type.</p>
Activities	<p>From Ticketing General Information call – ticketing transaction request that cannot be processed whilst the customer is on the phone;</p> <ul style="list-style-type: none"> • If the transaction request relates to a refund type for which the customer must send in additional documentation or evidence (including interim ticket evidence), advise of what is needed to complete their request and give Service Ticket number as reference. Advise customer of likely timescale for response and end call. Update notes with a brief description of contact if necessary and change Service Ticket status to complete. Press “End”; • If the transaction request relates to a refund type that cannot be processed over the phone or requires further investigation, assign Service Ticket to processing team (ticketing refunds issues/correspondence) and advise customer of expected timescale for response. Update notes on Service Ticket with a brief description of contact if necessary. Leave Service Ticket status as open. End call and press “End”.
SAP CRM reason codes	<ul style="list-style-type: none"> • Refunds – interim – Failed card • Refunds – Duplicates – Refund chase up
Notes	

2. Process map





3. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		10 Jun 2015

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Process – B3.04 Complaint - Pass to Refunds

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
0.1	05 Feb 2015	Etisyai Ince	First draft
0.2	25 Feb 2015	William Cheke	Addition of SAP CRM codes

0.2 File Name & Location

Docume T:\6000 Future Ticketing Products\6100 Future Ticketing Programme\6170 Business Design\61725 CCO Sourcing\Contract 1 - JourneyCall\1 Work in progress nt2

0.3 Reference Documents

Ref.	Name	File location
RD1	Processes Documentation for all processes in scope for Batch 1	\\cisvfl008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Full Process Documentation for Batch 1.docx
RD2	Ticketing Calls (T1, T4, T6, T7, T8) - Processes for Batch 1	\\cisvfl008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Ticketing\Ticketing Calls For BAU\Ticketing Calls for Batch 1.docx

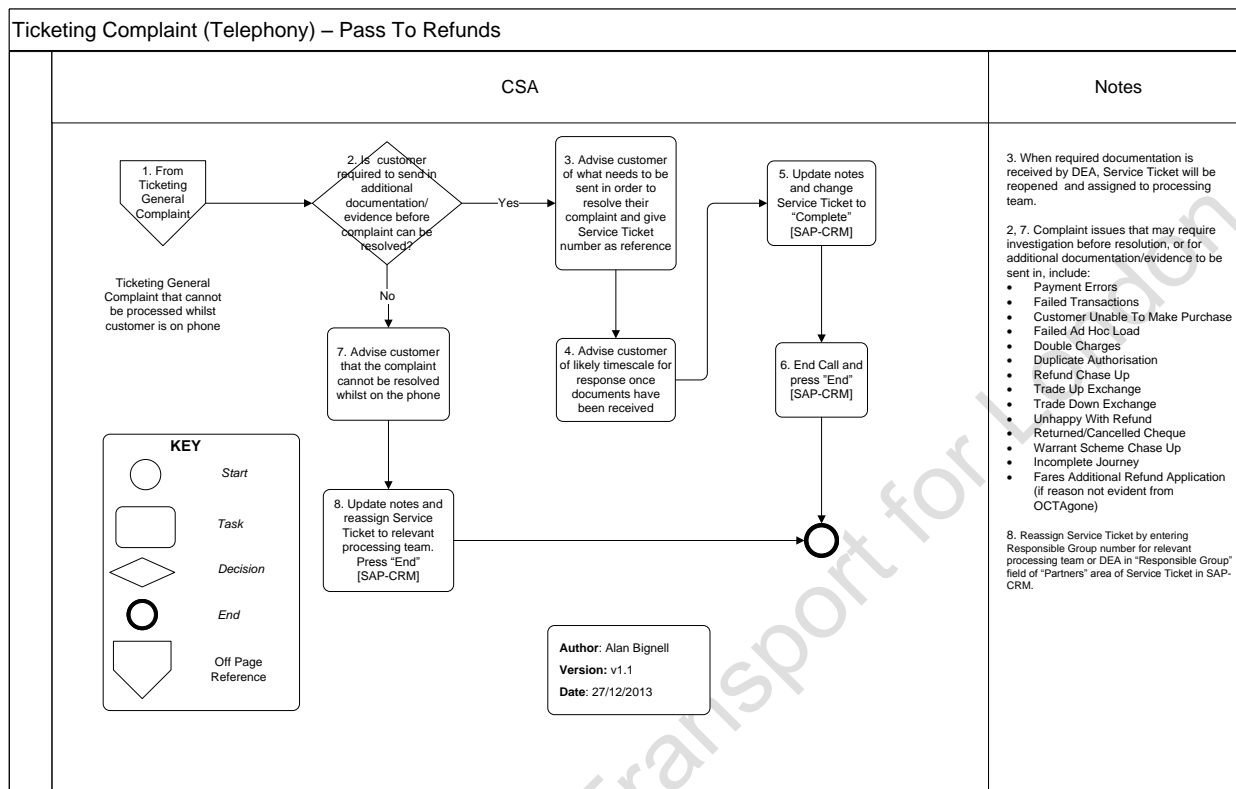
0.4 Document roles

Role	Name	Title	?
Author			
Owner			

1. Process definition

Process name	Complaint - Pass to Refunds
Group	B3 General Ticketing
Key owner	
Description	<p>Where the customer is making a complaint that cannot be completed whilst the customer is on the phone, agents should follow the "Ticketing Telephony Complaint – Pass to Refunds" process.</p> <p>Full details must be taken from the customer and a Service Ticket created, which is then assigned to the ticketing refunds team for the transaction to be completed. The customer must be advised of the SLA for the relevant transaction type.</p>
Demand analysis	<p>We not currently have data for the number of ticketing telephony complaints that are passed to refunds or another processing team for completion. However, the number is likely to be extremely small given that only 64 Service Tickets were coded under Ticketing General Complaint were created from customer telephone contacts in period 10, 2013/14.</p>
Activities	<ul style="list-style-type: none"> From Ticketing General Complaint call – ticketing complaint for which the resolution involves a transaction request or complaint that cannot be processed whilst the customer is on the phone; If the complaint relates to a refund type for which the customer must send in additional documentation or evidence, advise customer of what is needed to resolve their issue and give Service Ticket number as reference. Advise customer of likely timescale for response and end call. Update notes with a brief description of contact if necessary and change Service Ticket status to complete. Press "End"; If the complaint resolution will require further investigation, assign Service Ticket to processing team (ticketing refunds issues/correspondence) and advise customer of expected timescale for response. Update notes on Service Ticket with a brief description of contact if necessary. Leave Service Ticket status as open. End call and press "End".
SAP CRM reason codes	<ul style="list-style-type: none"> Would be logged in accordance with the complaint lodged i.e. Refunds complaint, incomplete journey complaint. Where the complaint is in relation to a member of staff than the below codes must be used. Staff – TfL Customer Services – General complaint (Staff) Staff – TfL Customer Services –incorrect information Staff – TfL Customer Services –incorrect - Query from station staff
Notes	<ul style="list-style-type: none">

2. Process map



3. Document Approvals

Name	Title	Signature	Date
Natalie Stouchbury	Reviewer (Compliance)		23 Feb 2015

Process – B3.06 Service Delay Refunds

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0. Document Control

0.1 Document Summary

Ver	Date	Author	Changes since previous issue
0.1	20 Apr 2015	William Cheke	First draft
0.2	24 Apr 2015	William Cheke	Amendments following feedback from Andy Douglas
0.3	28 Apr 2015	William Cheke	Amendments to process map following feedback from Andy Douglas.
0.4	05 May 2015	William Cheke	Changes to process map following feedback from Natalie Stouchbury

0.2 File Name & Location

0.3 Reference Documents

Ref.	Name	File location
RD1	Processes Documentation for all processes in scope for Batch 1	\\civsvf\008\B1it0153\CE CCO\Programme 3\Process & Systems - EA\Process Review Project\ACSE\ACSE Final\Full Process Documentation for Batch 1.docx

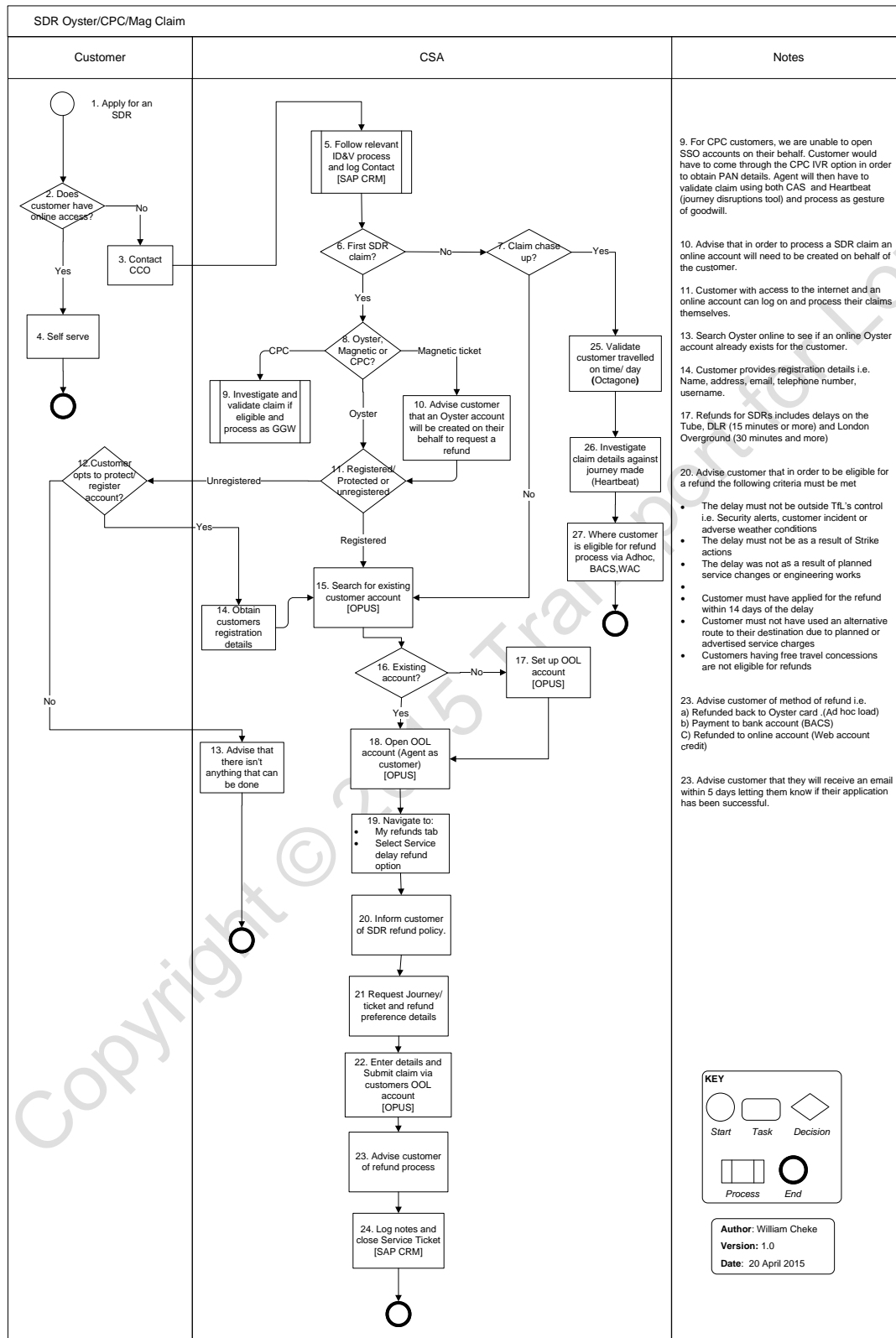
0.4 Document roles

Role	Name	Title
Author	William Cheke	Business Analyst
Owner	Evren Altinok	Business Support Manager

Process definition

Process name	B3.06 Service Delay Refunds
Group	B3 General Ticketing
Description	Process for submitting a claim on behalf of a customer for a Service Delay Refund (SDR). All claims for SDRs should be submitted by the customer either via Oyster online or CASC. Where the customer does not have access to an Oyster online account then the agent will need to follow the steps below.
Activities	<ul style="list-style-type: none"> • Customer contacts CCO requesting a SDR • Customer confirms if the journey was made using a CPC or Oyster card • Agent ID&Vs customer and establishes if this is a first claim or chase up • If the refund is for an Oyster card journey, advise customer that an Oyster online account will need to be created on their behalf to process the refund • Obtain all relevant details from the customer i.e.name, address, contact number, email address, username etc • Navigate using the customers Oyster online account to the Refunds tab and select Service and delay refund options • Advise customer on refund policy for SDR's i.e. Journey made within 14 days of the claim, delay for Tube and DLR must be for 15 minutes or longer and 30 minutes or longer for delays on the London Overground • Advise customer of refund options • Inform customer that they should be notified via email within 5 days if their claim has been successful or rejected • Log notes on SAP CRM and close Service Ticket • If the journey was made using a CPC advise customer that we are unable to set up an online account on their behalf. If customer has no internet access than agent will need to process refund on behalf of the customer as a gesture of goodwill. Agent will need to validate the claim using Heartbeat to check the date and duration of the disruption.
SAP CRM reason codes	<ul style="list-style-type: none"> • Process for Service delay refund – DLR – Service delay refund • Process for Service delay refund – Overground – Service delay refund • Process for Service delay refund – LU– Service delay refund • Process for Service delay refund – DLR – Service delay refund policy • Process for Service delay refund – Overground – Service delay refund policy • Process for Service delay refund – LU – Service delay refund policy

1. Process map



2. Document Approvals

Name	Title	Signature	Date
Evren Altinok	Business Support Manager		10 Jun 2015

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